



AUSTRALIAN
SPORTS
COMMISSION



ASC

AUSTRALIAN SPORTS COMMISSION

ANNUAL

REPORT 2001-2002



AUSTRALIAN
INSTITUTE OF SPORT



ACTIVE
AUSTRALIA



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LETTER OF TRANSMITTAL

Senator the Hon Rod Kemp
Minister for the Arts and Sport
Parliament House
CANBERRA ACT 2600

I am pleased to submit the eighteenth Annual Report for the Australian Sports Commission, covering the period 2001–02. The report has been prepared to conform with the requirements of the *Commonwealth Authorities and Companies Act 1997* (CAC Act) as required under Section 48 of the *Australian Sports Commission Act 1989*.

The Commissioners of the Board are responsible, under Section 9 of the CAC Act, for the preparation and content of the Report of Operations in accordance with the Finance Minister's Orders. The Board resolved to adopt the Report of Operations at its meeting on 22 August 2002 as a true and concise portrayal of the year's activities.

This report provides an assessment of our performance against the accountability framework agreed with Government, and highlights the success of the programs of the Australian Sports Commission, including the Australian Institute of Sport, and the Sport Development Group.

I commend this report to you as a record of our achievements.

Yours sincerely



Peter T Bartels
Chairman
Australian Sports Commission
30 September 2002

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MISSION STATEMENT

To enrich the lives of all Australians through sport

OBJECTIVES

The Australian Sports Commission's (ASC's) new *Strategic Plan 2002–2005* sets the direction, strategies and broad framework that will allow the ASC to meet its statutory objectives and to achieve the outcomes the Government requires. Building on previous plans, the ASC's key objectives are to secure an effective national sports system that offers improved participation in quality sports activities by Australians, and to secure excellence in sports performance by Australians.

Supporting the ASC's objectives are several critical result areas. These are:

- greater grass-roots sports participation, particularly by youth, Indigenous Australians and people with disabilities
- increased sports participation, particularly in rural and regional communities
- increased membership and reach of local sporting clubs
- best practice management and governance of sport within and through national sporting organisations
- increased adoption of values of fair play, self-improvement and achievement
- recruitment, retention and, where appropriate, accreditation of people within the sports sector
- improved economic efficiency within, and commercial return to, the ASC and national sporting organisations
- sustained achievements in high-performance sport by Australian teams and individuals
- recognition of the Australian Institute of Sport (AIS) as a world centre of excellence for the training and development of elite athletes and coaches
- a drug-free environment.

CHAIRMAN'S REVIEW

The past 12 months have been a period of consolidation for Australian sport, as we face the many challenges confronting sport in the millennium. It has been the first full year in which the Australian Sports Commission (ASC) has bedded down many of the initiatives arising from the Government's sports policy, *Backing Australia's Sporting Ability: A More Active Australia*.

Providing particular focus to our work has been the conscious need to enhance support for the participation end of the sports spectrum. There are worrying statistics and trends in participation data, showing declines in the number of participants in organised sporting activities. Of similar concern is the declining trend in volunteerism that, while not limited to the sport sector, is being felt strongly at the community sport level. Local sporting clubs and associations are having difficulty in attracting volunteer administrators, coaches and officials. There are no easy solutions to these trends and so, together with our partners in the sport industry, we must be proactive and lateral in our thinking and program development to address these issues.

The Targeted Sports Participation Growth Program is a major initiative aimed at getting more people involved in active sports participation. The particularly pleasing aspect of this Program is that it links the corporate sector with the targeted sports and the ASC in a three-way relationship that will assist in sustaining the participation growth programs. This initiative is still in its early stages, but as it rolls out through the 23 targeted sports around the country, we look forward to the provision of improved sports participation opportunities in communities around the nation.

For me, one of the most exciting initiatives launched during the last year has been the Street Active program through which, for the first time, the ASC will encourage the development of membership pathways for street sports. Skateboarding, inline skating and freestyle BMX have become increasingly popular, rivalling traditional games among our young people. Clinics are being held by Australia's first ever accredited street sports coaches and our best street athletes, showcasing street sports in a fun, organised and safe environment.

These initiatives highlight the importance of the ASC working with national sporting organisations, the states and territories, and other stakeholders to ensure a strong national sports system and the delivery of effective sports programs. Key elements of this system are school sport and community sporting clubs, which both play leading roles in junior sport in this country. The ASC is working closely with sports to build their capacity to sustain the sports system at all levels, and support from state and territory governments is vital to achieve this, especially in the school sport sector. As work continues on the development of a new national junior sport framework, this cooperation will be central to an effective delivery system.

Winter sports received strong public interest during the year, culminating in the wonderful performances by Australian athletes at the 2002 Winter Olympics and Paralympics in Salt Lake City. Congratulations to Steven Bradbury and Alisa Camplin, who won our first ever gold medals at the Winter Olympics, and to Michael Milton and Bart Bunting who won four and two gold medals, respectively, at the Winter Paralympics. Both Games were the most successful ever for an Australian team. The benefits and impacts of the Olympic Winter Institute, supported by the ASC along with the winter sports, are now starting to come to the fore.

Together with the unprecedented levels of support for sport previously demonstrated by the Federal Government, in May 2002 the Government

announced a capital injection of \$41 million to maintain the Australian Institute of Sport (AIS) as a world-class centre of excellence. The project, costing in total \$65.4 million, will re-instate the AIS's place at the forefront of world sport, and represents a perfect twenty-first birthday present for the Institute. I congratulate the Government on its foresight and ongoing commitment to this organisation in making this funding available.

Keeping our current status in world sport is not easy, and it will remain as a major challenge for our national sport system in the future. Other nations have imitated some of our programs and structures in an endeavour to copy the secrets of our success. To maintain our level of achievement, we will have to continue to refine and evolve our system, and develop and deliver innovative methods and programs.

The international reputation of the ASC remains at a high level, with our programs and systems receiving widespread recognition for their quality and effectiveness. On behalf of the Government, the development assistance programs we manage internationally have continued this year, primarily in the South Pacific and Commonwealth countries in southern Africa and the Caribbean. Also worthy of special mention is work being undertaken in East Timor. In these countries our sport development assistance programs are used as a vehicle for wider community and social development.

During the year, I was pleased to accept the position of Chair of the Commonwealth Committee for Cooperation through Sport until 2003. The Committee, which met twice during the past year, operates with a mandate from the Commonwealth Heads of Government forum and aims to promote coordination, cooperation and strategic planning in the development of sport within the Commonwealth.

The Federal Government continued its strong commitment to Australian sport and support for the ASC throughout the past year. I would particularly like to thank the Hon Jackie Kelly, MP, for her contribution to sport during her time as Minister. In addition, I am most grateful for the support and leadership provided by Senator the Hon Rod Kemp since his appointment as Minister, especially his interest in sport-related issues at all levels.

The Board of Commissioners of the ASC has shown great commitment to their role during the year, when calls on their time have been at a high level. Their applications to the many tasks assigned individually and collectively have contributed to the successful governance of the ASC.

To our nation's athletes, coaches, officials and administrators at all levels of sport, I congratulate you on your participation, dedication and achievements during the past year. In particular, to those that have represented their country and those that have represented the AIS, well done. You have done yourselves and your nation proud.

Finally, to the staff of the ASC, your professionalism and commitment has been greatly appreciated.



Peter T Bartels
Chairman
Australian Sports Commission

CHIEF EXECUTIVE OFFICER'S REPORT

Twelve months ago, in the Australian Sports Commission's (ASC's) last annual report, the Chairman suggested that there were many challenges facing Australian sport. At the time, one could not have imagined how prophetic that statement would turn out to be, particularly in the short term. The collapse of Ansett Australia, the demise of HIH Insurance and the subsequent insurance-related problems, and events overseas have had significant impacts on Australian sport.

In reporting on my first full 12 months at the ASC, I am pleased to record the strong commitment and efforts of staff to work closely with the national sporting organisations and other stakeholders to address these and other issues confronting Australian sport. When implementing the revised strategies and initiatives deriving from the Government's sports policy, *Backing Australia's Sporting Ability: A More Active Australia*, we have had to be mindful of the impact of these external factors on the day-to-day operations of our sporting clubs and associations.

During this year, the ASC developed its new *Strategic Plan 2002–2005*, reflecting the Government policy, and in turn re-focused its annual operational plan to achieve the Government's revised policy objectives. As a result, I believe the ASC has now established a strong consistency and complementarity within its planning and accountability framework.

The year under review has been a year of achievement in Australian sport, both on the competition field and behind the scenes in its administration. At both the 2002 Winter Olympic and Paralympic Games, the Australian teams achieved their most successful results ever.

The international results of our elite athletes over the last 12 months have continued our strong performance record of recent years. These results are a further vindication of Australia's national sports system, the skills of coaches, and the quality and expertise of the support services available to our elite athletes.

The success of our elite athletes, however, is dependent on a healthy grass-roots sports delivery system, which results in strong levels of community participation. As the Chairman has noted, there are declining numbers of Australians participating in organised sporting activities, and the ASC has recognised the need to be creative in developing program initiatives to address the factors behind this trend.

The Targeted Sports Participation Growth Program is one such initiative aimed at getting more people involved in active sports participation. The Program links national sporting organisations with the corporate sector and the ASC through programs to assist sustained participation growth. During the year, 10 sports had programs approved by the ASC Board, and negotiations are continuing with a further 13 sports.

One issue that received considerable attention in the last 12 months was the participation of pregnant women in sport. The ASC convened a 'Pregnancy in Sport' forum in Sydney in August 2001, and subsequently produced guidelines for Australian sport following consultation with experts in the fields of medicine, law, insurance, ethics and sport. A key message contained in the report was that the benefits of staying active and continuing sport at some level throughout pregnancy can outweigh the potential risks. Medical consultation is recommended in all cases.

Difficulties associated with securing insurance for sporting organisations and

activities at a reasonable cost have attracted much attention and media coverage during the year. The importance of these issues to the conduct of sport, especially at the community level, has been recognised. The ASC has ensured that the views of sport have been presented to Federal Government and joint Federal and state government meetings. As well, within the Sport and Recreation Ministers' Council and the Standing Committee on Recreation and Sport, the Commonwealth has taken a leading role in reviewing insurance-related issues facing sport and in developing actions to address the problems. While the full impact of this work will take some time to be felt within the sporting community, I believe progress has been made over the past year.

The 12 months covered by this report have seen administrative responsibility for the Australian Sports Foundation (ASF) return to the ASC, in accordance with the policy directions of the Government. The promotion of the services of the ASF has been upgraded, particularly within rural and regional areas where the tax concessions available can play a strong role in supporting efforts to re-invigorate community sport. The year saw the ASF generate significantly increased revenue for sport as well as delivering improved operational performance.

The ASC's international recognition and reputation continue to grow, with many of our programs considered to be world leaders. The sport development programs administered by the ASC are accepted by the recipient countries as effective social development vehicles, with community impact extending well beyond sport. As well as managing the overseas development assistance aspect of the ASC's international initiatives, our International program hosted 36 visiting delegations from foreign governments and sports agencies. As well, it has pursued opportunities for consultancy and other work overseas.

As the Chairman has reported, during the year he accepted the position as Chair of the Commonwealth Committee for Cooperation through Sport, and the ASC now provides secretariat support to him in this role and to the operation of the Committee in general. Australia has for some time been one of the leaders in international sporting cooperation, and it is fitting that this role has come to the Commission.

The strong support of the Chairman and other Board members that I, and the staff in general, have received is appreciated. The conduct of Board business, and that of its subcommittees and working groups, has required a significant time commitment during the past year, and I thank the Board members for their efforts and dedication.

Similarly, I am grateful for the ongoing leadership and backing of both Senator the Hon Rod Kemp and the Hon Jackie Kelly, MP, through their respective times as Minister during the year. The ministers and their staff have been most supportive of the ASC, both within the government and publicly, over the last 12 months.

Finally, I would like to thank the staff of the ASC for their enthusiasm and commitment. The performance and reputation of this organisation is a direct result of your collective efforts, and I feel the enhanced standing of the Commission is a direct reflection of your high levels of expertise and dedication.



Mark A Peters
Chief Executive Officer
Australian Sports Commission



ORGANISATIONAL OVERVIEW

INTRODUCTION

The Australian Sports Commission (ASC) is the Commonwealth Government body responsible for the delivery of funding and development of Australian sport through the implementation of the Government's sports policy. The role of the ASC is to provide national leadership in all facets of sport development through national sporting organisations (national governing bodies for sport and their affiliated associations, clubs and individuals) from the elite level to the government and private sectors, schools and the wider sport community. The ASC delivers its responsibilities through two major arms: the Australian Institute of Sport (AIS) and the Sport Development Group.

As a result of a change in Government portfolios announced following the November 2001 Federal elections, responsibility for the ASC moved to the Department of Communications, Information Technology and the Arts. Until that time, it had formed part of the Industry, Science and Resources portfolio and was responsible to the Hon Jackie Kelly, MP, Minister for Sport and Tourism. Since 23 November 2001, the ASC has been responsible to and reports to the Federal Minister for the Arts and Sport, Senator the Hon Rod Kemp. The senior portfolio minister is Senator the Hon Richard Alston, Minister for Communications, Information Technology and the Arts.

Every four years, the ASC prepares and widely disseminates its strategic plan. A new plan, covering the period 2002–05, has been developed and approved. The new plan reflects the policy directions established by the Government's sports policy, *Backing Australia's Sporting Ability: A More Active Australia*. The strategic plan is the main planning document that sets out the direction and strategies for the organisation for the coming four years.



An aerial view of the Australian Sports Commission Administration Building, with the pole vaulter statue in the foreground

ORGANISATIONAL STRUCTURE

AUSTRALIAN INSTITUTE OF SPORT

The Australian Institute of Sport (AIS) continued its leadership role as a world centre of excellence for the training and development of elite athletes and coaches. Significant changes to the Australian high-performance system required the AIS to refocus its operations and activities to ensure that future levels of success could be comparable to those of the past. A comprehensive review and analysis of the AIS was subsequently undertaken.

The review offered three key findings:

- enhanced planning and evaluation process for all operational areas and programs of the AIS
- better integration and delivery of services to AIS programs
- emphasis on the AIS keeping at the forefront of the development of successful high-performance athletes and coaches.

The review recommended:

- a restructure of the AIS
- a focus on continuing the AIS's role in providing leadership to Australia's high-performance sport
- implementation of the Performance Enhancement Program
- the introduction of a defined system of allocating service provision to AIS programs.

The recommendations of the review were implemented in January 2002. The revised AIS structure replaced the former Scholarship Programs and Sports Science/Sports Medicine divisions of the AIS with:

- a Sport Programs, Planning and Evaluation group to drive the Performance Enhancement Program across the AIS
- an Athlete and Coach Services group that encompasses all AIS service providers and includes the new areas of Performance Analysis and Skill Acquisition
- a Technical Direction group to provide a focus on continuing the AIS's role in providing technical and national program leadership to Australian sport
- a Business Development function to champion the AIS's contribution to increasing the ASC's off-budget revenue.

The key to the new structure was to make the Performance Enhancement Program the driving force of the AIS and, therefore, pivotal to the overall operation of the AIS. This places athletes and coaches at the centre of the planning process and ensures that the AIS programs are coach-driven and athlete-centred. Director Michael Scott headed the AIS over the reporting period.

SPORT DEVELOPMENT GROUP

The role of the Sport Development Group continued to foster, support and encourage further development of sport to ensure its future as a self-sustaining, vigorous and resilient national system, from grass-roots community sport through to high-performance sport in the achievement of excellence on the world stage.

The Sport Development Group provided advice and support to organisations throughout the system on issues and challenges such as improving the sustainability of their businesses, and on technical issues such as elite performance, coaching and officiating, building inclusive and safe sporting environments, and research and information management. It augmented these services by managing the Government's grants to national sporting organisations for the purposes of high performance, strategic development, management and continuous improvement, club development, sound governance and special project outcomes.

The Sport Development Group also developed and implemented training and education programs in conjunction with organisations within delivery networks around Australia. It worked in partnership with sporting bodies, corporate organisations and other agencies to deliver visible sports programming in the wider community, including in regional and remote areas. In April 2002, Sue Baker-Finch vacated the position of General Manager, Sport Development Group. She was replaced, on an acting basis, by Shirley Willis.

BUSINESS OPERATIONS GROUP

This group is responsible for the corporate functions of the ASC. These include assets and property, commercial operations, information technology, human resources and finance, policy and coordination, International, the Communications, Marketing and Sponsorship Centre, and the National Sport Information Centre. In 2001, the ASC established three new programs. The Business Development Unit was created to increase the ASC's off-budget revenue. Policy Projects was formed to address high-level issues such as the Gungahlin Drive Extension and public liability insurance. A Strategic Planning and Evaluation program was established to develop and strengthen the strategic planning framework for all levels of the ASC. In response to the Government's call to enhance the ability of the Australian Sports Foundation, administration of the ASF was transferred to the Business Operations Group on 1 August 2001. The Business Operations Group was headed by Brent Espeland, General Manager, during the reporting period.

THE AUSTRALIAN SPORTS FOUNDATION

The Australian Sports Foundation (ASF) was established in 1986 to assist Australian sport by generating funds from the corporate sector and the community at large. Projects can be registered for facility development, equipment needs, sports development, team travel and hosting major events.

The ASF is a public company and is governed by the *Australian Sports Commission Act 1989*. It is listed in the *Income Tax Assessment Act 1997* (Division 30, Sections 30–90), which enables the ASF to offer tax deductions to donors for contributions of \$2 or more. Since its inception, the ASF has helped raise over \$70 million for the benefit of sport in Australia.

Until this year, the ASF was based in Sydney. In April 2001, the Government announced that the ASF would be reintegrated with the ASC and it was relocated to Canberra on 1 August 2001.

The ASF continues to build awareness in the sporting sector of the importance of partnerships involving sport, business and the broader community. Through targeted contact with sporting clubs, associations and national bodies, together with establishing direct links with local government, it has worked to enhance understanding of the benefits of its tax-deductible services and to develop a ‘can do’ culture within applicable organisations. A focus of the ASF’s core business activities has been raising awareness in regional and rural Australia.

As required by legislation, the ASF’s annual financial statements and related audit opinion for 2001–02 are reproduced in Appendix 1.

STAFFING

The ASC employs people in a range of fields, including elite coaching, science and medicine, administration and management.

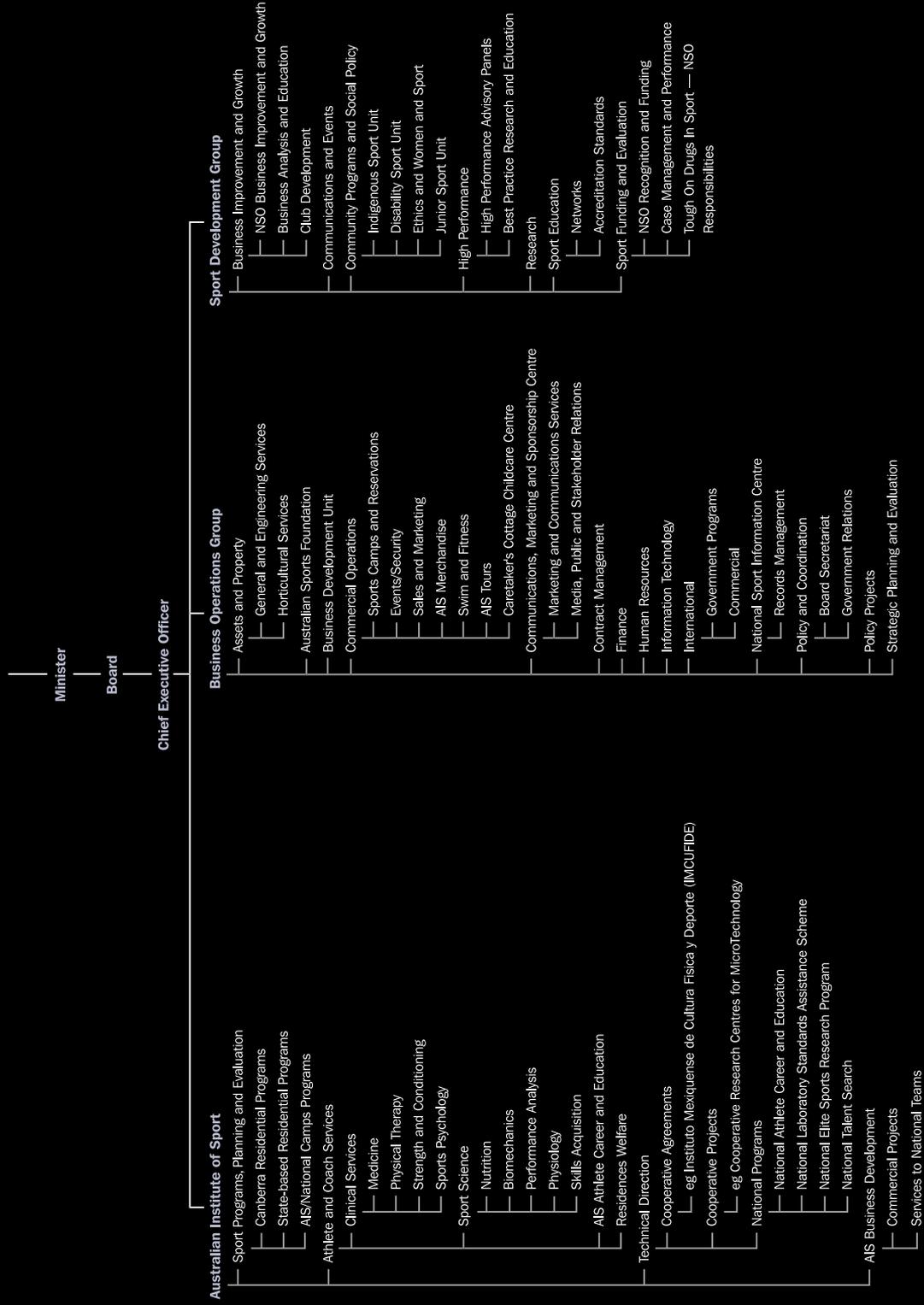
Employees and consultants are engaged under the *Australian Sports Commission Act 1989*. Terms and conditions of employment are provided through the ASC (Committed to Excellence) Certified Agreement 2001–2004, the AIS Caretaker’s Cottage Childcare Centre Certified Agreement 2001–2004, or through Australian Workplace Agreements.

In 2001–02, the ASC engaged 384.7 full-time equivalent staff, excluding scholarship holders, athlete trainees and tour guides.

Details of ASC staffing statistics by categories can be found in Appendix 2.

Figure 1 ORGANISATIONAL CHART

AUSTRALIAN SPORTS COMMISSION



CORPORATE GOVERNANCE

THE BOARD

The ASC is governed by a Board of commissioners who are appointed by the Federal Minister for the Arts and Sport, Senator the Hon Rod Kemp. Details of all members who served on the Board during the year ending 30 June 2002 follow.

Mr Peter Bartels (Chairman)



FAISM, FRS

Peter was formerly a chief executive officer and managing director of a number of leading public companies. He is currently a director of the Melbourne Business School and chairman of Central City Studios.

In March this year, Peter was appointed as chairman of the CHOGM Committee for Cooperation through Sport, and is a director of the Australian Grand Prix Corporation and of Melbourne 2006 Commonwealth Games.

His interests extend to the wider community, where he is chairman of Women's and Children's Health, and a director of the Royal Children's Hospital Foundation and of the Murdoch Childrens Research Institute.

Peter was an Australian cycling champion from 1957 until 1962 and a Commonwealth Games cycling gold medallist in 1962.

He attended all meetings of the Board during the year.

Appointed to 31 October 2002

Mr Alan Jones AM (Deputy Chairman)



BA, AEd (Qld), SDES (Oxon)

A public speaker of wide acclaim, Alan is a current affairs commentator and host presenter for national breakfast radio and television programs. He has been the recipient of numerous awards for his contribution to the radio industry. Alan has a long association with sport as a former Australian rugby coach and rugby league coach of Balmain and South Sydney.

Alan is the deputy chairman of the NSW Institute of Sport and a board member of the Sydney Cricket Ground and Sydney Football Stadium Trust.

He attended five of the six scheduled Board meetings during the year.

Appointed to 31 October 2002

Mr Cory Bernardi



Cory is an equity portfolio advisor for a major Australian financial planning and investment firm. Cory was an AIS scholarship holder in rowing and went on to become an Australian representative in the coxless four at the 1989 World Championships and other international regattas. He continues to row for recreation.

He attended all of the Board meetings during the past year and served as a member of the Audit Committee and subcommittees to review the sponsorship sales and servicing contract, the information technology equipment tender and the Indigenous Sport program.

Appointed to 31 October 2002

Ms Michelle Ford-Eriksson MBE



MA, BA

As an Australian representative in swimming for 10 years, Michelle won gold in the 800 metres freestyle and bronze in the 200 metres butterfly events at the Moscow Olympics in 1980. A dual world record holder for the 800 metres freestyle, Michelle also won Commonwealth Games gold medals in the 200 metres butterfly event in 1978 and 1982. Michelle was an inaugural member of the IOC Athletes' Commission and a member of the International Olympic Academy for the IOC. For the Sydney 2000 Olympic Games, she was a regional manager for the National Olympic Committee services. She has previously been a consultant on the Olympic campaign bids for Sydney (2000), Brisbane (1992) and Melbourne (1996). She spent a number of years in Switzerland as a director of sport and a manager of a sports science unit at the University and Polytechnic College of Lausanne.

Michelle attended all of the Board meetings held during the year.

Appointed to 31 October 2002

Ms Margot Foster



BA, LLB

Margot has an established law practice in Melbourne, where she combines her interest in sports law and administration with her experience as an athlete. She won bronze in the women's coxed four at the 1984 Los Angeles Olympics and gold in the women's eight at the 1986 Commonwealth Games. Margot has held a number of sport-related appointments, including with the Australian Olympic Committee Athletes' and Education Commissions, the Melbourne 1996 Olympic bid and Rowing Australia. She currently serves on the boards of Sport and Recreation New Zealand (formerly the Hillary Commission) and Gymnastics Australia.

Margot attended five of the six Board meetings held during 2001–02, and chaired the review of the Sport Education program.

Appointed to 31 October 2002

Mr Russell Higgins (*ex-officio* officer)



BEC (Hons), FAIM, MAICD

In his capacity as Secretary of the then Department of Industry, Science and Resources, Russell was appointed to the Board in an *ex-officio* capacity. With the change in portfolio affiliation brought about by the announcement of the third Howard Ministry in November 2001, Russell's appointment to the Board ceased.

He attended two meetings of the Board between July and November.

Appointed 9 October 1998

Mr Roy J Masters



BA, M Litt, Dip Ed

Following earlier careers as a schoolteacher and a coach of a leading rugby league team, Roy is now a journalist with a major national newspaper and a regular presenter on the *Sportsworld* television program. He pioneered the AUSSIE SPORT program, which introduced modified versions of sport for children, and is currently the longest serving ASC Board member.

He attended all of the Board meetings during 2001–02 and served on the Audit Committee and is a member of the subcommittee for the review of the Sport Education program.

Appointed to 31 October 2002

Mr Kieren Perkins OAM



Kieren went to his first international swimming meet at the 1990 Auckland Commonwealth Games as a 16-year-old. He was the first swimmer in history to hold Olympic, World and Commonwealth titles simultaneously, and has been the recipient of numerous prestigious awards within the sporting fraternity. Often rated as the greatest male swimmer in Australian Olympic history, he is fondly remembered by most Australians for his gold medal

performance in the 1500 metres at the 1996 Atlanta Olympic Games. He was a member of the successful 1993 Australian Olympic Committee Sydney Olympic presentation bid in Monaco, and was appointed to the board of Australian Swimming in December 2001 in his capacity as chairman of the ASI Swimmers Commission. Kieren is also a board member of the Starlight Children's Foundation.

Kieren attended all of the scheduled Board meetings during the year and served on the subcommittee to review the sponsorship sales and servicing contract.

Appointed to 31 October 2002

Mr Charles ‘Chilla’ Porter



Chilla has a strong affiliation with track and field, and is currently the chief executive officer of the Western Australian Athletics Commission. He has previously been a board member and chairman of the WA Institute of Sport. Chilla was a silver medallist in the men's high jump at the 1956 Melbourne Olympic Games and competed in the 1960 Games in Rome. He was a silver medallist in high jump at both the 1958 and 1962 Commonwealth Games.

He attended all of the scheduled meetings during 2001–02.

Appointed to 31 October 2002

Ms Karin Puels



LLB, B Comm, FAICD

Karin has had extensive involvement with the development, sponsorship and promotion of sport in Australia through her role as chief executive officer of the South Australian Health Promotion Foundation and through her ongoing support for individual athletes. She has expertise in the promotion of international concerts and events.

Karin has extensive financial expertise and her experience encompasses both public-sector administration and private-sector capital raising and business development. A lawyer by profession, Karin is a board member of the Australia–Indonesia Institute.

She has been chairing the Audit Committee since November 1998 and has served on the subcommittees to review the sponsorship sales and servicing contract, and the information technology equipment tender during the past year.

She attended all of the scheduled meetings of the Board during the year.

Appointed to 31 October 2002

Ms Pamela Tye OAM



Grad Dip ECE, Grad Dip Man Admin

Pamela had a long association with the Australian Women's Hockey Association before her appointment as the inaugural president of Hockey Australia, the amalgamated body representing men's and women's hockey. She is also a vice-president and member of the executive board of the Federation of International Hockey (FIH). Pamela was the recipient of the FIH Award of Merit in 2001. She was a director of the board of the Sydney Paralympic Games and a member of the Sydney Youth Olympic Festival Committee. Pamela has been a member of the State Sport Centre Trust in Sydney since 1984.

She attended five of the six meetings held during 2001–02 and was a member of the subcommittees to review the Indigenous Sport program and is a member of the Sport Education program.

Appointed to 31 October 2002

Ms Helen Williams AO (*ex-officio* officer)



BA (Hons)

Helen became the *ex-officio* member of the Board on her appointment as Secretary of the Department of Communications, Information Technology and the Arts in January 2002. She had previous appointments as Secretary of the Department of Education and Youth Affairs, Department of Tourism, and the Department of Immigration and Multicultural Affairs prior to being appointed as the Australian Public Service Commissioner in 1998.

Helen is a member of the Management Advisory Committee of the Australian Public Service and a fellow of the Australian Institute of Management. She is a member of the board of the Bundanon Trust and a member of the Council of the National Library of Australia.

She has attended two of the three scheduled Board meetings since her appointment.

Appointed January 2002

BOARD ACTIVITIES

The Board met on six occasions during 2001–02, spreading the meetings across Brisbane, Melbourne and Canberra to accommodate a presence at major activities (such as the Goodwill Games) and meetings with major stakeholders and sporting organisations. In conjunction with the Board meetings, delegations from Australian Swimming, Athletics Australia, the Australian Golf Union, the Women's Golf Association, Soccer Australia, Netball Australia and the Australian Sports Drug Agency held discussions with the Board on their future operations in partnership with the ASC. The newly appointed Minister for the Arts and Sport, Senator the Hon Rod Kemp, met with the Board in Melbourne in March and again when the ASC and the Australian Sports Drug Agency boards met in Canberra in June.

The Commonwealth Remuneration Tribunal conducted an annual review for all part-time public office holders. As a result, the Commonwealth Remuneration Tribunal determined a remuneration increase of 3.3% in April 2002. This was applied to members of the ASC Board.

THE AUSTRALIAN SPORTS FOUNDATION BOARD

In April 2001, the then Minister for Sport and Tourism, the Hon Jackie Kelly, MP, announced her intention to reintegrate the Australian Sports Foundation (ASF) with the ASC and to relocate its administrative base to the Canberra campus. Consequently, she appointed all serving ASC Board members to the Board of the ASF from 1 August 2001 until 31 October 2002. It was determined that ASF and ASC Board meetings were to be held concurrently. Towards the end of 2001, it became apparent that the ASF could function more effectively with a streamlined Board and the current Minister for the Arts and Sport, Senator the Hon Rod Kemp, agreed to a proposal in March to reduce the number of ASF Board members to five. He appointed Mr Bernardi as the Chair of the new ASF Board, supported by Mr Porter, Ms Puels, Mrs Tye and Ms Ford-Eriksson. The Board continues to meet in conjunction with, but separate from, the ASC Board. A report on the ASF's activities is included in Appendix 1.

SUBCOMMITTEES

The ASC Audit Committee met formally on four occasions during the year and held discussions via a teleconference link on one other occasion. Ms Puels chaired the Committee, assisted by Mr Masters and Mr Bernardi. A report on the Audit Committee's activities is included under 'Financial accountability' (page 65).

A number of short-term subcommittees were established during the year to review various programs and issues:

- Mrs Tye and Mr Bernardi completed a review of the Indigenous Sports program, providing a report on its operation together with a number of recommendations to the Board in December.
- A subcommittee comprising Mr Bernardi, Mr Perkins and Ms Puels considered proposals for outsourcing the sponsorship sales and servicing function, and determined the successful contractor. Towards the end of the year, the subcommittee reconvened to review the contractor's performance.
- An information technology equipment tender subcommittee was appointed (comprising Mr Bernardi and Ms Puels) in December 2001 to consider the final tender evaluations for the supply of information technology equipment to the ASC.
- In March, Mr Masters, Ms Foster and Mrs Tye convened to review the ASC's Sport Education program to determine if it was relevant to, and effective for, major stakeholders. A report on the subcommittee's findings is due in October 2002.

The Active Australia Alliance subcommittee ceased to meet following the Government's announcement of its *Backing Australia's Sporting Ability: A More Active Australia* policy in April 2001 and the resulting implications for the Active Australia program.

LEGISLATIVE REPORTING REQUIREMENTS

Under Section 48 of the *Australian Sports Commission Act 1989*, the ASC is required to report on the activities listed below during the 2001–02 financial year:

- The release of the Government’s sports policy — *Backing Australia’s Sporting Ability: A More Active Australia* — in April 2001 resulted in substantive changes to the ASC’s strategic and operational plans.
- A new strategic plan, covering the period 2002–05, was approved by the Minister.
- The functions and performance forecasts contained within the ASC’s operational plan have been modified from its outcome/outputs framework submitted in the budget papers. An explanation of this change can be found in ‘Financial accountability’ (page 65). An assessment of the level of achievement for each new outcome is addressed in this report.
- No significant acquisitions or disposals of real property occurred.
- The ASC invested a total of \$400,000 in capital works projects in 2001–02. The most significant of these projects was in the order of \$250,000 to replace major air-conditioning components in the Sports Science/Sports Medicine building.
- Judicial decisions: no complaints were filed.

ENTERPRISE AGREEMENTS

The ASC (Committed to Excellence) Certified Agreement 2001–2004 has been in operation for 12 months. During 2001–02, a new AIS Caretaker’s Cottage Childcare Centre Certified Agreement 2001–2004 was adopted. The agreement covers eight childcare workers employed by the ASC.

SOCIAL JUSTICE AND EQUITY

The ASC acknowledges that its employees bring to the organisation a range of backgrounds, perspectives and life experiences, and it values this diversity. The specific strategies aimed at engendering a culture that values diversity are reviewed on an ongoing basis and include:

- assisting employees to balance their work and family responsibilities
- developing cross-cultural awareness
- preventing workplace harassment
- ensuring access and equity for people with a disability.



Opening of the new playground at the AIS Caretaker's Cottage Childcare Centre, December 2001

The ASC continued to ensure that the ASC Code of Conduct was provided to new employees as part of their orientation. The ASC Code of Conduct is currently being reviewed to ensure it continues to identify and promote the behaviours required to achieve the goals of the *Strategic Plan 2002–2005*.

DISABILITY ACTION PLAN

The ASC Disability Action Plan has been under review to ensure that employees are aware of their responsibilities under the *Disability Discrimination Act 1992* in conjunction with the Commonwealth Disability Strategy.

OCCUPATIONAL HEALTH AND SAFETY

The ASC maintained its ongoing commitment to occupational health and safety (OH&S) during the year through:

- re-invigoration of the ASC WorkSafe Committee
- development of an updated OH&S policy and agreement, and a review of material safety data sheets for high-risk work sites
- completion of a comprehensive ergonomic-assessment process across the ASC
- re-training of all OH&S support groups across the ASC (these groups include first aid officers, fire wardens, health and safety representatives, and workplace harassment contact officers).

The ASC continued to provide ongoing support to employees through the Employee Assistance program. This program supports staff and their families by providing free and confidential counselling services.

FORMAL REPORTING REQUIREMENTS UNDER THE *OCCUPATIONAL HEALTH AND SAFETY ACT 1989*

Section 30	No requests were received from health and safety representatives
Sections 45, 46 and 47	No notices of safety breaches were received from Comcare
Section 68	Three serious personal injuries and one dangerous occurrence were reported under Section 68 of the <i>Occupational Health and Safety Act 1989</i>

INDEMNITIES AND INSURANCE FOR OFFICERS

The ASC is insured through the Government's self-managed fund, Comcover. The full cost of commissioners' and officers' insurance has been met through Government appropriations. The ASC has met all statutory reporting requirements associated with reporting to Comcover.

CUSTOMER SERVICE CHARTER

A comprehensive review has been initiated to ensure that the Customer Service Charter is aligned with the *Strategic Plan 2002–2005*.

FREEDOM OF INFORMATION

The *Freedom of Information Act 1982* gives the general public right of access to documents held by the ASC. In the year ending 30 June 2002, no requests for documents under freedom of information legislation were received.

The ASC's mission statement and objectives, organisational structure, Annual Report, certified agreement and strategic plan are available on the ASC's web site <www.ausport.gov.au>.

A variety of publications and videos are available from the ASC. Requests for resources held by the ASC can be made to the Distribution Officer, whose contact details are listed in Appendix 8.

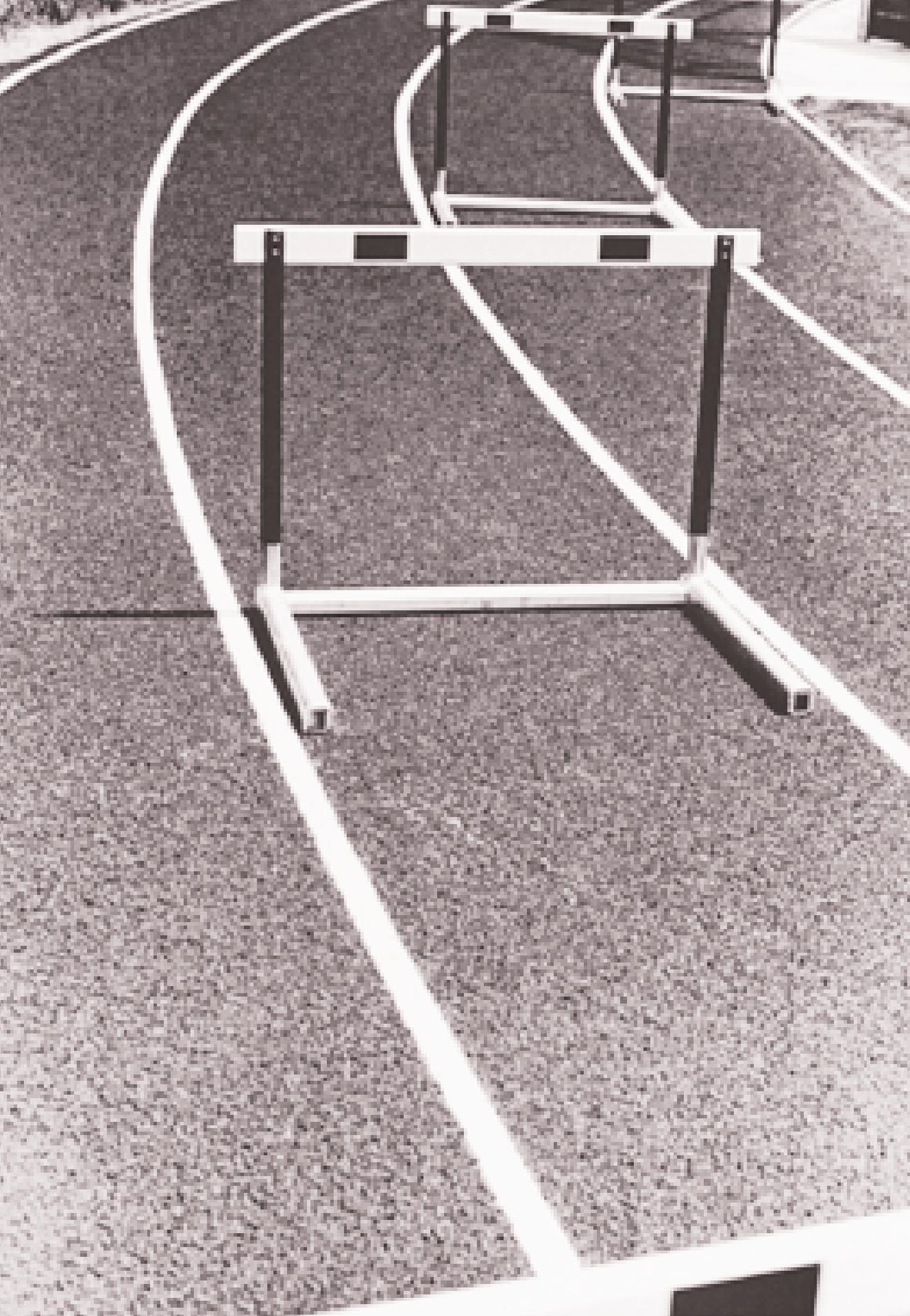
PRIVACY

The ASC's privacy statement is displayed on the ASC's web site at <www.ausport.gov.au>. The statement is in accordance with guidelines issued by the Federal Privacy Commissioner.

In November 2001, the ASC was advised by the Office of the Federal Privacy Commissioner that a complaint had been lodged against the ASC regarding the disclosure of personal information. The matter is yet to be finalised.

During 2001–02, the ASC implemented an inhouse training program for all staff highlighting the provisions of the *Privacy Act 1988* and individual responsibilities and obligations. Information for staff and the public is also posted on the intranet and Internet, respectively.

On 21 December 2001, the *Privacy Act* was extended to cover private-sector bodies, including sporting organisations. The ASC prepared and circulated a guide to best privacy practices for sporting organisations, which addressed the requirements and obligations of these organisations. This guide supplemented awareness initiatives undertaken prior to December 2001.



PERFORMANCE

REPORTS

CORPORATE OPERATIONS

To assist the ASC successfully deliver on its two outcomes, the Business Operations Group provides corporate support to both the AIS and Sport Development Group. The associated costs of corporate support are distributed between the outcomes.

PROGRAMS

During 2001–02, the Business Operations Group was streamlined with the elimination of the Senior Manager, Corporate Support position, thereby having all programs report directly to the General Manager. Three new programs were created: the Business Development Unit, which includes contract management; Policy Projects; and Strategic Planning and Evaluation.

Following the review of corporate communications, the Communications, Marketing and Sponsorship Centre was established in January 2002. A comprehensive review of the ASC's information-management needs resulted in the development of the Strategic Information Management Plan. It is likely that implementation of the plan will lead to additional streamlining of Business Operations functions for 2002–03.

A description of each corporate program, as well as its achievements for the past year, are listed below.

Assets and Property

This program provides engineering, maintenance, asset and other property management and general services to the ASC's programs.

The major activity in 2001–02 was the completion of a strategic facilities review and subsequent facilities investment plan, the basis for a major capital works program announced by the Government in the May 2002 Budget. Other activities included the preparation of the design specification for a new AIS archery facility, due for tendering in August 2002; the renovation of selected areas in existing buildings to improve work spaces; the returfing of an AIS soccer field; and the replacement of major air-conditioning components in the Sports Science/Sports Medicine building.

Commercial Operations

This program manages the AIS sporting and conference facilities in Canberra, and the residential accommodation complex for ASC programs. The program also promotes the use of the AIS Canberra facilities on a commercial basis to local, national and international sporting groups.

The business activities of the program generated off-budget revenue for the ASC by coordinating events and functions, hiring out facilities and residential accommodation, providing guided tours of the AIS and the Sportex exhibition, and through the operations of the AIS retail shop and the Swim and Fitness Centre.



The Australian Institute of Sport Commonwealth Games Team Farewell Breakfast at the AIS Arena, May 2002

The program hosted a number of major events including the Kanga Cup soccer tournament, Dancesport and the Commonwealth Games Baton Relay. The reporting period also saw record business growth levels in both the AIS Shop and the Swim and Fitness Centre, with steady growth in most revenue-generating activities.

A number of facility and equipment upgrades across the site were undertaken, including the installation of a new playground at the childcare centre, a new scoreboard and announcement system in the pool and a new display sign at the front of the Nestlé Sports Visitor Centre.

Notwithstanding the cancellation 12 months ago of the National Sports Program — a centralised funding system for national sporting organisations to hold training camps at the AIS — camp figures for the year have shown a remarkable level of consistency with past years. AIS non-residential programs and commercial clients have off-set any reductions in use by national sporting organisations.

Human Resources

The Human Resource program manages the employment framework and work arrangements for all ASC staff. Key services provided by the program include recruitment, payroll, salary packaging, human resources policy, remuneration management, occupational health and safety, and staff development.

There was significant recruitment activity during the year as the ASC focused on initiatives in response to the Government's sports policy. The skills and expertise required to best deliver on these initiatives have been assessed and the program is reviewing its recruitment strategy to ensure it continues to attract the best people and meet the changing needs of the business.

In April 2002, Human Resources successfully implemented a new performance, planning and review system — an important element of the ASC's integrated business planning framework. This system has been adopted by the whole organisation and provides the ASC with a communication tool designed to

assist staff and their supervisors to meet program and corporate objectives. Further, the system identifies opportunities for staff development and professional training.

During the year, the remuneration framework was reviewed in consultation with staff, and amended. The remuneration framework now provides a comprehensive and integrated structure that better meets operational needs, responds fairly to market force pressures and is consistent with the ASC (Committed to Excellence) Certified Agreement 2001–2004.

Information Technology

The Information Technology program services the computing and telecommunications infrastructure of the ASC; develops and implements software applications for sports science, coaching and administration; and coordinates information technology training across the organisation. Major Information Technology activities in 2001–02 were:

- completion of a tender resulting in a two-year contract for the purchase of all information technology equipment
- commencement of a major upgrade that will improve the local and interstate data network and replace obsolete servers
- coordination of outsourced information technology training courses for all staff on a weekly basis
- replacement of approximately 25% of the desktop and notebook computers
- development of computer systems including:
 - a new system to support the AIS Performance Enhancement Program
 - a web-based system to enable the easy presentation and selection of 35-millimetre slides from the National Sport Information Centre's collection
 - enhancements to a number of existing systems including web update access for coaches registered with the National Coaching Accreditation Scheme.

National Sport Information Centre

The National Sport Information Centre provides a gateway to sport-related information and services for the Australian sporting community. It facilitates access to electronic resources and a world-class collection of sports books, videotapes and journals, and regular updating services.

The Centre continues to improve the electronic delivery of services to clients. A number of collaborative projects have been undertaken with ASC programs to provide additional services through the ASC Internet and intranet sites, and audiovisual area. Services such as secure areas, e-cards, a web site for national sporting organisations, online access to the *Australian Sports Directory*, a calendar and a database of sport and recreation courses were developed.

The major project has been the development of the ASC toolbox, providing staff access to ASC policies and procedures. This project has led to the redesign of the ASC intranet.

The audiovisual area has completed the initial move to a digital platform reflecting clients' needs for digital products. The collection now caters for clients with both digital and analogue requirements. A project began to archive valuable footage in a digital format.

Finance

The Finance program is responsible for the ASC's financial management, business support, accounts processing and financial reporting.

A detailed review of the Finance program was undertaken during 2001–02 with the aim of addressing the program's alignment with key stakeholder needs. Recent years have seen the introduction of considerable change to the environment within which the ASC's Finance program operates. The notable 'business drivers' of the review included the need to optimise the provision of responsive and pro-active support within the ASC while continuing to satisfy the Government's financial-management initiatives. The review encompassed an evaluation of core roles, responsibilities, financial and management skill sets, and the consideration of stakeholder needs. The review resulted in streamlining the management function, which is expected to realise savings in the order of \$100,000 per annum.

The major activities of the program during 2001–02 included:

- assisting with the business case presentation to the Government for the successful bid for capital funding to upgrade the Canberra campus
- increasing liaison with program areas to improve financial-management practices across the ASC and providing direct assistance on business decisions
- meeting all the Commonwealth Government's external budgetary and reporting requirements
- preparing the ASC's annual financial statements, which gained an unqualified report from the Australian National Audit Office
- the transfer of corporate insurance oversight to the Finance program.

Communications, Marketing and Sponsorship Centre

Following a review of communications-related activities across the ASC, the Communications, Marketing and Sponsorship Centre was established in January 2002.

The Centre's primary objective is to carry out a range of communications activities to support the ASC's strategic plan, especially in the areas of public, media and stakeholder information.

Specific achievements during the year included the more timely and effective targeting of information to all stakeholders, an emphasis on promoting the ASC's broad role in sport, and improvements in the capacity of the outsourced sponsorship function to contribute to off-budget revenue.

Through its Media, Public and Stakeholder Relations program, new online and print publications were established. The program also upgraded its media liaison function and resources for media.



The launch of the Excellence² memorandum of understanding, September 2001

The Marketing and Communications Services program developed a long-term marketing plan for the ASC; planned a branding strategy to be rolled out in 2002–03; implemented recognition strategies to enhance public understanding of the ASC’s role and the Federal funding of sport; and provided cost-effective ASC-wide copyright-management, design, production and distribution services.

Business Development Unit

In November 2001, the ASC established the Business Development Unit. Through a competitive tendering process, Minter Ellison Consulting was awarded a 12-month contract to establish the Unit. On completion of the contract, the Unit will be managed entirely by internal resources.

Since its inception, the Business Development Unit outlined a framework for increasing off-budget revenue, produced a *Commercial Practice Manual*, assisted in the preparation of business cases for commercial opportunities, and implemented an ongoing training and awareness program for all ASC staff.

Contract Management

A contract-management function was created to provide strategic policy advice and direction on procurement, contract development and contract management. Notable achievements included the development of key ASC policies on procurement, and the successful completion of major tenders for the selection of an information technology provider and an AIS coach and athlete travel provider.

International

The International program fosters cooperation in sport between Australia and other countries through the provision of resources, services and facilities related to sport. In addition to managing federally funded international community

sports development programs, the program has strengthened its influence in commercial opportunities for the ASC. Programs managed by International are detailed under outcome 1. A memorandum of understanding was established between the ASC and the Beijing Sports Bureau to explore areas of cooperation leading to the 2008 Beijing Olympics. A three-year agreement was signed with MTN Communications under which the ASC is to provide consultancy services to assist the Nigerian Institute of Sport formulate a ten-year plan for an elite athlete development program.

The ASC has taken a leading role in promoting sport in the developing countries of the Commonwealth. ASC Chairman, Peter Bartels, was appointed chair of the Commonwealth Heads of Government Meeting (CHOGM) Committee for Cooperation through Sport. The Committee is mandated to build the case of sport as a legitimate tool for development, and to coordinate 'donor' country contributions to maximise the effectiveness of the programs.

During 2001–02, the program hosted 36 visiting delegations from 22 international governments and institutions, including a personal visit by the President of Nigeria.

Policy and Coordination

The Policy and Coordination program is responsible for coordinating and overseeing the timely provision of quality advice to the Minister and Government on policy issues affecting the development of sport in Australia. It also manages the ASC's contribution to the broader business of Government.

In managing the flow of quality documentation and advice to the Minister in 2001–02, the Policy and Coordination program processed:

- 851 replies to ministerial correspondence
- 77 question time briefs
- 238 briefing submissions.

The program also provided secretariat services to the ASC Board, and coordinated the ASC's contribution to the Sport and Recreation Ministers' Council and the Standing Committee on Recreation and Sport. During 2001–02, the program supported the ASC's involvement in four major projects concerning these forums:

- chairing the management committee for a Standing Committee-funded consultancy to review the impact of insurance-related issues on sport — the report of the review was presented to the chair of the Standing Committee in February 2002
- participating in, and providing secretariat support for, a task force established by the Standing Committee to review issues associated with the collapse of Ansett Australia and other developments in aviation — the task force's review report was presented to the chair of the Standing Committee in November 2001
- co-coordinating the preparation of two reports on Indigenous sport and recreation initiatives to be submitted to the Council of Australian

Governments for consideration in the progress towards reconciliation — the reports were submitted to the chair of the Standing Committee in November 2001 and June 2002

- representing the ASC on the organising committee for the second National Leaders in Sport conference, held in June 2002.

Policy Projects

Established in January 2002, Policy Projects undertook several major tasks over the year. The program also managed the contract with Minter Ellison Consulting regarding the establishment of the Business Development Unit. Three significant issues addressed by this program were:

- *Gungahlin Drive Extension* — The ASC and the ACT Government have jointly commissioned a study on the impact of a proposed ACT Government construction of a major arterial road immediately west of the AIS campus. Initial studies by the AIS have confirmed that the road, which will pass within 200 metres of the AIS residences and 75 metres of the athletics track and childcare centre will result in noise and air pollution. This will impact negatively on the quality of the living and training environment at the AIS.
- *Public liability insurance* — The insurance crisis has affected sporting organisations at all levels. The ASC participated in the Standing Committee on Recreation and Sport working group on insurance, which developed a national risk-management and education system for the sport and recreation industry. The ASC is working to ensure that insurance issues affecting sport are brought to the attention of the ministerial forum looking at ways that governments can reduce the problems of insurance liability. The forum comprises relevant Commonwealth, state and territory ministers.
- *Industry development* — The ASC participated in the activities of the Canberra Business Council's Tourism, Arts and Sports Task Force. The Task Force aims to promote business opportunities in Canberra and to strengthen Canberra's business infrastructure through projects such as Exporting the Sports Industry, which the ASC jointly funds. The ASC also participated in the Implementation Committee for Game Plan 2006 — the sport and leisure industry's national strategic plan for growth.

Strategic Planning and Evaluation

The Strategic Planning and Evaluation program is charged with developing and strengthening the strategic planning framework for all levels of the ASC. During 2001–02, the ASC adopted the *Strategic Plan 2002–2005*. An integrated business planning framework was introduced to ensure a complementary and consistent flow of information among the ASC's planning and reporting documents.

OUTCOME 1

An effective national sports system that offers improved participation in quality sports activities by Australians

TOTAL PRICE: \$31.491 million

The Government's vision for a national sports system is that of a robust, self-sustaining sports network backed by a dynamic sports industry that plays a vital role in the development of sport in Australia at all levels.

Providing national leadership and direction for the industry in developing sport, the ASC works with sports delivery agencies at all levels, including grass-roots sporting clubs, to enhance their management.

ASC programs and initiatives offer improved participation in quality sport for all Australians while ensuring that Australia's elite teams are provided with the opportunity to excel in competition on the world stage.

They also reflect the ASC's role in providing advice to Government and other entities on policy issues affecting the development of Australian sport, and its charter to examine avenues to diversity and increase the sport resource base.

PERFORMANCE INDICATORS

- 1 The extent to which national sporting organisations adopt best practice management and governance
- 2 The extent to which national sporting organisations meet agreed performance outcomes
- 3 The range and quality of coaches and officials
- 4 The extent to which the sport education delivery network reaches its key clients
- 5 The extent to which management-improvement strategies and practices are implemented by sporting organisations
- 6 The extent to which technology and support structure initiatives are implemented nationally
- 7 Significantly increased sports participation by all Australians, particularly young people
- 8 Significantly increased local sporting club registrations
- 9 The export of ASC programs and products

The following table provides information on, and an assessment of, ASC achievements against the agreed strategies to deliver outcome 1 during 2001–02.

Table 1: National sport infrastructure development**Price to government: \$27.128 million**

Activity	Quantity/ quality	Target	Result	Variance (%)	Notes
Management improvement within sport	Quantity	45 national sporting organisations benefiting from targeted intervention and consultancy services to improve strategic planning, governance and structural change	42 national sporting organisations	-7	1
	Quantity	4 workshops to improve sport management and administration	8 workshops	100	2
	Quantity	10 national sporting organisations driving the use of the Active Australia Provider within their national club and association structure	10 national sporting organisations	0	
	Quantity	2500 clubs adopting the Active Australia Provider as a continuous improvement planning tool	2552 members	2	3
Sport Development Grants program	Quantity	67 national sporting organisations benefiting from sport development grants and meeting performance indicators in relation to these grants	63 national sporting organisations	-6	4
SportNet	Quantity	3000 new sign-ups for the SportNet product	-	-	5
	Quantity	6 new all-of-sport SportNet implementations	-	-	5
	Quantity	All sports involved in Active Australia partnerships to be connected to SportNet or an equivalent information-management tool	-	-	5
Sport education	Quantity	2 accreditation programs (the National Coaching Accreditation Scheme and the National Officiating Accreditation Scheme)	2 accreditation programs	0	
	Quantity	250 local organisations delivering sport education services	174	-30	6
Active Australia participation partnerships	Quantity	Significantly increased local sporting club registrations (1 million additional memberships over 4 years [2001-05])	-	-	7
	Quantity	Increased awareness of the Active Australia program by 2%	12%	300	8
	Quantity	10 Active Australia partnerships in 2001-02 that provide a new means for the corporate sector to support grass-roots sports promotion and programs	10	0	

Table 1: National sport infrastructure development (continued)

Activity	Quantity/ quality	Target	Result	Variance (%)	Notes
Active Australia participation partnerships (continued)	Quantity	2 event-based Active Australia partnerships to increase participation and the profile of grass-roots sport in the community	3	150	9
	Quality	90% satisfaction of partners engaged in Active Australia partnerships	100%	10	10
Junior sport	Quantity	2 new junior sports partnerships designed to assist sports to expand junior participation	2	0	
	Quantity	2000 schools involved in the Active Australia Schools Network	2430	21	11
	Quantity	10 national sporting organisations engaged in reviewing and improving junior sport delivery	10	0	
Indigenous sport	Quantity	10 national sporting organisations engaged in special programs to provide Indigenous Australians with improved sports participation opportunities	13	30	12
Community programs and social policy	Quantity	1 special project addressing women and sport issues	2	100	13
	Quantity	4 national workshop series to promote values of fair play and ethical behaviour in sport	9	125	14
	Quantity	5 national sporting organisations undertaking specific training programs to ensure fair play and ethical behaviour in their sport	7	40	15
	Quantity	1 project of national significance implemented to improve sports participation and elite development opportunities for people with disabilities	1	0	
	Quantity	Disability education delivery network established in 8 states and territories	8	0	
International activities	Quantity	Generate and manage 5 new commercial projects internationally	5	0	
	Quality	Maintain and strengthen the management of 4 international sports development assistance programs	4	0	
Total cost		\$31.491 million	\$28.685 million	-8.9	16

VARIANCE FROM TARGETS

The following notes provide an explanation for variations between the set targets and the results achieved for outcome 1.

- 1 Management-improvement activities with national sporting organisations were marginally below those forecast due in part to focus being placed on the development of papers on governance principles and privacy requirements that were of benefit to all national sporting bodies.
- 2 Risk-management workshops were held in each state and territory capital city.
- 3 Demand for membership of the provider program was stronger than expected.
- 4 Due to recent amalgamations including women's soccer and futsal with Soccer Australia, men's and women's cricket, and men's and women's hockey.
- 5 The ASC partnership with Telstra in the SportNet product concluded in June 2002 due to the withdrawal of Telstra from the agreement for reasons of commercial viability. The program targets were modified in December 2001 to ensure sports intending to stay with the program were not disadvantaged.
- 6 While the actual number of agencies on the database totals 250, the current active number reflects the fact that the delivery of these courses by a number of agencies such as schools, is often itinerant and dependent on there being both a staff member able to coordinate the program, and a curriculum that is aligned to the learning outcomes these courses provide.
- 7 The 10 national sporting organisations with approved programs are generally in the early stages of program implementation, and it is premature to identify increases in local sporting club memberships at this stage.
- 8 Exposure relating to the third Active Australia Day and the brand name being in existence for over four years. Survey results show an increase from 23% public awareness to 35%.
- 9 Two projects developed by the ASC proved successful, and a further project was developed on the basis of a three-way relationship with a corporate organisation and a national sporting organisation.
- 10 In a survey of Active Australia partners, all respondents rated the service as very satisfactory or satisfactory.
- 11 Increased promotion by state Active Australia Schools Network coordinators.
- 12 The interest generated through the approach offered by the Indigenous Sport program encouraged additional national sporting organisations to seek similar assistance with regard to improving the level of service available to Indigenous Australians.
- 13 Increased demand from sporting organisations.
- 14 Increased demand from sporting organisations.
- 15 Five sports originally targeted, and towards the end of the financial year two additional sports were added due to urgent assistance required.
- 16 Total ASC costs of output is lower because of a delay in the implementation of the Targeted Grants Program. This program was established subsequent to the preparation of the performance indicators.

ASSESSMENT AGAINST PERFORMANCE INDICATORS

1 The extent to which national sporting organisations adopt best practice management and governance

In total, 42 sports participated in initiatives delivered under the Management Improvement Program aimed at improving business and management practices of national sporting organisations.

2 The extent to which national sporting organisations meet agreed performance outcomes

Forty-six national sporting organisations were rated satisfactory or better following reviews of their performance during the year and a further 20 reviews are in progress. Many of the higher-priority national sporting organisations also underwent a more comprehensive case-management assessment to determine their need for ASC assistance and services for the coming year or beyond.

3 The range and quality of coaches and officials

The range and quality of coaches and officials continued to improve under the National Coaching Accreditation Scheme and the National Officiating Accreditation Scheme. In 2001–02, a total of 89,236 were registered with the National Coaching Accreditation Scheme, including 22,639 new registrations. The National Officiating Accreditation Scheme registered 5345 officials.

4 The extent to which the sport education delivery network reaches its key clients

State delivery networks were maintained during the year with a total of 144 active sport education agencies (schools, TAFEs, universities and local councils) registered with the ASC to deliver the general principles of officiating and coaching courses across Australia. A 150% increase in the level of financial assistance was provided to all sport education centres located within each state and territory department of sport and recreation.

5 The extent to which management-improvement strategies and practices are implemented by sporting organisations

A range of assistance was provided to national sporting organisations to enhance their governance and management capabilities:

- 42 national agencies participated in specific management-enhancement strategies, such as charter agreements, board development and effectiveness, information management, risk management, business development and constitutional reviews
- of the 42 national agencies, 16 were assisted to undertake strategic and/or business planning processes
- eight workshops addressing risk-management issues were conducted in conjunction with Standards Australia, with 500 directors and sports administrators attending from 78 sports.

6 The extent to which technology and support structure initiatives are implemented nationally

The ASC partnership with Telstra in the SportNet product discontinued in June 2002 due to a decision by Telstra to end the agreement for reasons of commercial viability. The program targets were modified in December 2001 to ensure sports intending to stay with the program were not disadvantaged.

An alternative solution for existing SportNet customers was brokered with a third party, providing access to the major benefits of SportNet customers as identified in an ASC-commissioned review of the service.

Twenty-four sports were offered the chance to migrate to the new platform subsidised by funds realised in a settlement agreement between Telstra and SportNet. The proposed pricing model offers a single fee for a whole-of-sport solution rather than the previous Telstra fee per club. This encourages all levels of a sport to gain access to the service. The ASC has provided financial assistance to existing SportNet customers to ensure that they were not disadvantaged by the conclusion of the Telstra-delivered service.

The ASC remains committed to developing appropriate strategies to ensure sports receive assistance for their information-management needs.

7 Significantly increased sports participation by all Australians, particularly young people

With the introduction of the new Government sports policy, long-range performance measures are being established to assess the impact of the new programs designed to increase national sports participation rates. In 2001–02, the measures established included:

- exercise, recreation and sport survey
- Out of School Hours Sports program
- Targeted Sports Participation Growth Program
- Active Australia Event Partnership program
- adolescent physical activity survey (stage 1).

8 Significantly increased local sporting club registrations

Work commenced on the development of a standardised membership-monitoring system to provide reliable data on sporting club registrations across Australia. Implementation of this system will begin in 2002–03.

9 The export of ASC programs and products

In addition to activities through its own links, the ASC worked closely with Australia Sport International, an Austrade agency charged with increasing Australia's sports exports.

PROGRAMS

Management improvement within sport

Management improvement

Forty-two national sporting organisations received consultancy advice and services in relation to their structure, governance, management and strategic direction, with the aim of increasing their capacity and capability to work towards their strategic objectives.

In addition to these targeted interventions, the ASC developed and distributed two principles of best practice papers that benefit and support all national sporting organisations. A guide to best privacy practices for sporting organisations was developed to assist the organisations in understanding how amendments to the *Privacy Act* impact on their operations. The *National Sporting Organisations Governance Principles of Best Practice* document provides a guide towards which national sporting organisations could work.

Sport management and administration

Eight ‘Directors of Sport — Risk Management’ workshops were conducted by Standards Australia in conjunction with the ASC. A workshop was held in each state and territory capital city as part of agreements with state and territory departments of sport and recreation or allied groups. A total of approximately 500 representatives from national and state sporting organisations attended the workshops, representing 78 sports.

Each half-day education program was designed to provide an awareness of risk management, the role of the board and board members in the risk-analysis process, and useful information and tools for developing a whole-of-sport risk-management policy.

National sporting organisations and the Active Australia Provider Network

Ten national sporting organisations approached club development within their sport by employing the Provider program as their primary developmental tool. The sports were baseball, BMX, swimming, skate Australia, netball (Victoria, Queensland and South Australia), motorcycling, surf life saving, table tennis, pony club and triathlon.

Through the identification of a select number of clubs, the sports have developed a focus group approach, working in a dedicated way to assist clubs review and address management issues at both regional and local levels. Representatives from the sports have attended workshops to facilitate the sharing of ideas and strategies, which can assist in furthering their club development objectives.

Clubs and the Active Australia Provider Network

Membership to the Provider club development program was 2552 at the end of the reporting year. A highlight in reaching this target was a presentation to the two thousandth member at a ceremony in regional South Australia attended by

local member and Minister for Foreign Affairs, the Hon Alexander Downer, MP. To mark the occasion, the Willunga Bowling Club was presented a plaque by Minister Downer and ASC Board member Cory Bernardi.

Sport Development Grants Program

ASC grants are provided to national sporting organisations to fund their sport's education and development activities. In 2001–02, these funds were used to develop accredited coaches and officials, and to improve the operation of community sport clubs and their administrators.

Sport education

Accreditation database registrations

The National Officiating Accreditation Scheme and the National Coaching Accreditation Scheme continue to improve the quality of coaches and officials at all levels of sport.

- 89,236 coaches are registered with the National Coaching Accreditation Scheme. The Scheme registered 28,511 coaches during the year. This included a total of 22,639 new registrations:

National Coaching Accreditation Scheme new registrations, 2001–2002

Level 1	Level 2	Level 3	HPC	Total
21,401	931	307	0	22,639

National Coaching Accreditation Scheme re-accreditations, 2001–2002

Level 1	Level 2	Level 3	HPC	Total
3,910	777	576	2	5,265

HPC = high-performance coaching

- 7055 officials are registered with the National Officiating Accreditation Scheme. For 2001–02, the National Officiating Accreditation Scheme registered 5345 officials, which included 5220 new registrations. The remaining 125 officials either sought an upgrade to a higher level or were re-accredited:

National Officiating Accreditation Scheme new registrations, 2001–2002

Level 1	Level 2	Level 3	Total
3,048	2,048	124	5,220

AIS coaching scholarships

Nineteen scholarships were provided under the National Coaching Scholarship program. Coaches in this program undertake a full-time one-year coaching apprenticeship with an AIS, or state institute or academy head coach.

Sport education delivery networks

State delivery networks were maintained during the year, with a 150% increase in the level of financial assistance provided to all sport education centres located within each state or territory department of sport and recreation.

In 2001–02, a total of 144 active sport education agencies (schools, TAFEs, universities and local councils) were registered with the ASC to deliver the general principles of officiating and coaching courses across Australia.

Thirty local councils around Australia, in partnership with state and territory departments of sport and recreation, assisted in the delivery of the Volunteer Management Program/Club and Association Management Program education course to local communities. The course provided information on club management for volunteers.

Two major workshops were conducted throughout the year. In August 2001, a workshop involving representatives from national sporting organisations began the process of reviewing the current National Coaching Accreditation Scheme and National Officiating Accreditation Scheme accreditation frameworks. This workshop was followed up with two consultation meetings with sports, as part of the ASC Board's review of the ASC's sport education activities. Over 100 delegates, representing a broad range of organisations involved in the delivery of sport education, attended the 'Facing the Future of Sport Education' workshop in January 2002 as part of the ongoing professional development and skills training program for coaches and officials.

State-based education workshops were conducted in the areas of mentor training, assessor training, and the Officials Coach Training Program in conjunction with individual state or territory departments of sport and recreation, and state sport federations.

The Sport Education section, in partnership with Sport and Recreation Training Australia, continued its involvement in the Sports Industry Training Package by assisting in the content review process of the original package.

The Sport Education section continued to provide quality advice and support to over 90 national sporting organisations in order to improve the quality of their education and training programs for coaches and officials.

Recognition of officials and coaches

The Thanks Coach, Thanks Official campaign continued to operate in most states with eight national sporting organisations implementing a sports-specific campaign during the year. The ASC generic campaign materials, including posters, certificates, cards and stickers, were well received by these sports and their state organisations.

Online education

Generic education programs using Internet technology were expanded. The development of the Coaching Principles (Level 2) course online by the Sport Education section continued to meet the growing demand from coaches, in particular those from rural and regional communities, for flexible education delivery opportunities.

Active Australia participation partnerships

Targeted Sports Participation Growth Program

During 2001–02, the ASC Board approved the Targeted Sports Participation Growth Program for 10 sports: Australian football, athletics, basketball, baseball/softball (joint project), women's golf, gymnastics, rugby league, rugby union, surf life saving and tennis.

The Targeted Sports Participation Growth Program involves the targeting of a small number of sports for special support, under the Active Australia banner, to increase their business through expanding active membership of clubs and associations. By targeting mostly larger sports with an already extensive club infrastructure, the aim is to achieve significant growth in the number of people of all ages participating in grass-roots sports.

The ASC's approach is to create a three-way relationship among the ASC, the national sporting organisation and a corporate sponsor to deliver a program of growth and sustainable participation. The support of the corporate sector is a key focus of the program, with the ASC providing substantial upfront financial and service support, and the corporate sponsor ensuring the sustainability of the programs.

1800 Reverse Street Active

1800 Reverse Street Active was launched in March 2002. The first of a seven-event series in 2002 was held over 14 days at the Sydney Royal Easter Show. Over 2400 children participated in Learn to Ride coaching clinics in skateboarding, inline skating and freestyle BMX. Targeted at 6 to 14-year-olds, clinics were conducted by Australia's first-ever accredited coaches in street sports. The clinics were free and all equipment was provided. This new initiative encourages, for the first time, the formation of membership pathways for street sports. Through newly formulated coaching programs, these pathways will provide participants with coordinated skills-based opportunities for development.



Children receiving roller-blading instruction during a Learn to Ride clinic at the 1800 Reverse Street Active launch, Chatswood Skate Park, 2002

1800 Reverse Street Active supports *Backing Australia's Sporting Ability: A More Active Australia* through the ASC's shift to visible programming and activities in preference to general awareness raising and education about the benefits of sport. It also builds partnerships between the Commonwealth Government, national sporting organisations (Skate Australia and BMX Australia), and the corporate sector (1800 Reverse and Milo).

Sportstralia Expo

Sportstralia Expo enabled Australians to 'sign-on' to sports by expressing their interest in joining a local sporting club at Westfield Shopping Centres. The concept was piloted at seven Westfields in South Australia and Queensland from 4 to 9 March 2002. Thirteen selected sports actively participated in the Expo, which featured interactive displays and presentations involving high-profile athletes, encouraging people to become members of a local sporting club. The Expo generated 2823 expressions of interest across all sports. The evaluation of the pilot event indicated that participating sporting organisations felt that Sportstralia Expo provided good exposure and viewed the event as a positive general awareness-raising exercise.

Sanitarium Weet-Bix Kids TRYathlon Series

The 2002 Sanitarium Weet-Bix Kids TRYathlon Series was delivered under a three-way relationship among the ASC, Sanitarium Health Food Company and Triathlon Australia. It provided participation opportunities for all children aged 7 to 13 years and promoted the messages of healthy living, good nutrition, fun, challenge and a sense of achievement through sport. The ASC's investment in, and support of, the TRYathlon Series ensured an increased number of events for 2002 and beyond. It also presented Triathlon Australia with an opportunity to increase the profile of the sport among juniors and parents, and to secure vastly increased junior club memberships.

The TRYathlon Series consisted of six events held in both metropolitan and regional areas across Australia between February and April 2002, and is attributed as being the largest ever series of triathlon events for children in Australia, attracting over 6000 participants. The three-way relationship has immense potential, demonstrated by the excellent start to the three-year program in 2002.

Other events

Active Australia Day

The third annual Active Australia Day was conducted on 28 October 2001. In accordance with the Government's sports policy, the event was re-focused to encourage active membership in sporting clubs ahead of broad participation in physical activity.

The Leisure Australia Foundation again partnered with the ASC to deliver the event. It resourced and supported participating councils, and coordinated the advertising and public relations campaign around the event. The media response to the promotional campaign was excellent, with high levels of saturation in the targeted local council areas in particular.

In total, 105 councils conducted Active Australia Day activities including 'come 'n try' sports expos, sporting club displays and open days, community walks, fun runs and bike rallies.

Queen's Jubilee Baton Relay

The ASC welcomed the Queen's Jubilee Baton Relay to Canberra on 24 April 2002. The baton — which was greeted at the Nestlé Sports Visitor Centre by over 200 staff, athletes and visitors — began its tour through Canberra at the AIS in recognition of the important role the AIS plays, not just in the development of Australia's elite sportspeople, but of its significance to Canberra and its community.

Petria Thomas had the honour of carrying the baton into the ASC reception where it was received by ASC Chairman Peter Bartels. Nathan Deakes started the baton's journey from the campus with a further eight AIS athletes featured in the 32-leg relay through Canberra.

The Canberra section of the relay was a tremendous success and voted by the Australian Commonwealth Games Association as the best staged in Australia.



Australian Institute of Sport track and field athlete Nathan Deakes and Australian Sports Commission Chairman Peter Bartels shake hands at the Queens Jubilee Baton Relay

Active Australia Awards

The 2001 Active Australia Awards were held at Parliament House, Canberra, in October. The awards recognised good practices in sporting clubs and organisations, schools and local councils.

These practices emphasised:

- an increase in participation in organised sport across all age groups at local, club and school levels
- an improvement in management infrastructure, products and services at all levels of sport to ensure quality participation opportunities and sustainability.

The 2001 Awards also incorporated a one-off category to reflect the significance of the International Year of the Volunteer. The award recognised the outstanding volunteer-management practices adopted by clubs and organisations.

ASC Chief Executive Officer Mark Peters hosted the presentation. Special guests, ASC Board member Kieren Perkins OAM and Bill Pewtress, presented awards to the winners and high commendation certificates to other finalists in the 13 categories.

Junior Sport Unit

The Junior Sport Unit established a partnership with VicHealth for the Victorian pilot of the Out of School Hours Sport Program. The 7–9.00am and 3–5.00pm time slots have always been challenging ones for parents and guardians who are employed in full-time work. The ASC and VicHealth are seeking to establish providers who will deliver pilot programs that encourage children in the junior-age range into organised sporting activities.

The Active Australia Schools Network focused on facilitating links between member schools and local community sport clubs. The Junior Sport Unit contracted with the Australian Council of Health, Physical Education and Recreation to manage the network nationally. The Council provided expert advice to sports in regard to entry and access to schools.

The Junior Sport Unit has worked closely with the sports industry and other key clients through various consultation processes to re-establish junior sport as a priority, and to develop strategies to increase junior sport participation within registered clubs. Its strategy is to provide new and varying networks and environments for sports to enter, in particular the Targeted Sports Participation Growth Program.

Indigenous Sport Unit

The Indigenous Sport Unit streamlined its athlete development programs to achieve a more practical and efficient delivery model. In particular, the Unit consolidated its five individual athlete assistance programs into one comprehensive athlete development pathway. The consolidated program began on 1 July 2001.

A major shift arising from the program was encouraging national sporting organisations to look beyond elite development to play a more active role in increasing participation, infrastructure and skill development in Indigenous communities.

For the first time, the sport system was formally linked to a network of Indigenous sport development officers employed by the Indigenous Sport Unit throughout Australia. Specific achievements included:

- 35 collaborative sport development projects implemented in Indigenous communities throughout Australia. These projects focus on the development of self-sustaining sporting structures through coach and official education, competition development and links to existing sporting structures
- 163 scholarships provided in over 24 sports

- assistance provided to 495 athletes to attend national events and to 56 athletes to attend international events through the National Elite Travel and Accommodation program
- 13 national sporting organisations undertook a sport-specific cross-cultural awareness training package
- a workshop delivered to 13 national sporting organisations and seven state Indigenous Sport Unit coordinators to discuss strategies to develop and better deliver community sport programs for Indigenous Australians.

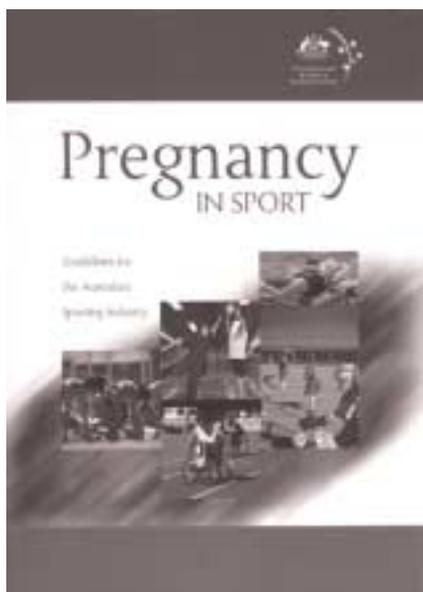
Community Programs and Social Policy

Women and sport

A successful National Forum on Pregnancy in Sport was conducted in Sydney in August 2001. The forum brought together specialists in the areas of medicine, law, insurance and ethics to present and discuss current research, information and expert opinion relating to the participation of pregnant women in sport, in particular semi to full-contact, collision and endurance sports.

An outcome of the forum was the development of the *Pregnancy in Sport: Guidelines for the Australian Sporting Industry* publication. Based on the conclusions of the forum, and on other expert contributions, the document provides an overview of the issues; information on health, medicine, law, insurance and ethics; and simple guidelines for organisations and individuals. It also answers frequently asked questions and includes a section on further useful resources.

At the third World Conference on Women and Sport, held in Canada, the ASC was commended on its continued commitment to, and excellent work in, addressing issues of women and sport.



The *Pregnancy in Sport: Guidelines for the Australian Sporting Industry* publication produced by the Australian Sports Commission.

Harassment-free sport

Nine member protection officer training courses were conducted in six states and territories during 2001–02.

Sixty-five people were accredited to be the first point of call for complaints relating to harassment, discrimination and/or child abuse. An additional 40 people completed the training for educational purposes (for example, as part of a management/supervisor role).

A formal partnership was established with the South Australian Equal Opportunity Commission and the South Australian Department of Sport to further develop and promote the online training, education and information web site <www.playbytherules.net.au>.

Assistance was provided to seven sports (swimming, surf life saving, softball, gymnastics, tennis, athletics and water polo) to develop, implement and promote a comprehensive approach to member protection throughout their sport.

Disability sport

In March 2002, the implementation of the nationally significant initiative, Project CONNECT (Creating Opportunities Nationally through Networks in Education, Classification and Training), was approved. This new project is a joint venture with the Australian Paralympic Committee and will build on the work of the Disability Education program to develop a national classifier and athlete support program. This will provide greater access to disability and non-disability-specific sport structures in Australia in the years ahead.

The classification program is the first of its kind nationally, and will create great interest within the international sporting community where there is a lack of any well-managed program to support classifiers of athletes with a disability. The foundation of Project CONNECT is the implementation of disability action plans with targeted national sporting organisations. Strategies and outcomes articulated in the action plans will determine the extent of a national sporting organisation's involvement in a range of education and support programs.

The ASC has agreements in every state and territory regarding the delivery of the Disability Education program. Through this network, in 2001–02, 3507 people participated in education and training programs to assist them to include people with a disability in sport. The Disability Education program network will be a key delivery arm for Project CONNECT.

Research

The Research program continued to monitor, evaluate and investigate issues relevant to sport development. The program developed and funded the following projects:

- collection of data on participation by those aged 15 years and older in physical activity for exercise, recreation or sport purposes via the exercise, recreation and sport survey
- collection of Active Australia brand recognition and message-awareness data
- researching the role of sport and recreation programs in preventing or reducing anti-social behaviour among youth

- researching outcome indicators that can be used for measuring the impact of sport and recreation programs on the health and social wellbeing of Indigenous communities
- preparatory work on the development of a national adolescent physical activity-monitoring system to measure rates of participation in sport and physical activity by 10 to 17-year-olds.

International activities

Throughout 2001–02, the International program managed and conducted the following international commercial projects:

- *Malaysia* — Preliminary concept development plan for the Putrajaya Sports Academy
- *Singapore Sports Council* — Review of the high-performance programs of the Singapore Sailing Federation, and establishment of the Singapore Coaching Council
- *India* — Staging of a multi-disciplinary workshop for the Sports Authority of India
- *Nigeria* — The initial scoping review for the establishment of a 10-year plan for an elite athlete development program.

There was an increased influence of ASC international services throughout the four federally funded (AusAID/DFAT) international community sports development programs. The programs were:

- Australia–South Pacific 2006 Sports Development Program (including the highly successful Oceania Olympic Training Centre, which conducted 20 scholarships for athletes and coaches from the South Pacific region)
- PNG Silver Jubilee Community Sports Development Program
- Australia–Africa 2006 Community Sports Development Program
- Australia–Caribbean Community Sports Development Program.

Specific new developments within these programs included the creation and adoption of an innovative sports education course, an expanded role in event management at respective national and regional games, the successful hosting of the Oceania Sports Development Officers workshop at the AIS, and the ASC's continued assistance of Tuvalu, Kiribati, the Marshall Islands and Niue in their endeavour to achieve National Olympic Committee status.

CONCLUSION

The ASC has delivered the agreed performance outputs against outcome 1 as agreed with the Government for the reporting period. It is charting a course towards a more effective sports system that provides quality sporting experiences for Australians by delivering programs that address the needs of organisations at all levels of Australian sport.

OUTCOME 2

Excellence in sports performance by Australians

TOTAL PRICE: \$108.007 million

The Commonwealth Government's sports policy is committed to strengthening Australia's high-performance sport system, and backing Australian sporting ability over the next 10 years to enable Australian athletes to excel at the Olympic, Paralympic and Commonwealth Games, other multi-sport events and world championships.

The Government's Sports Excellence program, delivered through the ASC, underpins the sustained success of Australian athletes through continued international competition and exposure to world-class coaches.

The ASC, through the AIS, provides a world-class training environment to support AIS athletes and coaches, including services such as planning and evaluation, athlete and coach services, and technical direction.

PERFORMANCE INDICATORS

- 1 Team and individual world placings and rankings
- 2 Representation of AIS former and current scholarship holders

The table on the following page provides information on, and an assessment against, the agreed strategies chosen to deliver outcome 2.



Petria Thomas

Table 2: National elite athlete development**Price to government:** \$97.272 million

Quantity/ quality	Target	Results	Variance (%)	Notes
AIS programs and services				
Quantity	AIS scholarship programs in 26 sports	35 programs implemented in 26 sports	0	
Quantity	60% of eligible AIS athletes annually chosen to represent Australia in international competition	90%	30	1
	35 sport programs' annual plans, including service commitments, jointly agreed to by national sporting organisations and the AIS	33 completed	-6	2
	Annual reviews conducted for all 35 AIS programs	30 completed	-14	3
	80% of national sporting organisation and AIS satisfaction with program performance and service delivery effectiveness	93% athletes 83% AIS 83% national sporting organisations	13 3 5	3 4 5
Sports Excellence program				
Quality	200 senior and junior top-8 world rankings by individuals and teams	200	0	
	80% of national teams utilising quality sports science/sports medicine services	77%	-3	6
	80% of key clients satisfied with services provided	94%	17	8
Quantity	70 sports achieving Sports Excellence program targets	62	-12	7
Timeliness	100% of programs delivered to agreed timelines	100%	0	
Total cost	\$108.007 m	\$110.689 m	2.5	9

VARIANCE FROM TARGETS

The following notes provide an explanation for variations between the set targets and the results achieved for outcome 2.

- 1 There were 673 scholarship positions during the period 1 July 2001 to 30 June 2002. In some AIS sports, there were no opportunities for AIS athletes to represent Australia in the age group that applied to those athletes during the reporting period. Of the 513 athletes who were eligible to represent Australia, 462 (90%) were selected. This represents 69% of all scholarships.

- 2 Tennis and cricket plans will be completed by 30 July 2002. Both programs have had substantial changes in personnel and structure since January 2002, which have resulted in a delay in the completion of the plans.
- 3 Reviews of winter sport and rugby union are expected to be completed by 30 July 2002. Women's soccer, cricket and tennis will be reviewed in December 2002 once their programs have been operating for 12 months.
- 4 Survey results from 295 AIS athletes across 25 of the 35 sports programs. Two hundred and seventy-three (93%) athletes responded that they were either very satisfied (117) or satisfied (156) with their scholarship.
- 5 At the May/June 2002 performance enhancement review meetings, the AIS and national sporting organisations agreed that 25 of the 30 (83%) programs reviewed were meeting or exceeding agreed expectations in terms of program performance and service delivery effectiveness.
- 6 Due to the loss of corporate-sector support following the Sydney 2000 Games, many sports needed to rationalise high-performance expenditure. Therefore, the responsibility of accessing and paying for sports science/ sports medicine services has reverted to the individual athlete.
- 7 This variation is due to the re-assessment of the eligibility to receive high-performance funding support and the resulting reduction of the total number of national sporting organisations receiving funding under this program.
- 8 Based on responses from workshop participants indicating relevance of content.
- 9 Total ASC costs of outputs is greater because of greater than budgeted external revenue.

ASSESSMENT AGAINST PERFORMANCE INDICATORS

- 1 **Team and individual world placing and rankings**
 Australians continued to achieve excellent results in international competition in the year following the 2000 Olympic and Paralympic Games. While the overall number of top-3 results achieved was slightly below the previous year's (2000) results, 38 Australian athletes and teams achieved top-3 places in major international competition in 2001, compared with 42 in 2000 and 37 in 1999.
- 2 **Representation of AIS former and current scholarship holders**
 The AIS continued to make a significant contribution to the international success of Australian sport. Highlights of this contribution are listed in the section 'AIS sports performance highlights' (page 53). A detailed analysis of each AIS sport program's performance and its contribution to Australia's international performance can be found in Appendix 3.

NATIONAL SPORTS HIGHLIGHTS

This section outlines some of the notable performances by Australian representatives.

Brisbane hosted the Goodwill Games in September 2001 and Australian athletics medallists were: Matt Shirvington, Dmitri Markov, Nathan Deakes, men's 4 x 100 metres relay team, Melissa Rollison, Tatiana Grigorieva and Bronwyn Thompson.

In March 2002, Athletics Australia had the most successful World Cross Country campaign. Team results were: Open women fifth, U20 women fourth, Open men fourteenth, and U20 men eighth. Two top-5 places and another five top-30 positions were achieved in individual races, in which up to 200 athletes competed.

Australian road cyclists had a memorable year both in Europe and Australia. Stuart O'Grady held the leader's yellow jersey for a record six stages during the 2001 Tour de France, while Cadel Evans, in his first full year as a professional cyclist, held the leader's pink jersey in the 2002 Giro de Italia. At home, Michael Rogers won the Tour Down Under from Robbie McEwan, who was the overall points winner. Anna Millward continued to have success, finishing the Women's World Cup Road series in first place.

Australian divers recorded their largest number of medals with Irina Lashko winning silver and Loudy Tourky and Matthew Helm winning bronze at the 2001 World Diving Championships in Fukuoka, Japan, in July 2001.

Karrie Webb became the youngest woman ever to achieve the Career Grand Slam in golf by winning the 2001 LPGA Championship, and successfully defending her title at the US Women's Open. She became the seventh player ever to win back-to-back championships.

Men's artistic gymnast Phillippe Rizzo won Australia's first ever World Championship medal with a silver on the high bar. Other outstanding results at the World Championships included women's artistic gymnasts Allana Slater's fourth placing on the floor, and Jacqui Dunn's sixth placing on the uneven bars.

The Australian netball team maintained its dominance in the international arena and remains the world and Commonwealth Games champions.

Australian female rowers recorded their best ever result at the 2001 World Championships in Lucerne, with three gold medals to the women's eight, women's four and women's quad sculls. These results helped Australia to third place on the gold medal tally.

The Wallabies, Australia's national rugby union team, currently hold every major trophy in world rugby for which they have competed, including the Tri-Nations Trophy and the Bledisloe Cup. In 2001, the Wallabies won the British and Irish 'Lions' Test series in Australia for the first time in rugby history.

Australia continued its domination of world surf life saving by placing first at the Goodwill Games. The Australian team defended its title as the world number 1 at the World Championships in Daytona Beach, Florida.

The Australian swim team laid claim to top nation status at the 2001 FINA World Swimming Championships in Japan, topping the gold medal tally. Highlights included:

- Ian Thorpe won six gold medals to become the highest gold medal winner in World Swimming Championship history. He also broke four world records and was voted Best Performer of the Meet.
- Petria Thomas won the 100 and 200 metres butterfly ‘double’ to add to her gold medal in the women’s 4 x 100 metres medley relay together with team mates Dyana Calub, Leisel Jones and Sarah Ryan.
- Grant Hackett smashed the world record for the 1500 metres freestyle by over seven seconds.
- World records were achieved by the men’s 4 x 200 metre freestyle relay team of Ian Thorpe, Grant Hackett, Michael Klim and William Kirby, and by Geoff Huegill in the 50 metres butterfly.

In total, Australian swimmers broke six long course world records and nine short course world records over the year.

Australia remains a world leader in tennis. Lleyton Hewitt achieved the number 1 world ranking in November 2001, and he also topped the ATP’s Champions Race and won the final Masters Cup in Sydney. A few weeks later, he joined Patrick Rafter, Wayne Arthurs and Todd Woodbridge for the Davis Cup World Group final at Rod Laver Arena, Melbourne, where France narrowly beat the Australians 3 rubbers to 2.

The Australian wheelchair tennis team — David Hall, David Johnson and Anthony Bonaccorso — gained second place in the World Team Cup. David Hall also won the Nasdaq 100 Open, the Florida Open and the Japan Open.

Australian triathletes continued to lead the world in international events. Michellie Jones, Peter Robertson, Greg Bennett, Loretta Harrop and Chris Hill all won individual World Cup events, while Chris McCormack and Loretta Harrop also won gold at the 2001 Goodwill Games.

Australian sailors again made an impact in world competition, gathering 17 World Championship titles over the year: nine open titles, five junior titles and three titles in masters competition.

AIS SPORTS PERFORMANCE HIGHLIGHTS

During 2001–02, the AIS conducted 35 programs in 26 sports. The AIS provided 691 scholarships to athletes in these programs. Each national sporting organisation is responsible for the management of an elite athlete pathway in their sport. As agreed with the national sporting organisation, the AIS plays one of two roles in the organisation’s elite athlete pathway by conducting sports programs targeted at either:

- elite or senior international programs (23 programs)
- pre-elite or developmental programs (12 programs).

The programs are either residential, where the athletes are based full time in one location (Canberra, Melbourne, Perth, Adelaide or Brisbane), or camps based, where the athletes' daily training is conducted in their home environment and the AIS brings the athletes together throughout the year to attend training camps.

Details of the role and structure of AIS programs, and a comprehensive report on AIS sport performances in 2001–02 can be found in Appendix 3.

In addition to these programs, and in conjunction with the Commonwealth Games Association, the AIS offered 30 individual scholarships to athletes specifically preparing for the 2002 Commonwealth Games. These athletes represented sports that were not part of the 26 sports for which the AIS conducts a scholarship program. The athletes received up to \$4000 to assist in their training preparation program, as well as sports science/sports medicine services delivered through the AIS, or state institutes or academies of sport.

Some of the highlights of AIS athlete and program performances in 2001–02 are presented below.

AIS athletes

- Philippe Rizzo (gymnastics) and Petria Thomas (swimming) were joint winners of the AIS Athlete of the Year for 2001.
- Philippe won a silver medal on the high bar at the 2001 World Championships. This was Australia's first ever medal in World Championship competition in men's gymnastics. He also won gold medals in the same event at the World Student Games in Beijing and Goodwill Games in Brisbane.
- Petria won three gold medals at the 2001 FINA World Swimming Championships. Two of her gold medals were in individual events (100 metres and 200 metres butterfly), and she was also a member of the winning 4 x 100 metres medley relay. Petria is ranked world number 1 in the 100 metres and 200 metres butterfly.
- Luke Schenscher (basketball) was the winner of the AIS Junior Athlete of the Year for 2001. In 2001, Luke became the first AIS men's basketball player since Mark Bradtke in 1987 to go directly from the AIS program into the senior national men's team. Luke also represented Australia at the East Asian Games in Japan.
- Victoria Roberts (AIS/NSWIS), Joanna Lutz, Julia Wilson (AIS/NSWIS) and Jane Robinson (women's four — rowing) won the AIS Team of the Year for 2001. As the Australian women's four, Victoria, Joanna, Julia and Jane won the gold medal at the 2001 Rowing World Championships held in Lucerne, Switzerland.
- Matthew Engele (men's soccer) and Rebecca Witham (AIS/QAS) (women's water polo) were joint winners of the AIS Education Achievement Award for 2001.
- Todd Pearson (swimming) was the winner of the AIS Vocational Award for 2001.

Programs

- *Archery* — AIS archer David Barnes finished second in the XV Golden Arrow Grand Prix Tournament in Antalya, Turkey (senior open event). During the elimination rounds, David broke his own 18 arrow world cadet record, the 18 arrow world junior record and was only two points short of the open record.
- *Athletics* — Neil Fuller won the first ever IAAF World Championship gold medal for amputee athletes, convincingly winning the 200 metres. Nathan Deakes finished fourth in the 20 kilometre walk at the IAAF World Championships and won Australia's first athletics medal of the Goodwill Games in the 20 kilometre walk. Benita Johnson (née Willis) finished fourth in the World Cross Country Championships.
- *Australian football* — Australia defeated Ireland 2–1 in the 2002 U17 International Rules series in Ireland. AFL clubs selected 20 scholarship holders in the 2001 national draft.
- *Boxing* — AIS boxers Greg Eadie, Daniel Geale and Paul Miller each won gold medals, and Jarrod Fletcher won a silver medal, at the 2002 Oceania Boxing Championships.
- *Disabled skiing* — At the 2002 Paralympics, AIS scholarship holders Michael Milton (AIS/NSWIS) won four gold medals and Bart Bunting (AIS/NSWIS) won two gold medals and one silver medal. AIS scholarship holders recorded 14 top-20 finishes.
- *Canoeing (sprint)* — Katrin Borchert (AIS/QAS) won a silver medal at the 2001 World Championships in the LK1 500 metres.
- *Canoeing (slalom)* — Robin Bell (AIS/WAIS) won two 2001 World Cup silver medals in the men's C1 (Augsburg, Germany and Prague).



Michael Milton

- *Cricket (men)* — Of the 17-man squad selected for the Ashes Tour in 2001, 12 (70%) were graduates of the Commonwealth Bank Cricket Academy, which is a program of the AIS.
- *Cricket (women)* — 92% of the Australian team that won two one-day international series against New Zealand in February and March 2002 were AIS scholarship holders.
- *Cycling (sprint)* — Ryan Bayley (AIS/WAIS) won a gold medal at the 2001 Track Cycling World Championships in the men's keirin event.
- *Cycling (road)* — Anna Millward (AIS/VIS) placed first in the 2001 UCI World Cup standings.
- *Diving* — Robert Newbery won a gold medal in the men's three metre springboard event at the 2002 FINA Diving Grand Prix. Mathew Helm won a gold medal in the men's platform event at the 2002 FINA Diving Grand Prix in Southport.
- *Golf* — Nadina Taylor was a semi-finalist in the Ladies British Open Amateur Championship. Michael Sim was runner-up to former AIS scholarship holder Kurt Barnes (NSWIS) at the Australian Amateur Championships.
- *Gymnastics (women)* — Alexander Croak won the all-around gold medal at the 2002 National Championships.
- *Hockey (men)* — Twelve members of the Australian team that finished second in the Champions Trophy in Rotterdam in November 2001 were AIS scholarship holders.
- *Netball* — The AIS netball team won the South Australian State League in 2001.
- *Rugby union* — Sixteen members of the Wallabies, which won the Bledisloe Cup and Tri-Nations Trophy, and are current World Champions, were former AIS scholarship holders.
- *Rowing* — All members of the Australian women's four that won the 2001 World Championship (Victoria Roberts [AIS/NSWIS], Jane Robinson, Joanna Lutz and Julia Wilson [AIS/NSWIS]) were AIS scholarship holders. Six of the eight members of the Australian women's eight (Victoria Roberts, Jane Robinson, Joanna Lutz, Julia Wilson, Rebecca Sattin [AIS/WAIS] and Jodi Winter [AIS/NSWIS]), which won the World Championship, were AIS scholarship holders. Both crews were coached by AIS coach Lyall McCarthy.
- *Sailing* — Jenny Armstrong (AIS/NSWIS)/Belinda Stowell (AIS/WAIS) finished in second place in the 2001 Women's 470 Class World Championships. Melanie Dennison (AIS/VIS)/Fiona Herbert (AIS/NSWIS)/Kristen Kosmala (AIS/NSWIS) finished as second nation in the 2001 Yngling Class World Championship.
- *Squash* — AIS scholarship holders Stewart Boswell, Paul Price (AIS/VIS) and John Williams (AIS/VIS), and former scholarship holder David Palmer, won the World Men's Championships.

- *Swimming* — Seventeen out of 21 (81%) AIS scholarship holders were selected to compete at the ninth FINA World Swimming Championships. AIS athletes won a total of 12 gold medals.
- *Tennis* — Ryan Henry won the 2002 Australian Junior Hardcourt Championships. Todd Reid finished second in the 2002 Australian Open Junior Championships held in Melbourne, and also won two men's 2002 futures events. Adriana Szili won the 2002 Wellington Women's International — women's senior satellite event.
- *Volleyball* — The Australian men's team (all AIS scholarship holders) finished second at the Asian Senior Men Championships held in Iran in September 2001. The Australian women's team (all AIS scholarship holders) qualified for the 2002 World Championships.

OTHER AIS PROGRAMS AND ACTIVITIES

The AIS provided facilities and assistance for elite athletes, including access to world-class coaches, leading sports science support, and an unrivalled career and education program. Through this approach, the AIS provided integrated support services to the sport programs that contributed to the successful achievement of outcome 2 — excellence in sports performances by Australians — in 2001–02.

A review of the AIS conducted in 2001 provided the opportunity for the Institute to re-focus its operations and activities to ensure that future levels of success can be compared to those of the past. The review made three key findings, relating to:

- an enhanced planning and evaluation process for all operational areas and programs of the AIS
- better integration and delivery of services to AIS programs
- an emphasis on the AIS keeping at the forefront of the development of successful high-performance athletes and coaches.

In addition to a restructure of the AIS, the review recommended the following strategies to implement the overall findings:

- implementation of a Performance Enhancement Program
- introduction of a defined system of allocating service provision to AIS programs
- focus on continuing the AIS's role in providing leadership to Australia's high-performance sport.

The findings and strategies of the review have been implemented by the three groups within the AIS, and are reported on below along with other notable activities.

Sport Programs, Planning and Evaluation

The Sport Programs, Planning and Evaluation group is responsible for the implementation of the AIS Performance Enhancement Program across the 35 AIS sport programs. During the year, this group:

- developed comprehensive four-year and annual plans for 33 of the 35 AIS programs. All plans have been endorsed by the AIS and the relevant national sporting organisations. Thirty program reviews have been completed, assessing performance in the period 1 January 2002 to 30 June 2002 against the agreed performance targets and agreed service delivery levels
- established new AIS programs in men's water polo and rugby league. The water polo program is a full-time residential program in Canberra for pre-elite athletes between the ages of 16 and 19 years. The rugby league program, also a pre-elite development program, is a camps-based program focusing on athletes located in rural and regional Australia
- endorsed the Australian Cricket Board review of the AIS/Commonwealth Bank Cricket Academy, which recommended changes to the structure of the Academy and the establishment of an Australian Cricket Board Centre of Excellence to take a leadership role for a broader range of elite cricket development functions. The proposed changes to the AIS/Commonwealth Bank Cricket Academy program have been implemented. Changes included an increase in the age and number of scholarship holders and a shorter residential period. There is a more coordinated approach with state programs including AIS scholarship holders playing domestic cricket with state teams rather than the AIS team. The AIS/Commonwealth Bank Cricket Academy will continue to conduct international competition tours
- endorsed a proposal from Athletics Australia to support a program designed to target Australia's elite endurance athletes and to create an internationally competitive environment. The AIS and Athletics Australia jointly funded the new position of AIS/National Distance Coach. The coach will be based at the NSW Institute of Sport and will be responsible for formulating and implementing the national high-performance plan for the development of distance running in Australia. The AIS will be providing 30 camps-based scholarships to those identified as Australia's future elite distance athletes. The training camps will be designed and conducted at the AIS in Canberra. The AIS will also continue to provide residential scholarships to senior elite distance athletes in Canberra
- coordinated a formal drugs education program for all AIS scholarship holders, delivered by Australian Sports Drug Agency staff and AIS medical practitioners
- supported the AIS Athlete's Commission, which addresses athlete issues and provides advice to AIS management.

Athlete and Coach Services

The Athlete and Coach Services group's major responsibility is the delivery of integrated support services to AIS programs in the clinical and sports science areas, athlete career and education, and athlete welfare through the AIS residences program. These services were delivered as agreed in the Performance Enhancement Program planning process.

The AIS review recommended the prioritisation of service delivery to AIS sport programs based on the adoption of a tier system. Accordingly AIS sports have been categorised into two tiers. The underlying principle for determining the characteristics and criteria for each tier is that the role of the AIS is considered in part 'to enhance the international sporting performances of Australia's elite athletes'. Those programs with high levels of success in the international arena, and/or the greatest likelihood to achieve a successful result, are ranked higher than those that do not have the same success level. Some programs have been classified as tier 2 when individual athletes in those programs are clearly at the tier 1 performance level. In these cases, such athletes are classified as tier 1 for service provision. The categorisation of each AIS program is listed in Appendix 3.

The implementation of the recommendations of the AIS review meant that AIS staff were to provide services to national teams under negotiated commercial arrangements with national sporting organisations consistent with the adoption of the ASC policy on one-line funding of national sporting organisations. However, AIS staff will be able to take positions on the Australian Olympic, Paralympic and Commonwealth Games teams. The organisations involved will not be charged for the staff's contribution. The provision of such services is regarded as part of the ASC's contribution to the national effort.

Staff in the Athlete and Coach Services group were also involved in conducting research to identify best practice to support elite athlete development, and in other activities to provide innovations to the AIS and Australian elite sport network. A brief report on these activities is set out below.

Clinical services

- *Sports Medicine* — Research within the department in 2001–02 focused on the interpretation of blood test results in elite athletes and aspects of iron supplementation.
- *Strength and Conditioning* — The department took on a proactive coordination and quality-assurance role for all of the AIS sports located in the states. It also played a leadership role with state institutes and academies of sport personnel in the development of national protocols for testing and exercise prescription to provide consistency for elite athlete development in Australia.
- *Physical Therapy* (physiotherapy and soft tissues therapy — massage) — The department maintained its leadership role with substantial and progressive research programs focusing on studies in a range of sport-specific injuries.
- *Sports Psychology* — The department developed and implemented a number of applied research projects, a 'critical incident' protocol for AIS sport programs and the AIS Alcohol and Drug Awareness program. The innovative incorporation of skill acquisition continued.

Sports Science

- *Physiology* — Significant intellectual and physical resource input towards new and innovative research was provided through involvement in the Cooperative Research Centres for MicroTechnology. Work was supported by an ongoing commitment to education and research with 11 full-time PhD scholars. Areas of research focus included environmental physiology (altitude hypoxia), sleep physiology, and exercise and immune status.
- *Biomechanics* — The department established a cutting-edge reputation in the areas of technique, competition analysis, and feedback for the coach and athlete that assists with technique enhancement. Specialised biomechanical analysis systems were developed for a range of sports.
- *Nutrition* — The department hosted a ‘caffeine workshop’ in December 2001, focusing on topical aspects such as anti-doping, sports law, caffeine pharmacology and exercise physiology. Innovative techniques to support elite athletes were established, such as the development of the nutrition ‘recovery bar’ program for AIS sports.
- *Performance Analysis* — The Performance Analysis Unit was established in May 2002. The Unit provides innovation and support to coaches and athletes by identifying new advances in the information technology and audiovisual areas.

Athlete Career and Education

Staff provided a high-quality and innovative career and education service, study hall program, and ongoing education assistance to both residential and non-residential athletes. Services to non-Canberra-based residential athletes were delivered on behalf of the AIS through the state institute or academy sport networks.

- *Residences Welfare* — The AIS employed five live-in house parents and 15 athlete supervisors to ensure that athletes residing in the AIS Halls of Residence were provided a high standard of welfare services.

Technical Direction

The focus of the Technical Direction group is primarily related to the AIS review finding that it should continue to provide leadership for Australia’s high-performance sport. This is provided through the coordination of the national programs for the delivery of services in the areas of athlete and career education, elite sports research, talent search and laboratory standards assistance.

- *National Laboratory Standards Assistance Scheme* — The National Elite Sports Council supported national sporting organisations only using accredited laboratories for the testing of athletes within national programs (effective from 1 January 2003). A national physiology workshop was held, which agreed to include the discipline of Strength and Conditioning within the overall scheme framework.
- *National Talent Search* — During 2001–02, a review was undertaken re-affirming the national commitment to, and support for, the program. The state institute of sport/state academy of sport partners assessed 35,000 students, placing 250 athletes into 18 sports-specific programs.

Research and development was ongoing in the area of the mature-age talent transfer model, and the program expanded to six regional academies of sport in New South Wales.

- *National Elite Sports Research Program* — Supported by the Program, research at the AIS has changed from a rapid-response inhouse approach to a more strategic and collaborative approach with the various state institutes and academies of sport. The newly established Strategic Research Committee will ensure that research conducted at the AIS, and/or on behalf of the AIS, is not only of benefit to the preparation of Australia's elite athletes, but is also of the highest scientific calibre.
- *National Athlete Career and Education* — This program provided advice and support to 25 national sporting organisations on the integration of athlete career and education into their high-performance plans. The links with international partners were strengthened through revised agreements and the implementation of a new quality-assurance framework for the delivery of the National Athlete Career and Education program.
- *Benchmarking* — This new initiative of the AIS to ensure world best practice involves benchmarking AIS sports psychology. The deliberations of the benchmarking process are expected to be made available to state institutes and academies of sport, and to national sporting organisations for their information, with two AIS activities to be benchmarked each year.
- *Seminars and workshops* — Seminars and workshops were held on difficult and contentious areas, including risk management for the clinician in sports medicine practice.
- *AIS and Cooperative Research Centres for MicroTechnology* — To keep Australian sports science at the world leading-edge, the AIS collaborated with the Cooperative Research Centres for MicroTechnology based in Melbourne and Brisbane. This collaboration aims to develop unique monitoring equipment that is essentially unobtrusive and can be used in training or in competition. This will be achieved by drawing on the knowledge and core competencies from the Cooperative Research Centres' other projects that aim to develop a toolbox of micro and nano-scale techniques. Simultaneously, expertise from the AIS will focus on the acquisition and interpretation of data, and its meaningful presentation to both coaches and athletes. The project started in July 2001 and already prototype equipment for four sporting disciplines has been trialed, using micro-electromechanical devices with generic telemetry capability underpinning all of these. The Cooperative Research Centres have been a catalyst to an unprecedented level of multi-centre cooperation in Australian sports science.

AIS Business Development

Following the AIS review in 2001, a business development function was created in the AIS to enable it to contribute to the Government's policy to increase the ASC's off-budget revenue. Achievements in the first six months included:

- securing additional Cooperative Research Centres funds to be directed to the development of micro athlete-monitoring systems

- establishing AIS quadrennium agreements with 20 national sporting organisations
- forming industry and academic partnerships that offer the potential to contribute resources to ASC core business activities
- developing a policy platform designed to underpin commercial activities.

SPORTS EXCELLENCE PROGRAM

Under the Sports Excellence program, the ASC provides grants to national sporting organisations based on individual strategic plans with emphasis on high performance. In 2001–02, the former Olympic Athlete Program and the Sports Assistance Scheme were replaced by the Sports Excellence program. The Sports Excellence program is managed by the Sport Funding and Evaluation program.

The ASC adopted a whole-of-sport approach to the assessment, provision and review of grants, which included assessing the role of any AIS program within sports' high-performance plans. While the Olympic Athlete Program was specifically focused on success at the 2000 Sydney Games, the Sports Excellence program takes a broader and longer-term view based on the strategic plan of each national sporting organisation. Drawing on the successful principles of the previous programs, the Sports Excellence program incorporates an integrated plan for the preparation of national teams in the Summer and Winter Olympic and Paralympic Games, the Commonwealth Games and world championships.

In addition to managing the Sports Excellence program, the Sport Funding and Evaluation program coordinated a 'case management' approach to determine the range of services and assistance each national sporting organisation would be offered by the ASC.

In line with the Government's Tough on Drugs in Sport Strategy, the group works with national sporting organisations to ensure that they comply with the strategy through the implementation of appropriate anti-doping policies and procedures.

HIGH PERFORMANCE

The High Performance program provided a range of services to enhance the high-performance programs of national sporting organisations:

- nineteen national sporting organisations received specific advice and support in the development or revision of their high-performance programs
- a further 13 sports were assisted by way of specific feedback and advice provided by the ASC's sports consultants who were responsible for ongoing liaison with national sporting organisations
- three workshops were conducted with a total of 24 national sporting organisations to identify challenges and priorities to enhance high-performance outcomes and to share best practices among sports

- a sports science/sports medicine awareness campaign began in May 2002 to seek and share information about the most effective use of sports science/sports medicine services. Direct consultation occurred with 16 national sporting organisations. During the reporting period, plans were made for four group workshops for national sporting organisations to be held early in the new financial year, along with a final report and recommendations to be presented to the ASC Board.

Regular meetings were held with state institutes and academies of sport to encourage a more cooperative national approach. Two new programs were established in June 2002. One focuses on specific sports, with a series of advisory panels providing an opportunity for sports to receive advice from recognised world-class experts outside their own sport. The other focuses on specific issues and will investigate and document best practice approaches to high performance, then promote their wider application across Australian sport.

CONCLUSION

Australian elite athletes continued to perform outstandingly both in Australia and abroad. The restructure of the AIS ensured that through the integration and delivery of services to AIS programs, it remained at the forefront of developing successful high-performance athletes and coaches. In doing so, the ASC met its agreed outputs under outcome 2.



FINANCIAL ACCOUNTABILITY

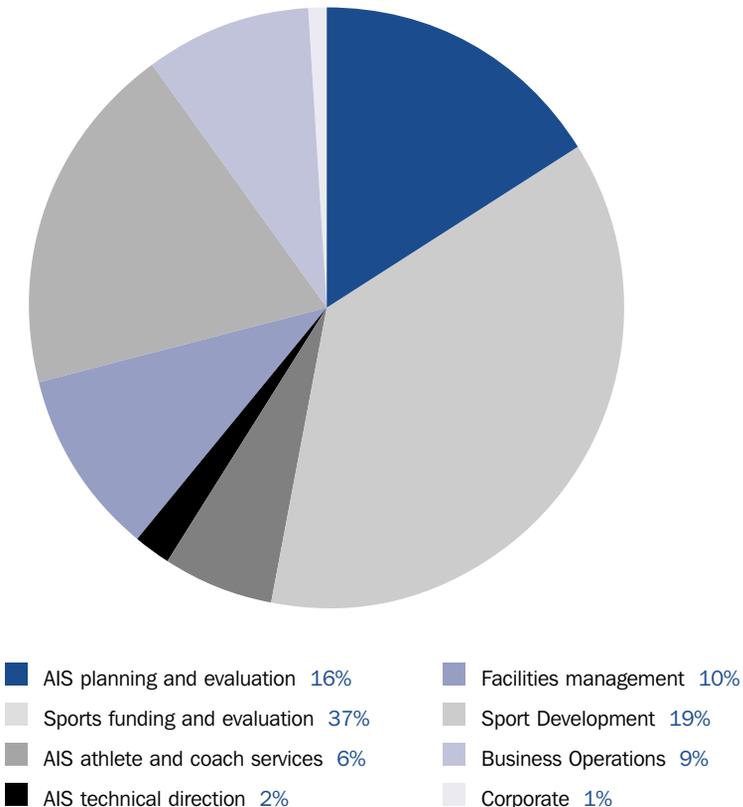
The Government appropriation to the ASC for the 2001–02 financial year was \$124.4 million. In addition, the ASC generated in the order of \$20.7 million in revenue from corporate sources such as sponsorship, hire of facilities and interest; from external sources such as government departments and agencies; and from national sporting organisations.

This year represented the first year of funding under the new sports policy, *Backing Australia's Sporting Ability: A More Active Australia*, which complemented base funding above the level funded in the run-up to the Sydney Olympic Games.

The independent audit report and financial statements for the year ended 30 June 2002 are incorporated in Appendix 1. The disbursement of funds across the ASC is depicted in Figure 2.

Through its sports grants program, the ASC provides financial assistance to around 90 sports. Details of grant allocations to sports are included in Appendix 4.

Figure 2: Disbursement of the budget across the ASC, 2001–2002



PLANNING AND ACCOUNTABILITY FRAMEWORK

There was a significant shift during 2001–02 for the ASC with the introduction of the Government’s new sports policy, *Backing Australia’s Sporting Ability: A More Active Australia* and attendant increased funding levels. The year also marked the end of the ASC’s four-year strategic plan, which had been in effect since 1998.

The new *Strategic Plan 2002–2005* was developed to ensure that the ASC’s objectives were in keeping with the Government’s new sports policy. This included a re-alignment of the three outcomes. Previous outcome 1 (an effective national sports infrastructure) and outcome 2 (improved participation in sports activities by Australians) were combined into one outcome. The thrust of outcome 3 remained unchanged. The two new outcomes became:

- an effective national sports system that offers improved participation in quality sports activities by Australians
- excellence in sports performances by Australians.

The Minister for the Arts and Sport approved the new outcomes. The Minister for Finance and Administration, Senator the Hon Nick Minchin, subsequently endorsed the decision.

The operational plan for 2001–02 was formulated to reflect outcomes 1 and 2. The performance indicators, as identified in the Government’s Budget papers, were strengthened and modified accordingly. Measures of the ASC’s performance are based on these indicators. Reporting in this Annual Report is, therefore, based on the new outcomes.



The AIS shop

INTERNAL AND EXTERNAL SCRUTINY

The Audit Committee, which is a subcommittee of the ASC Board, develops and delivers the ASC's financial-management and accountability framework (for more information, see 'The Board' [page 14]). It helps the ASC fulfill its accountability responsibilities by reviewing audits conducted by the Australian National Audit Office and internal auditors (PricewaterhouseCoopers), and by monitoring the adequacy of the ASC's administrative, operational and accounting controls.

There were five Audit Committee meetings during 2001–02, with attendance as follows:

Name	Position	Meetings attended
Karin Puels	Chair	5
Roy Masters	Member	5
Cory Bernardi	Member	4

During 2001–02, the committee considered the following reports from the Australian National Audit Office, which were specific to the ASC:

- the financial statements audit for 2000–01 (for which an unqualified appraisal was obtained)
- management of travel — use of taxis.

In addition, the committee was informed of the ASC's actions against the recommendations of 16 across-agency Australian National Audit Office reports tabled in Parliament in 2001–02.



The AIS physiology laboratory staff obtaining blood samples from an athlete

The committee reviewed the following internal audit reports:

- management improvement program
- payroll processing
- GST post implementation
- Laboratory Standards Assistance Scheme
- AIS shop
- Spotless facilities management
- Indigenous Sports program
- Disability Sports Unit
- athlete welfare.

The committee also considered the reports provided on the ASC's progress in the following areas:

- sponsorship sales and servicing function
- monitoring Board performance
- fringe benefits tax on sporting events attended by Board members
- annual and long service leave accumulation
- cleaning and catering industry analysis
- the 2001–02 internal audit program.



APPENDIXES

- 1 Financial report
 - Australian Sports Commission
 - Independent audit report
 - Financial statements
 - Australian Sports Foundation
 - Independent audit report
 - Financial statements
- 2 Staffing statistics
- 3 AIS scholarship program performances, 2001–2002
- 4 Grant allocations to sports, 2001–2002
- 5 Report on the 2002 Winter Olympic and Paralympic Games
- 6 Summary of compliance
- 7 AIS program locations
- 8 Contact officers
- 9 Sponsors
- 10 Acronyms



INDEPENDENT AUDIT REPORT

To the Minister for Arts and Sports

Scope

I have audited the financial statements of the Australian Sports Commission for the year ended 30 June 2002. The financial statements comprise:

- Statement by Commissioners;
- Statements of Financial Performance, Financial Position and Cash Flows;
- Schedules of Commitments and Contingencies; and
- Notes to and forming part of the Financial Statements.

The Commissioners of the Australian Sports Commission are responsible for the preparation and presentation of the financial statements and the information they contain. I have conducted an independent audit of the financial statements in order to express an opinion on them to you.

The audit has been conducted in accordance with the Australian National Audit Office Auditing Standards, which incorporate the Australian Auditing Standards, to provide reasonable assurance as to whether the financial statements are free of material misstatement. Audit procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial statements and the evaluation of accounting policies and significant accounting estimates. These procedures have been undertaken to form an opinion as to whether, in all material respects, the financial statements are presented fairly in accordance with Accounting Standards and other mandatory professional reporting requirements in Australia and statutory requirements so as to present a view which is consistent with my understanding of the Commission's financial position, its financial performance and its cash flows.

The audit opinion expressed in this report has been formed on the above basis.

GPO Box 707 CANBERRA ACT 2601
Centenary House 19 National Circuit
BARTON ACT
Phone (02) 6203 7300 Fax (02) 6203 7777

Audit Opinion

In my opinion the financial statements:

- (i) have been prepared in accordance with the Finance Minister's Orders made under the *Commonwealth Authorities and Companies Act 1997*; and
- (ii) give a true and fair view, in accordance with applicable Accounting Standards and other mandatory professional reporting requirements in Australia and the Finance Minister's Orders, of the financial position of the Australian Sports Commission as at 30 June 2002, and its financial performance and cash flows for the year then ended.

Australian National Audit Office



Greg Welsh
Executive Director

Delegate of the Auditor-General

Canberra
17 September 2002

AUSTRALIAN SPORTS COMMISSION
STATEMENT BY COMMISSIONERS
FOR THE YEAR ENDED 30 JUNE 2002

In our opinion, the attached financial statements for the Australian Sports Commission for the year ended 30 June 2002 give a true and fair view of the matters required by the Finance Minister's Orders made under the *Commonwealth Authorities and Companies Act 1997*.


Signed.....

P BARTELS
CHAIRMAN

9 September 2002


Signed.....

K PUELS
CHAIR
AUDIT COMMITTEE

9 September 2002

AUSTRALIAN SPORTS COMMISSION
STATEMENT OF FINANCIAL PERFORMANCE
FOR THE YEAR ENDED 30 JUNE 2002

	Notes	2002 \$'000	2001 \$'000
REVENUES FROM ORDINARY ACTIVITIES			
Revenues from Government	4A	124,400	97,612
Sales of goods and services	4B	18,075	15,096
Interest	4C	1,564	999
Proceeds from asset sales	5F	<u>1,043</u>	<u>1,163</u>
Total revenues from ordinary activities		<u>145,082</u>	<u>114,870</u>
EXPENSES FROM ORDINARY ACTIVITIES (excluding borrowing costs expense)			
Employees	5A	26,241	25,884
Suppliers	5B	34,528	28,587
Depreciation and amortisation	5C	7,644	6,918
Grants	5D	57,257	40,278
Net book value of assets disposed	5F	<u>1,369</u>	<u>1,352</u>
Total expenses from ordinary activities (excluding borrowing costs expense)		<u>127,039</u>	<u>103,019</u>
Borrowing costs expense	5E	-	85
Net operating surplus from ordinary activities		<u>18,042</u>	<u>11,766</u>
Net surplus		<u>18,042</u>	<u>11,766</u>
Net surplus attributable to the Commonwealth		<u>18,042</u>	<u>11,766</u>
Net credit to asset revaluation reserve		<u>17,372</u>	<u>-</u>
Total revenues, expenses and valuation adjustments attributable to the Commonwealth and recognised directly in equity		<u>35,414</u>	<u>11,766</u>
Total changes in equity other than those resulting from transactions with owners as owners		<u>35,414</u>	<u>11,766</u>

The above statement should be read in conjunction with the accompanying notes.

AUSTRALIAN SPORTS COMMISSION

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2002

	Notes	2002 \$'000	2001 \$'000
ASSETS			
Financial Assets			
Cash	6A	22,305	11,995
Receivables	6B	3,414	1,485
Other	6C	159	177
Total financial assets		25,878	13,657
Non-financial assets			
Land and buildings	7A, 7C	108,540	97,516
Infrastructure, plant and equipment	7B, 7C	12,091	9,005
Inventories	7E	1,082	919
Intangibles	7C, 7D	1,326	1,895
Other	7F	662	223
Total non-financial assets		123,701	109,558
Total assets		149,579	123,215
LIABILITIES			
Interest bearing liabilities			
Other	8A	360	480
Total interest bearing liabilities		360	480
Provisions			
Capital use charge	9A	513	
Employees	9B	6,922	6,504
Total provisions		7,435	6,504
Payables			
Suppliers	10A	5,831	3,105
Grants	10A	831	872
Revenue in advance	10B	4,540	4,752
Total payables		11,202	8,729
Total liabilities		18,997	15,713
NET ASSETS		130,582	107,502
EQUITY			
Contributed equity	11	99,985	99,985
Reserves	11	42,762	25,390
Accumulated deficits	11	(12,166)	(17,873)
Total equity		130,581	107,502
Current assets		26,540	14,799
Non-current assets		123,039	108,416
Current liabilities		15,296	11,547
Non-current liabilities		3,701	4,166

The above statement should be read in conjunction with the accompanying notes.

AUSTRALIAN SPORTS COMMISSION

STATEMENT OF CASHFLOWS

FOR THE YEAR ENDED 30 JUNE 2002

	Notes	2002 \$'000	2001 \$'000
OPERATING ACTIVITIES			
Cash received			
Sales of goods and services			
Government		3,540	728
Non-government		13,884	19,233
Appropriations		124,400	97,612
Interest		1,525	1,022
GST received from ATO		8,513	6,039
Total cash received		<u>151,862</u>	<u>124,634</u>
Cash used			
Grants		(63,024)	(39,995)
Employees		(25,882)	(25,621)
Suppliers		(34,714)	(34,640)
GST paid to ATO		(2,007)	(1,287)
Borrowing costs		-	(85)
Total cash used		<u>(125,627)</u>	<u>(101,628)</u>
Net cash from operating activities	12	<u>26,235</u>	<u>23,006</u>
INVESTING ACTIVITIES			
Cash received			
Proceeds from sales of property, plant and equipment		1,043	1,163
Proceeds from loans		36	-
Total cash received		<u>1,079</u>	<u>1,163</u>
Cash used			
Purchase of property, plant and equipment		(5,182)	(4,803)
Loans made		-	(1,241)
Total cash used		<u>(5,182)</u>	<u>(6,044)</u>
Net cash from investing activities		<u>(4,103)</u>	<u>(4,881)</u>
FINANCING ACTIVITIES			
Cash received			
Proceeds from loans		-	-
Total cash received		<u>-</u>	<u>-</u>
Cash used			
Capital use charge paid		(11,822)	(12,897)
Total cash used		<u>(11,822)</u>	<u>(12,897)</u>
Net cash used by financing activities		<u>(11,822)</u>	<u>(12,897)</u>
Net increase / (decrease) in cash held		10,310	5,228
Cash at the beginning of the reporting period		<u>11,995</u>	<u>6,767</u>
Cash at the end of the reporting period		<u>22,305</u>	<u>11,995</u>

The above statement should be read in conjunction with the accompanying notes.

AUSTRALIAN SPORTS COMMISSION

SCHEDULE OF COMMITMENTS

AS AT 30 JUNE 2002

	Notes	2002 \$'000	2001 \$'000
BY TYPE			
CAPITAL COMMITMENTS			
Buildings		-	-
Plant and equipment		-	-
Total capital commitments		<u>-</u>	<u>-</u>
Net commitments		<u>-</u>	<u>-</u>
BY MATURITY			
All Net Commitments			
One year or less		-	-
From one to five years		-	-
Over five years		-	-
Net commitments		<u>-</u>	<u>-</u>

The above schedule should be read in conjunction with the accompanying notes.

AUSTRALIAN SPORTS COMMISSION

SCHEDULE OF CONTINGENCIES

AS AT 30 JUNE 2002

		2002 \$'000	2001 \$'000
CONTINGENT LOSSES			
Claims for damages/costs	1	<u>430</u>	<u>330</u>
Total contingent losses		<u>430</u>	<u>330</u>
Net contingencies		<u><u>430</u></u>	<u><u>330</u></u>

1. At 30 June 2002, the Commission had four legal claims against it for alleged public liability, negligence, a breach of duty of care and a breach of contract. The Commission has denied liability and is defending the claims. The amounts are an estimate of any eventual payments that may be required in relation to these claims.

The above schedule should be read in conjunction with the accompanying notes.

AUSTRALIAN SPORTS COMMISSION
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2002

Note	Description
1	Summary of significant accounting policies
2	Economic dependency
3	Reporting by segments and outcomes
4	Operating revenues
5	Operating expenses
6	Financial assets
7	Non-financial assets
8	Interest bearing liabilities
9	Provisions
10	Payables
11	Equity
12	Cash flow reconciliation
13	Commissioners and commissioners' remuneration
14	Remuneration of officers
15	Remuneration of auditors
16	Average staffing levels
17	Related party disclosures
18	Trust funds
19	Financial instruments

AUSTRALIAN SPORTS COMMISSION
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2002

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

1.1 Basis of Accounting

The financial statements are required by clause 1(b) of Schedule 1 to the *Commonwealth Authorities and Companies Act 1997* and are a general purpose financial report.

The statements have been prepared in accordance with:

- Finance Minister's Orders (being the *Commonwealth Authorities and Companies (Financial Statements 2001 - 2002) Orders*);
- Australian Accounting Standards and Accounting Interpretations issued by Australian Accounting Standards Board;
- other authoritative pronouncements of the Boards; and
- the Consensus Views of the Urgent Issue Group.

The statements have been prepared having regard to:

- the Explanatory Notes to Schedule 1 issued by the Department of Finance and Administration; and
- Finance Briefs issued by the Department of Finance and Administration.

The financial statements have been prepared on an accrual basis and are in accordance with historical cost convention, except for certain assets which, as noted, are at valuation. Except where stated, no allowance is made for the effect of changing prices on the results or the financial position of the Commission.

Assets and liabilities are recognised in the Statement of Financial Position when and only when it is probable that future economic benefits will flow and the amounts of the assets or liabilities can be reliably measured. Assets and liabilities arising under agreements equally proportionately unperformed are however not recognised unless required by an Accounting Standard. Liabilities and assets which are unrecognised are reported in the Schedule of Commitments and the Schedule of Contingencies.

Revenues and expenses are recognised in the Commission's Statement of Financial Performance when and only when the flow or consumption or loss of economic benefits has occurred and can be reliably measured.

1.2 Changes in Accounting Policy

The accounting policies used in the preparation of these financial statements are consistent with those used in 2000-01, except for:

- output appropriations (refer to Note 1.5); and
- a change in the basis of valuation of software. The carrying amount at 30 June 2002 is now deemed to be at cost as per AASB 1041(8.7)(a).

1.3 Rounding

Amounts have been rounded to the nearest \$1,000 except in relation to the following:

- remuneration of commissioners;
- remuneration of officers (other than commissioners); and
- remuneration of auditors.

1.4 Reporting by Outcomes

A comparison of Budget and Actual figures by outcome specified in the Appropriation Acts relevant to the Commission is presented in Note 3. Any intra-government costs included in the figure 'Net Cost to Budget Outcomes' are eliminated in calculating the actual budget outcome for the the Government overall.

1.5 Revenue

The revenues described in this Note are revenues relating to the core operating activities of the Commission.

Revenue from the sale of goods is recognised upon the delivery of goods to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Revenue from disposal of non-current assets is recognised when control of the asset has passed to the buyer.

Revenue from the rendering of a service is recognised by reference to the stage of completion of contracts or other agreements to provide services to Commonwealth bodies. The stage of completion is determined according to the proportion that costs incurred to date bear to the estimated total costs of the transaction.

Revenues from Government - Output Appropriations

The full amount of the appropriation for outputs for the year is recognised as revenue. In 2000-01, output appropriations were recognised as revenue to the extent that appropriations had been drawn down from the Official Public Account.

The change in policy has no financial effect in 2001-02 as the full amount of the output appropriation for 2000-01 had been drawn down in that year.

Resources Received Free of Charge

Services received free of charge are recognised as revenue when and only when a fair value can be reliably determined and the services would have been purchased if they had not been donated. Use of those resources is recognised as an expense.

Contributions of assets at no cost of acquisition or for nominal consideration are recognised at their fair value when the asset qualifies for recognition.

1.6 Grants

The Commission recognises grant liabilities as follows.

Most grant agreements require the grantee to perform services or provide facilities, or to meet eligibility criteria. In these cases, liabilities are recognised only to the extent that the services required have been performed or the eligibility criteria have been satisfied by the grantee. (Where grant monies are paid in advance of performance or eligibility, a prepayment is recognised.)

In cases where grant agreements are made without conditions to be monitored, liabilities are recognised on signing of the agreement.

1.7 Borrowing Costs

All borrowing costs are expensed as incurred except to the extent that they are directly attributable to qualifying assets, in which case they are capitalised. The amount capitalised in a reporting period does not exceed the amounts of costs incurred in that period.

1.8 Acquisition of Assets

Assets are recorded at cost on acquisition except as stated below. The cost of acquisition includes the fair value of assets transferred in exchange and liabilities undertaken.

Assets acquired at no cost, or for nominal consideration, are initially recognised as assets and revenues at their fair value at the date of acquisition, except where they are acquired as part of a transfer of functions from another Government entity, in which case they are recognised as contributed equity at the carrying amounts on the books of the transferor.

1.9 Property (Land, Buildings and Infrastructure), Plant and Equipment

Asset recognition threshold

Purchases of property, plant and equipment are recognised initially at cost in the Statement of Financial Position, except for purchases costing less than \$2,000, which are expensed in the year of acquisition (other than where they form part of a set of similar items which are significant in total).

Revaluations

Land, buildings, infrastructure, plant and equipment are revalued progressively in accordance with the 'deprival' method of valuation in successive 3-year cycles, so that no asset has a value greater than three years old.

The Commission revalued land, land improvements and buildings at 31 December 2001. The valuations were performed by an independent valuer (Australian Valuation Office). Leasehold improvements were also valued at 31 December 2001. The valuation was performed by management. Both valuations were done using the deprival methodology.

Plant and equipment assets were revalued as at 30 June 2002 by the Australian Valuation Office using the deprival method of valuation.

In accordance with the deprival methodology, land is measured at its current market buying price. Property (other than land), plant and equipment are measured at their depreciated replacement cost. Where assets are held which would not be replaced or are surplus to requirements, measurement is at net realisable value. At 30 June 2002 the Commission had 3 assets in this situation.

Assets in each class acquired after the commencement of a progressive revaluation cycle are not captured by the progressive revaluation then in progress.

Recoverable amount test

Schedule 1 requires the application of the recoverable amount test to the Commission's non-current assets in accordance with AAS 10 *Recoverable Amount of Non-Current Assets*. The carrying amounts of these non-current assets have been reviewed to determine whether they are in excess of their recoverable amounts. In assessing recoverable amounts, the relevant cash flows have been discounted to their present value.

Depreciation and amortisation

Depreciable property, plant and equipment assets are written-off to their estimated residual values over their estimated useful lives to the Commission using, in all cases, the straight line method of depreciation. Leasehold improvements are amortised on a straight line basis over the lesser of the estimated useful life of the improvements or the unexpired period of the lease.

Depreciation/amortisation rates (useful lives) and methods are reviewed at each balance date and necessary adjustments are recognised in the current, or current and future reporting periods, as appropriate. Residual values are re-estimated for the change in prices only when assets are revalued.

Depreciation/amortisation rates applying to each class of depreciable asset are based on the following useful lives to the Commission.

	2002	2001
Land improvements	20-40	2-50
Buildings	7-75	5-50
Leasehold improvements	5-10	5-25
Infrastructure, fittings, plant and equipment	4-25	2-10
Computer hardware	4-15	2-4
Marine fleet	2-20	2-4
Motor vehicles	2-10	2-3

The aggregate amount of depreciation allocated for each class of asset during the reporting period is disclosed in Note 7C.

1.10 Intangibles

The Commission's intangibles comprise both internally generated and purchased software. The asset is carried at cost. The carrying amount of each non-current intangible asset is reviewed to determine whether it is in excess of the asset's recoverable amount. If an excess exists as at the reporting date, the asset is written down to its recoverable amount immediately. In assessing recoverable amounts, the relevant cash flows, including the expected cash flows from future appropriations by the Parliament, have been discounted to their present value. No write-down to recoverable amount has been made in 2001-02.

The carrying amount at 30 June 2002 is deemed to be at cost as per AASB 1041(8.7)(a).

Intangible assets are amortised on a straight-line basis over their anticipated useful lives. Useful lives are:

	2002	2001
- Software	5-15	1-10

1.11 Cash

Cash includes notes and coin held and any deposits held at call with a bank or financial institution.

1.12 Financial Instruments

Accounting policies for financial instruments are stated in Note 19.

1.13 Bad and Doubtful Debts

A provision is raised for any doubtful debts based on a review of all outstanding amounts at year end. Bad debts are written-off in the period in which they are identified.

1.14 Employee Entitlements

Leave

The liability for employee entitlements includes provision for annual leave and long service leave. No provision has been made for sick leave as all sick leave is non-vesting and the average sick leave taken in future years by employees of the Commission is estimated to be less than the annual entitlement for sick leave.

The liability for annual leave reflects the value of the total annual leave entitlements of all employees at 30 June 2002 and is recognised at its nominal amount.

The non-current portion of the liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at 30 June 2002. In determining the present value of the liability, attrition rates and pay increases through promotion and inflation have been taken into account.

Separation and redundancy

Provision is also made for separation and redundancy payments in cases where positions have been formally identified as excess to requirements, the existence of an excess has been publicly communicated, and a reliable estimate of the amount payable can be determined.

Superannuation

Employees contribute to the Commonwealth Superannuation Scheme and the Public Sector Superannuation Scheme. Employer contributions amounting to \$1,959,810 (2000-01 - \$1,889,685) for the Commission in relation to these schemes have been expensed in these financial statements.

No liability for superannuation benefits is recognised as at 30 June as the employer contributions fully extinguish the accruing liability which is assumed by the Commonwealth.

Employer Productivity Superannuation Contributions totalled \$448,113 (2000-01 - \$423,120).

1.15 Taxation

The Commission is exempt from all forms of taxation except fringe benefits tax and the goods and services tax.

1.16 Capital Usage Charge

A capital usage charge of 11% (2001: 12%) is imposed by the Government on the net assets of the Commission. The charge is adjusted to take account of asset gifts and revaluation increments during the financial year.

1.17 Inventories

Inventories are valued at the lower of cost or net realisable value. Inventories not held for resale are valued at cost, unless they are no longer required, in which case they are valued at net realisable value.

1.18 Foreign Currency

Transactions denominated in a foreign currency are converted at the rate of exchange prevailing at the date of the transaction. Foreign currency receivables and payables are translated at the exchange rates current as at balance date. Associated currency gains and losses are not material.

1.19 Comparative Figures

Comparative figures have been adjusted to conform to changes in presentation in these financial statements where required.

1.20 Insurance

The Commission has insured for risks through the Government's insurable risk managed fund, Comcover. Workers compensation is insured through Comcare Australia.

2. ECONOMIC DEPENDENCY

The Commission was established by the *Australian Sports Commission Act 1989* and is controlled by the Commonwealth of Australia. The Commission is dependent on appropriations from the Parliament of the Commonwealth for its continued existence and ability to carry out its normal activities.

3. REPORTING OF OUTCOMES

3A. Outcomes of the Australian Sports Commission

The Commission is structured to meet two outcomes:

- Outcome 1: an effective national sports system that offers improved participation in quality sports activities by Australians.
- Outcome 2: excellence in sports performances by Australians.

Only one Output Group is identified for each Outcome.

3B. Total Cost/Contribution of Outcomes

	Outcome 1		Outcome 2		Total	
	Actual \$'000	Budget \$'000	Actual \$'000	Budget \$'000	Actual \$'000	Budget \$'000
Net cost of outputs	22,336	27,128	96,356	97,272	118,692	124,400
Cost of outcome before extraordinary items	22,336	27,128	96,356	97,272	118,692	124,400
Extraordinary items	-	-	-	-	-	-
Net cost to Budget outcome	22,336	27,128	96,356	97,272	118,692	124,400

3C. Major Revenues and Expenses by Output Group

	Output Group 1			Output Group 2			Total		
	2002 \$'000	2001 \$'000	2000 \$'000	2002 \$'000	2001 \$'000	2000 \$'000	2002 \$'000	2001 \$'000	2000 \$'000
Operating revenues	27,128	19,771	5,374	97,272	77,841	12,526	124,400	97,612	15,066
Revenues from Government	-	-	-	-	-	-	-	-	-
Sale of goods and services	-	-	-	-	-	-	-	-	-
Donations and bequests	-	-	-	-	-	-	-	-	-
Industry contributions	-	-	-	-	-	-	-	-	-
Other non-taxation revenues	800	770	5,374	1,807	1,392	12,526	2,607	2,162	15,066
Total operating revenues	33,477	25,915	5,374	111,605	88,955	12,526	145,082	114,870	15,066
Operating expenses	5,497	5,487	6,060	20,744	20,397	27,295	26,241	25,884	28,587
Employees	7,233	6,060	8,539	27,295	22,527	31,739	34,528	28,587	40,278
Suppliers	11,994	8,539	1,467	45,263	31,739	6,043	57,257	7,644	6,918
Grants	1,601	1,467	287	6,043	5,451	1,082	7,644	1,369	1,352
Depreciation and amortisation	287	287	-	1,082	1,065	-	1,369	-	-
Write-down of assets	-	-	-	-	-	-	-	-	-
Extraordinary loss	-	-	-	-	-	-	-	-	-
Total operating expenses	26,612	21,840	6,060	100,427	81,179	27,295	127,039	103,019	28,587

3D. Major classes of Assets and Liabilities by Output Group

	Output Group 1		Output Group 2		Non-Specific		Total	
	2002	2001	2002	2001	2002	2001	2002	2001
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Other assets								
Cash at bank and on hand					1,055	1,745	1,055	1,745
Deposits at call					21,250	10,250	21,250	10,250
Other receivables					112	91	112	91
Investments					-	-	-	-
Goods and services receivable					2,568	1,304	2,568	1,304
Less: provision for doubtful debts					(21)	(21)	(21)	(21)
Loans receivable					159	177	159	177
Less: provision for doubtful debts					-	-	-	-
Net GST receivable					735	111	735	111
Land					10,451	8,275	10,451	8,275
Buildings					98,089	89,241	98,089	89,241
Plant and equipment					12,091	9,005	12,091	9,005
Software					1,326	1,895	1,326	1,895
Inventories held for sale					1,082	919	1,082	919
Other					662	223	662	223
Total other assets	-	-	-	-	149,579	123,215	149,579	123,215
Other liabilities								
Loans					-	-	-	-
Capital use charge					513	-	513	-
Leases					-	-	-	-
Employees					6,922	6,504	6,922	6,504
Suppliers					6,662	3,977	6,662	3,977
Other					4,900	5,232	4,900	5,232
Total other liabilities	-	-	-	-	18,997	15,713	18,997	15,713

	2002 \$'000	2001 \$'000
4. OPERATING REVENUES		
4A. Revenues from Government		
Appropriations for outputs	<u>124,400</u>	<u>97,612</u>
4B. Sales of Goods and Services		
Goods	1,949	1,922
Services	<u>16,126</u>	<u>13,174</u>
	<u>18,075</u>	<u>15,096</u>
Goods and services were sold to:		
Government	3,218	728
Non-government	<u>14,857</u>	<u>14,368</u>
	<u>18,075</u>	<u>15,096</u>
4C. Interest		
Bank Deposits	1,546	978
Loans	<u>18</u>	<u>21</u>
	<u>1,564</u>	<u>999</u>
5. OPERATING EXPENSES		
	2002 \$'000	2001 \$'000
5A. Employees		
Remuneration (for services provided)	25,909	24,955
Separation and redundancy	<u>332</u>	<u>929</u>
	<u>26,241</u>	<u>25,884</u>
<p>The Commission contributes to the Commonwealth Superannuation (CSS) and the Public Sector Superannuation (PSS) schemes which provide retirement, death and disability benefits to employees. Contributions to the schemes are at rates calculated to cover existing and emerging obligations. Current contribution rates are 18.9% of salary (CSS) and 10.1% of salary (PSS). An additional average 3% is contributed as Employer Productivity Superannuation Contributions.</p>		
5B. Suppliers		
Supply of goods and services	<u>34,528</u>	<u>28,587</u>
	<u>34,528</u>	<u>28,587</u>
5C. Depreciation and amortisation		
Depreciation of property, plant and equipment	<u>7,644</u>	<u>6,918</u>
<p>The aggregate amounts of depreciation expensed during the reporting period for each class of depreciable asset are as follows:</p>		
Land and buildings	4,867	4,227
Leasehold improvements	31	44
Furniture and fittings, plant and equipment	1,743	1,662
Motor vehicles	347	393
Intangible	<u>656</u>	<u>592</u>
	<u>7,644</u>	<u>6,918</u>
5D. Grants to non profit institutions	<u>57,257</u>	<u>40,278</u>
5E. Borrowing cost expense		
Loans	<u>-</u>	<u>85</u>
5F. Net loss on sale of assets		
Proceeds from sale	1,043	1,163
Net book value at sale	<u>1,369</u>	<u>1,352</u>
Net loss on sale of assets	<u>326</u>	<u>189</u>

	2002 \$'000	2001 \$'000
6. FINANCIAL ASSETS		
6A. Cash		
Cash at bank and on hand	1,055	1,745
Deposits at call	21,250	10,250
	<u>22,305</u>	<u>11,995</u>
Balance of cash flow as at 30 June shown in the Statement of Cash Flows	<u>22,305</u>	<u>11,995</u>
6B. Receivables		
Goods and services	2,588	1,304
<i>Less provision for doubtful debts</i>	(21)	(21)
	<u>2,567</u>	<u>1,283</u>
Other receivable	112	91
GST receivable	735	111
Total receivable items	<u>3,414</u>	<u>1,485</u>
Receivables (gross) are aged as follows:		
Overdue less than 30 days	3,166	1,291
Overdue 30 to 60 days	88	99
Overdue 60 - 90 days	139	62
Overdue more than 90 days	42	54
Total receivables (gross)	<u>3,435</u>	<u>1,506</u>
6C. Other		
Loan - National Sporting Organisation	159	177
	<u>159</u>	<u>177</u>
7. NON FINANCIAL ASSETS		
	2002 \$'000	2001 \$'000
7A. Land and Buildings		
Leasehold land at valuation - 31 December 2001	5,720	5,190
Freehold land at valuation - 31 December 2001	2,100	700
	<u>7,820</u>	<u>5,890</u>
Land Improvements at valuation - 31 December 2001	5,500	2,648
Accumulated depreciation	(2,869)	(263)
	<u>2,631</u>	<u>2,385</u>
Buildings at valuation - 31 December 2001	182,529	95,070
Accumulated depreciation	(84,632)	(10,081)
	<u>97,897</u>	<u>84,989</u>
Buildings - at cost	-	3,820
Accumulated depreciation	-	-
	<u>-</u>	<u>3,820</u>
Leasehold improvements at valuation - 31 December 2001	148	411
Accumulated amortisation	(97)	(170)
	<u>51</u>	<u>241</u>
Land and Buildings - work in progress	141	191
	<u>141</u>	<u>191</u>
Total land & buildings	<u>108,540</u>	<u>97,516</u>

	2002 \$'000	2001 \$'000
7B. Infrastructure, Plant and Equipment		
Furniture, fittings, plant and equipment at valuation - 30 June 2002	11,181	6,729
Accumulated depreciation	<u>(5,770)</u>	<u>(4,230)</u>
	<u>5,411</u>	<u>2,499</u>
Furniture, fittings, plant and equipment - at cost	859	2,492
Accumulated depreciation	<u>(122)</u>	<u>(403)</u>
	<u>737</u>	<u>2,089</u>
Computers at valuation - 30 June 2002	4,218	3,218
Accumulated depreciation	<u>(2,352)</u>	<u>(2,702)</u>
	<u>1,866</u>	<u>516</u>
Computers - at cost	440	1,259
Accumulated depreciation	<u>(10)</u>	<u>(313)</u>
	<u>430</u>	<u>946</u>
Marine Fleet at valuation - 30 June 2002	1,159	224
Accumulated depreciation	<u>(324)</u>	<u>(177)</u>
	<u>835</u>	<u>47</u>
Marine Fleet - at cost	96	831
Accumulated depreciation	<u>(0)</u>	<u>(111)</u>
	<u>96</u>	<u>720</u>
Motor vehicles at valuation - 30 June 2002	3,174	840
Accumulated depreciation	<u>(687)</u>	<u>(340)</u>
	<u>2,487</u>	<u>500</u>
Motor vehicles - at cost	38	1,995
Accumulated depreciation	<u>(0)</u>	<u>(307)</u>
	<u>38</u>	<u>1,688</u>
Infrastructure, plant and equipment - work in progress	<u>191</u>	<u>-</u>
Total infrastructure, plant and equipment	<u>12,091</u>	<u>9,005</u>

The revaluations were in accordance with the revaluation policy stated at Note 1. Land, land improvements and buildings were valued by an independent valuer, being the Australian Valuation Office. Leasehold improvements were valued by officers valuation.

7C. Summary of Assets at Valuation as at 30 June 2002

Table A - Analysis of Property, Infrastructure Plant and Equipment and Intangibles

MOVEMENT SUMMARY 2001-02 FOR ALL ASSETS IRRESPECTIVE OF VALUATION BASIS

	Land and Buildings \$'000	Infrastructure, Plant & Equipment \$'000	Intangibles \$'000	Total \$'000
Gross value at 1 July 2001	108,030	17,588	5,205	130,823
Additions	414	4,492	278	5,182
Revaluation	88,511	1,145	-	89,656
Transfers	(371)	257	114	(9)
Disposal	(446)	(2,126)	(1,438)	(4,010)
Gross value at 30 June 2002	196,138	21,356	4,157	221,651
Accumulated depreciation 1 July 2001	(10,514)	(8,583)	(3,310)	(22,407)
Depreciation charge for assets held 1 July 2001	(4,897)	(2,091)	(656)	(7,644)
Depreciation charge for addition	-	-	-	-
Adjustment for revaluations	(72,597)	312	-	(72,285)
Adjustment for transfers	119	(119)	-	0
Adjustment for disposal	291	1,216	1,135	2,641
Accumulated depreciation/amortisation as at 30 June 2002	(87,598)	(9,265)	(2,831)	(99,694)
Net book value at 30 June 2002	108,540	12,091	1,326	121,957
Net book value at 1 July 2001	97,516	9,005	1,895	108,416

Table B - Summary of Assets at Valuation

Item	Land and Buildings \$'000	Infrastructure, Plant & Equipment \$'000	Intangibles \$'000	Total \$'000
As at 30 June 2002				
Gross value	195,996	21,165	-	217,162
Accumulated Depreciation	(87,598)	(9,265)	-	(96,863)
Net book value	108,398	11,900	-	120,299
As at 30 June 2001				
Gross value	103,608	11,011	5,046	119,665
Accumulated Depreciation	(10,344)	(7,450)	(3,156)	(20,950)
Net book value	93,264	3,561	1,890	98,715

	2002 \$'000	2001 \$'000
7D. Intangibles		
Computer software		
Software - at valuation - June 1999	-	5,047
Accumulated amortisation	-	(3,156)
	<u>-</u>	<u>1,891</u>
Software - at cost	4,154	158
Accumulated amortisation	(2,831)	(154)
	<u>1,323</u>	<u>4</u>
Intangibles - work in progress	<u>3</u>	<u>-</u>
Total Intangibles	<u>1,326</u>	<u>1,895</u>

Software has been deemed to be at cost.

7E. Inventories

All inventories are current assets.

Goods held for resale	<u>1,082</u>	<u>919</u>
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7F. Non Financial Assets - Other

Prepayments	<u>662</u>	<u>223</u>
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	2002 \$'000	2001 \$'000
8. INTEREST BEARING LIABILITIES		
8A. Lease Incentive		

Maturity schedule for other debt payable:

within one year	120	120
in one to five years	240	360
in more than five years	-	-
	<u>360</u>	<u>480</u>

Other debt represents a contract acceptance incentive which is amortised over the life of the contract.

	2002 \$'000	2001 \$'000
9. PROVISIONS		
9A. Capital use charge	<u>513</u>	<u>-</u>
9B. Employee Provisions		
Salaries and wages	914	635
Leave	6,008	5,530
Separation and redundancy	<u>-</u>	<u>339</u>
Aggregate employee entitlement liability	<u>6,922</u>	<u>6,504</u>
Employee provisions are categorised as follows:		
Current	2,704	2,698
Non-current	<u>4,218</u>	<u>3,806</u>
	<u>6,922</u>	<u>6,504</u>
	2002	2001
	\$'000	\$'000
10. PAYABLES		
10A. Supplier Payables		
Trade creditors	5,831	3,105
Grant creditors	<u>831</u>	<u>872</u>
	<u>6,662</u>	<u>3,977</u>
All supplier payables are current.		
10B. Revenue in advance		
Revenue in Advance	<u>4,540</u>	<u>4,752</u>

11. ANALYSIS OF EQUITY

	Capital		Accumulated Results		Asset Revaluation Reserve		Total Equity	
	2002	2001	2002	2001	2002	2001	2002	2001
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at 1 July 2001	99,985	99,985	(17,873)	(16,901)	25,390	25,390	107,502	108,474
Net Revaluation Increase								
Operating result			18,042	11,766	17,372		17,372	11,766
Capital Use Charge			(12,335)	(12,738)			(12,335)	(12,738)
Balance at 30 June 2002	99,985	99,985	(12,166)	(17,873)	42,762	25,390	130,581	107,502

The net revaluation increase in the asset revaluation reserve comprises:

	2002	2001
	\$'000	\$'000
- Revaluation increment - Land and improvements	2,303	-
- Revaluation increment - Buildings	13,611	-
- Revaluation increment - intangibles	-	-
- Revaluation increment - Furniture fittings and plant and equipment	707	-
- Revaluation increment - Computers	451	-
- Revaluation increment - Marine fleet	116	-
- Revaluation increment - Motor vehicles	184	-
	<u>17,372</u>	<u>-</u>

	2002 \$'000	2001 \$'000
12. CASH FLOW RECONCILIATION		
Reconciliation of operating surplus to net cash provided by operating activities		
Operating surplus before extraordinary items	18,042	11,766
Depreciation and Amortisation	7,644	6,918
Increase in Receivables	(2,183)	899
Increase in Doubtful debts	-	13
Increase in Inventories	(163)	(141)
Decrease in Accrued Revenue	30	(255)
Decrease in Grant Payables	(41)	835
Increase in Supplier Payables	2,281	2,639
Increase in Employee Provisions	419	263
Increase in Other Payables	(120)	(120)
Loss on sale of plant and equipment	326	189
Net cash used by operating activities	<u>26,235</u>	<u>23,006</u>

13. COMMISSIONERS AND COMMISSIONERS' REMUNERATION

The following were members of the Commission during 2001-02

Mr P Bartels	(Chairman)
Mr R J Masters	(Appointed 25/11/98)
Mr R Higgins	(Appointed 1/11/97 - Term ceased 7/12/01)
Ms K A Puels	(Appointed 1/11/97)
Ms H Williams	(Appointed 7/12/01)
Ms M Foster	(Appointed 25/11/98)
Mr A Jones	(Appointed 25/11/98)
Ms P Tye	(Appointed 1/11/00)
Ms M Ford-Eriksson	(Appointed 1/11/00)
Mr K Perkins	(Appointed 1/11/00)
Mr C Porter	(Appointed 1/11/00)
Mr C Bernardi	(Appointed 1/11/00)

Total remuneration paid or payable to the Commissioners during 2001-02 was \$172,363 (\$166,467 in 2000-01). The number of Commissioners included in these figures are shown below in the relevant remuneration bands:

	2002	2001
\$0 - \$10,000	2	8
\$10,001 - \$20,000	8	4
\$20,001 - \$30,000	1	1
\$30,001 - \$40,000	1	1
	<u>12</u>	<u>14</u>

Commissioners of the Commission are appointed by the Federal Minister for the Arts and Sport.

Superannuation payments:

A total of \$69,771 was paid into superannuation funds for Commissioners during 2001-02 (\$66,963 in 2000-01).

The funds were paid into the following entities:

	2002	2001
	\$	\$
Australian Government Employee Superannuation Trust Fund (AGEST)	16,011	8,008
The Sambar Superannuation Fund	34,049	32,917
Tyndall Optimum Superannuation Personal Plan	-	381
Puels Superannuation Fund	1,096	1,059
Damalikit Pty Ltd	-	4,766
MLC Superannuation	1,596	1,542
Foster Superannuation	13,704	13,235
Zurich Australia	1,105	669
AMP Custom Super	1,105	3,491
Life Track Management Ltd	971	895
Portfolio Planning Services	134	-
Total	<u>69,771</u>	<u>66,963</u>

14. REMUNERATION OF OFFICERS

The value of remuneration of officers who received in excess of \$100,000 is:

	2002	2001
	\$	\$
Income received or due and receivable by officers	<u>918,073</u>	<u>805,745</u>

	2002	2001
The number of officers included in these figures are shown below in the relevant remuneration bands:		
\$100,000 to \$110,000	1	-
\$110,001 to \$120,000	-	1
\$120,001 to \$130,000	-	2
\$130,001 to \$140,000	1	1
\$140,001 to \$150,000	-	2
\$150,001 to \$160,000	2	-
\$160,001 to \$170,000	1	-
\$170,001 to \$180,000	-	-
\$180,001 to \$190,000	-	-
\$190,001 to \$200,000	1	-
	<u>6</u>	<u>6</u>

Performance based pay is included in the calculation of the above remuneration.

15. REMUNERATION OF AUDITORS

	2002	2001
	\$	\$
Remuneration to the Auditor-General for auditing the Financial Statements for the reporting period.	<u>84,000</u>	<u>80,000</u>

No other services were provided by the Auditor-General during the reporting period.

16. AVERAGE STAFFING LEVELS	2002	2001
The average staffing levels for the Commission during the year was:	<u>385</u>	<u>378</u>

17. RELATED PARTY INFORMATION

Commissioners and Commissioner-related entities

The Commissioners were all directors of the Australian Sports Foundation at various times during the year. At 30 June 2002, Corey Bernadi, Karen Puels, Pam Tye, Charles Porter and Michelle Ford-Eriksson.

A list of Commissioners is provided at Note 12. There were no loans advanced to or outstanding with the Commissioners during either 2001-02 or 2000-01. The aggregate amounts brought to account in respect of the following types of transactions with Commissioner related entities were (only transactions occurring during the term of the Commissioners are recorded):

ENTITY	COMMISSIONER	2002 \$	2001 \$
Donations to related entities:			
Reimbursement of National Sport Program expenses:			
Australian Cycling	Mr P T Bartels	-	363,086
Netball Federation	Ms Y R Rate	-	5,955
Australian Cricket Board	Mr M Speed	-	44,572
Australian Gymnastics Federation	Ms M Foster	36,368	27,632
Australian Swimming Inc	Mr K Perkins	4,543	-
	Ms M Ford-Eriksson		
Grants to National Sporting Organisations:			
Australian Cycling	Mr P T Bartels	-	899,274
NSW Dept of Sport & Recreation	Mr A Jones	428,084	1,240,676
Australian Cricket Board	Mr M Speed	-	138,655
Netball Federation	Ms Y R Rate	-	770,880
Australian Gymnastics Federation	Ms M Foster	1,615,900	799,399
WomenSport Australia	Ms M Foster	-	55,000
Australian Swimming Inc	Mr K Perkins	3,742,420	-
	Ms M Ford-Eriksson		
Reimbursement of expenses:			
Australian Cycling	Mr P T Bartels	-	-
Netball Federation	Ms Y R Rate	-	-
NSW Dept of Sport & Recreation	Mr A Jones	-	767
Australian Cricket Board	Mr M Speed	-	1,630
Australian Tourist Commission	Mr R Higgins ⁽ⁱⁱ⁾	3,480	550
CSIRO	Mr R Higgins ⁽ⁱⁱ⁾	1,965	-

		2002	2001
		\$	\$
Provision of services:			
Rigby Cooke Lawyers	Mr I Fullagar	-	31,433
Austrade	Mr R Higgins (1)	-	22,968
National Library Council	Ms H Williams (2)	19,556	-

(1) Mr R Higgins is an ex-officio Director appointed on behalf of the Department of Industry, Science and Resources. Mr Higgins is also a Board Member of the Australian Trade Commission, Australian Tourist Commission, CSIRO and the Australian Sports Foundation. Transactions with these entities, if any, are based on normal terms and conditions.

(2) Ms H Williams is an ex-officio Director appointed on behalf of the Department of Communications, Information Technology and the Arts. Transactions with these entities are based on normal terms and conditions.

Funding received by Commission programs:

There were also payments of a domestic nature to Commissioners and related entities to reimburse costs incurred on behalf of the Commission. These and the transaction referred to above were conducted with conditions no more favourable than would be expected if the transactions occurred at arms length.

18. TRUST FUNDS

The Commission operates the following trust funds:

- The AIS Development Trust
- The Gary Knoke Memorial Scholarship Trust
- Promoters Trust
- Australian College of Sport Education Trust

Monies received under these trusts are placed into a special bank account and expended in accordance with the terms of the trusts. These monies are not available for the purpose of the Commission and are not recognised in the financial statements other than by note disclosure.

AIS DEVELOPMENT TRUST

The AIS Development Trust was established principally to promote research in the field of sport science and to provide benefits to athletes to assist them to further their educational, vocational and sporting skills.

	2002	2001
	\$'000	\$'000
Balance carried forward from previous year	26	25
Receipts during the year	-	-
Interest received	1	1
Available for payment	-	-
Payments made	-	-
Balance carried forward to next year	<u>27</u>	<u>26</u>

GARY KNOKE MEMORIAL SCHOLARSHIP TRUST

The Gary Knoke Memorial Scholarship Trust is to be used for the provision of scholarships to eligible persons.

	2002	2001
	\$'000	\$'000
Balance carried forward from previous year	53	51
Receipts during the year	-	-
Interest received	1	2
Available for payment	-	-
Payments made	-	-
Balance carried forward to next year	<u>54</u>	<u>53</u>

PROMOTERS TRUST

The Commission operates a Promoters Trust account into which it deposits monies received in the course of conducting events at the Commission. These monies are held until such time as the events are completed and all costs associated with the events have been finalised. The remaining funds are then apportioned between the Promoter and the Commission in accordance with the terms of each agreement.

	2002	2001
	\$'000	\$'000
Receipts		
Takings for events	539	530
Australian Sports Commission	4	3
Promoter Advances	-	-
Bond	-	-
Expenditure	<u>543</u>	<u>533</u>
Distributions to:		
Promoters	(251)	(332)
Australian Sports Commission	(229)	(154)
Payments to suppliers	(59)	(43)
Other	(4)	(4)
	<u>(543)</u>	<u>(533)</u>
Excess of receipts over expenditure	<u>-</u>	<u>-</u>
Assets		
Cash at Bank	184	80
Debtors	29	53
	<u>213</u>	<u>133</u>
Liabilities		
Distributions to:		
Australian Sports Commission	18	37
Promoters	19	68
Payments to Suppliers	8	8
Income in Advance	163	-
Deposits Held	5	20
	<u>213</u>	<u>133</u>

AUSTRALIAN COLLEGE OF SPORT EDUCATION TRUST

The trust receives monies from fees for courses related to sport and from contributions from the University of Canberra and the Commission. The trust incurs costs associated with the development and presentation of these courses.

	2002	2001
	\$'000	\$'000
Balance carried forward from previous year	90	86
Receipts during the year	-	-
Interest received	3	4
Available for payment	-	-
Payments made	-	-
Balance carried forward to next year	<u>93</u>	<u>90</u>

19. FINANCIAL INSTRUMENTS

(a) Terms, conditions and accounting policies

Financial instruments	Accounting policies and methods	Nature of underlying instrument
Financial assets		
Cash Note 6A	Items included in cash are recognised at their nominal amounts. Interest is credited to revenue as it accrues.	Cash on hand, cash held on account at two banks and cash held on 11am call with two other banks. Interest is earned on daily balances of funds held with the banks.
Receivables for goods & services Note 6B	Receivables are recognised at the nominal amounts due less any provision for bad and doubtful debts. Provision for bad and doubtful debts is made when collection is unlikely.	Credit terms are 30 days net. (00-01: 30 days)
Loan Note 6C	Loan is recognised at the amount lent. Provision is made for bad and doubtful loans when collection of the loan or part thereof is judged to be less rather than more likely. Interest is credited to revenue as it accrues.	Loan is made unsecured for a period of 4 years. Repayment of principal is made in full at maturity. Early settlement is at the option of the Commission. Interest rate is variable. Interest payments are due monthly.
Financial liabilities		
Trade creditors Note 10A	Creditors and accruals are recognised at their nominal amounts, being amounts at which the liabilities will be settled. Liabilities are recognised to the extent that the goods or services have been received (and irrespective of having been invoiced).	Settlement is usually made net 30 days.

(b) Interest rate risk

The Commission's exposure to interest rate risk and the effective weighted average interest rate for each class of financial assets and financial liabilities is set out below.

	Note	2002 \$'000	Effective Interest rate	2001 \$'000	Effective Interest rate
Financial Assets					
Floating interest rates					
Cash	6A	22,305	4.45%	11,995	4.35%
Non interest bearing					
Receivables	6B	3,414	n/a	1,485	n/a
		<u>25,719</u>		<u>13,480</u>	

(1) Effective interest rate equals the weighted average interest rate of all cash holdings.

		2002 \$'000	Effective Interest rate	2001 \$'000	Effective Interest rate
Financial Liabilities					
Non interest bearing					
Trade creditors	10A	6,662	n/a	3,977	n/a
Net financial assets (liabilities)		<u>6,662</u>		<u>3,977</u>	

(c) Fair Values of Financial Assets and Liabilities

The net fair value of all financial assets and liabilities of the Commission approximate their carrying value. Financial assets and liabilities are disclosed in the Statement of Financial Position and the related notes.

(d) Credit risk exposures

The Commission's maximum exposures to credit risk at reporting date in relation to each class of recognised financial assets is the carrying amount of those assets as indicated in the Statement of Financial Position.

The Commission does not have significant exposures to any concentrations of credit risk.



INDEPENDENT AUDIT REPORT

To the members of Australian Sports Foundation Limited

Scope

I have audited the financial report of the Australian Sports Foundation Limited for the financial year ended 30 June 2002. The financial report comprises:

- Directors' Declaration;
- Statements of Financial Performance, Financial Position and Cash Flows; and
- Notes to and forming part of the Financial Statements.

The directors of the Australian Sports Foundation Limited are responsible for the financial report. I have conducted an independent audit of the financial report in order to express an opinion on it to the members of the Australian Sports Foundation Limited.

The audit has been conducted in accordance with the Australian National Audit Office Auditing Standards, which incorporate the Australian Auditing Standards, to provide reasonable assurance whether the financial report is free of material misstatement. Audit procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial report and the evaluation of accounting policies and significant accounting estimates. These procedures have been undertaken to form an opinion whether, in all material respects, the financial report is presented fairly in accordance with Accounting Standards and other mandatory professional reporting requirements in Australia and statutory requirements so as to present a view which is consistent with my understanding of the Company's financial position, and performance as represented by the results of its operations and its cash flows.

The audit opinion expressed in this report has been formed on the above basis.

GPO Box 707 CANBERRA ACT 2601
Centenary House 19 National Circuit
BARTON ACT
Phone (02) 6203 7300 Fax (02) 6203 7777

Audit Opinion

In my opinion, the financial report of the Australian Sports Foundation Limited is in accordance with:

- (a) the Corporations Act 2001, including:
 - (i) giving a true and fair view of the financial position of the Australian Sports Foundation Limited as at 30 June 2002 and of its performance for the year ended on that date; and
 - (ii) complying with Accounting Standards in Australia and the Corporations Regulations 2001; and
- (b) other mandatory professional reporting requirements in Australia.

Australian National Audit Office



Greg Welsh
Executive Director

For the Auditor-General

Canberra
17 September 2002

AUSTRALIAN SPORTS FOUNDATION LIMITED
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Directors Report

The directors present their report together with the financial report of the Australian Sports Foundation ("the Foundation") for the year ended 30 June 2002 and the auditors report thereon.

Directors

The directors of the Foundation at any time during or since the end of the financial year are:

Name and qualifications	Age	Experience and special responsibilities
<p>Ms Cheryl Bart B.Comm /LLB, FAICD</p>		<p>Cheryl is a lawyer and Chairman of the Australian Sports Foundation Ltd (retired 31 July 2001). She holds a number of directorships including the Alcohol Education and Rehabilitation Foundation, Sydney Ports Corporation, ESTA Utilities and EOS Ltd. Cheryl is also the Executive Chairman of Shaw of Australia and holds directorships with a number of private companies including Shanton Apparel Ltd (NZ), App Corporation and is the Chairman of Strategic Partners</p> <p><i>Retired 31 July 2001</i></p>
<p>Mr Peter Bartels (Chairman) FAISM, FRS</p>	61	<p>Peter was formerly a chief executive officer and managing director of a number of leading public companies. He is currently a director of the Melbourne Business School and chairman of the Central City Studios Pty Ltd.</p> <p>In March this year, Peter was appointed as chairman of the CHOGM Committee for Cooperation through Sport and is a director of the Australian Grand Prix Corporation and of Melbourne 2006 Commonwealth Games Pty Ltd.</p> <p>His interests extend to the wider community, where he is chairman of the Women's and Children's Health and a director of the Royal Children's Hospital Foundation and of the Murdock Children's Research Institute.</p> <p>Peter was an Australian cycling champion from 1957 until 1962 and a Commonwealth Games cycling gold medallist in 1962.</p> <p><i>Appointed 31 July 2001</i> <i>Retired 15 May 2002</i></p>
<p>Mr Cory Bernardi (Chairman)</p>	32	<p>Cory is an equity portfolio advisor for a major Australian financial planning and investment firm. Cory was an AIS scholarship holder in rowing and went on to become an Australian representative in the coxless four at the 1989 World Championships and other international regattas. He continues to row for recreation.</p> <p>He attended all of the Board meetings during the past year and served as a member of the Audit Committee and sub-committees to review the Sponsorship Sales and Servicing contract, the IT Equipment Tender and the Indigenous Sport Program for the Australian Sports Commission.</p> <p><i>Appointed 31 July 2001</i> <i>Appointed Chairman 16 May 2002</i></p>

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Name and qualifications	Age	Experience and special responsibilities
Jennifer Clark	50	<p>Jennifer has had a long career in investment banking and has worked as an advisor and financier to a broad range of clients and on major infrastructure projects.</p> <p>She has been a Non-Executive Director on various Commonwealth Government Boards since 1991 including Export Finance and Insurance Corporation (EFIC), the Australian Sports Commission and currently as Deputy Chair of the Australian Sports Drug Agency. Jennifer is a former member of the NSW State Pistol Team. She is a Fellow of the Australian Institute of Company Directors</p> <p><i>Retired 31 July 2001</i></p>
Everald Compton AM	70	<p>Everald holds many positions including: Chairman of Directors, Darwin/Melbourne Railway; Chairman of Directors, National Seniors Association of Australia; Founder of 'Compton Gardens' Retirement Community, Brisbane; Chairman, Compton's Villages Australia Pty Ltd; Chairman, Everald Compton Charitable Trust; Trustee, MISYS Charitable Foundation, London; President, Banyan Fund of the United Nations Paris; and Elder Uniting Church in Australia.</p> <p>Everald received the Member of the Order of Australia in 1992 for services to the community in the field of professional fund raising, having organised over 1000 campaigns in 25 countries, raising over \$500 million. Everald is the author of a number of books on philanthropy.</p> <p><i>Retired 31 July 2001</i></p>
Ms Michelle Ford-Eriksson MBE, MA, BA	40	<p>As an Australian representative in swimming for 10 years, Michelle won gold medals in the 800 metres freestyle and Bronze in the 200 metres butterfly events at the Moscow Olympics in 1980. A dual World Record holder for the 800metres freestyle, Michelle also won Commonwealth Games gold medals in the 200 metres butterfly event in 1978 and 1982. Michelle was an inaugural member of the IOC Athletes Commission, and a member of the International Olympic Academy for the IOC.</p> <p>For the Sydney 2000 Olympic Games, she was a regional manager for the National Olympic Committee services. She has previously been a consultant on the Olympic campaign bids for Sydney (2000), Brisbane (1992) and Melbourne (1996). She spent a number of years in Switzerland as a Director of Sport and a manager of sport science unit at the University and Polytechnic College of Lausanne.</p> <p><i>Appointed 31 July 2001</i></p>

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Name and qualifications	Age	Experience and special responsibilities
Ms Margot Foster BA, LLB	43	<p>Margot has an established law practice in Melbourne, where she combines her interest in sports law and administration with her experience as an athlete. She won bronze in the women's coxed four at the 1984 Los Angeles Olympics and gold in the women's eights at the 1986 Commonwealth Games.</p> <p>Margot has held a number of sport-related appointments, including with the Australian Olympic Committee Athletes' and Education Commissions, the Melbourne 1996 Olympic bid and Rowing Australia. She currently serves on the boards of Sport and Recreation New Zealand (formally the Hillary Commission) and Gymnastics Australia.</p> <p><i>Appointed 31 July 2001 Retired 8 May 2002</i></p>
Mr Russell Higgins BEc (Hons), FAIM, MAICD	52	<p>As Chief Executive Officer of the then Department of Industry, Science and Resources, Russell was appointed to the Board in July 2001. Due to family illness he has been granted a leave of absence.</p> <p><i>Appointed 31 July 2001</i></p>
Mr Alan Jones AM BA, AEd (Qld), SDES (Oxon)	59	<p>A public speaker of wide acclaim, Alan is a current affairs commentator and host presenter for national breakfast radio and TV programs. He has been the recipient of numerous awards for his contribution to the radio industry. Alan has a long association with sport as a former Australian rugby coach and rugby league coach of Balmain and South Sydney.</p> <p>Alan is the Deputy Chairman of the NSW Institute of Sport and a Board member of the Sydney Cricket Ground and Sydney Football Stadium Trust.</p> <p><i>Appointed 31 July 2001 Retired 8 May 2002</i></p>
Hugh McKenzie	43	<p>Hugh McKenzie is a Partner in KPMG Chartered Accountants Tasmanian practice specialising in advice to small business. He has had a long active involvement in sport representing his State in Australian Rules Football at amateur level. Currently he participates in golf and tennis at an A grade level as well as an involvement in many other sporting activities with his children.</p> <p><i>Retired 31 July 2001</i></p>
Kenneth Madsen MBE B.Comm FCPA FAIBF FAMl	62	<p>Ken is a retired banker with 43 years of business and management experience with the Commonwealth Bank. Ken is currently Deputy Chairman of the Board of Australian Basketball Federation Inc, Chairman (sole member) National Basketball League Tribunal, and Vice-President of the World Legal Commission of the International Basketball Federation. He is also an independent director of DBCT Holdings Pty Ltd whose principal activity is a corporate vehicle through which the Queensland Government owns and leases the assets comprising the Dalrymple Bay Coal Terminal. Ken was created a member of the Order of the British Empire in 1986 for services to Basketball.</p> <p><i>Retired 31 July 2001</i></p>

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Name and qualifications	Age	Experience and special responsibilities
Mr Roy J Masters BA, M Litt, Dip Ed	60	<p>Following earlier careers as a schoolteacher and the coach of a leading rugby league team, Roy is now a journalist with a major national newspaper and a regular presenter on the <i>Sportsworld</i> television program. He pioneered the AUSSIE SPORT program, which introduced modified versions of sport for children, and is currently the longest serving ASC Board member.</p> <p><i>Appointed 31 July 2001</i> <i>Retired 8 May 2002</i></p>
C A McDiven Dip. Teaching	52	<p>Chris is a qualified primary school teacher with experience teaching infants and physical education and was the owner/operator of a small business. She is currently a Company Director of Leon Holding Pty Ltd. Chris has had extensive fundraising experience serving on various committees which include chairing the Powerhouse Museum Fundraising Committee for 5 years and the Kambala School Building Appeal.</p> <p>Chris' other current Board positions are the Council of the Kambala Church of England School for Girls, Liberal Party of Australia (Vice President NSW Division). She was formerly the Deputy Chairman of the Keep Australia Beautiful Council (NSW). Chris has had personal experience in a wide range of competitive sporting activities as a participant, coach, fund raiser and parent and now is a regularly gym attendee, keen skier and competitive golfer</p> <p><i>Retired 31 July 2001</i></p>
Mr Charles 'Chilla' Porter	66	<p>Chilla has a strong affiliation with track and field and is currently the Chief Executive Officer of the Western Australian (WA) Athletics Commission. He has previously been a board member and chairman of the WA Institute of Sport. Chilla was a silver medallist in the men's high jump at the 1956 Melbourne Olympic Games and competed in the 1960 Games in Rome. He was a silver medallist in high jump at both the 1958 and 1962 Commonwealth Games.</p> <p><i>Appointed 31 July 2001</i></p>
Ms Karin Puels LLB, B Comm, FAICD	37	<p>Karin has had extensive involvement with the development, sponsorship and promotion of sport in Australia through her role as Chief Executive Officer of the South Australian Health Promotion Foundation and her ongoing support for individual athletes. She has expertise in the promotion of international concerts and events.</p> <p>Karin has extensive financial expertise and her experience encompasses both public sector administration and private sector capital raising and business development. A lawyer by profession, Karin is a board member of the Australia Indonesia Institute.</p> <p>She has chaired the Australian Sports Commission Audit Committee since November 1998 and served on ASC sub-committees to review the Sponsorship Sales and Servicing Contract and the IT Equipment Tender during the past year.</p> <p><i>Appointed 31 July 2001.</i></p>

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Name and qualifications	Age	Experience and special responsibilities
Ms Pamela Tye OAM , Grad Dip ECE, Grad Dip Man Admin	64	<p>Pamela had a long association with the Australian Women's Hockey Association before her appointment as the inaugural President of Hockey Australia, the amalgamated body representing men's and women's hockey. She is also a Vice-President and member of the executive board of the Federation of International Hockey (FIH).</p> <p>Pamela was the recipient of the FIH Award of Merit 2001. She was a director of the board of the Sydney Paralympic Games and a member of the Sydney Youth Olympic Festival Committee. Pamela has been a member of the State Sport Centre Trust in Sydney since 1984.</p> <p><i>Appointed 31 July 2001</i></p>
Mr Kieren Perkins OAM	28	<p>Kieren went to his first international swimming meet at the 1990 Auckland Commonwealth Games as a 16-year-old. He was the first swimmer in history to hold Olympic, World and Commonwealth titles simultaneously and has been the recipient of numerous prestigious awards within the sporting fraternity. Often rated as the greatest male swimmer in Australian Olympic history, he is fondly remembered by most Australians for his gold medal performance in the 1500 metres at the 1996 Atlanta Olympic Games. He was a member of the successful 1993 Australian Olympic Committee Sydney Olympic presentation bid in Monaco and was appointed to the Board of Australian Swimming Inc. in December 2001 in his capacity as Chairman of the ASI Swimmers Commission. Kieren is also a Board member on the Starlight Children's Foundation.</p> <p><i>Appointed 31 July 2001</i> <i>Retired 8 May 2002</i></p>

Directors meetings

The number of directors meetings (including meetings of committees of directors) and number of meetings attended by each director of the Foundation during the financial year are:

Director	Board Meetings	
	A	B
C S Bart	1	1
P Bartels	2	5
C Bernardi	6	6
J R Clark	1	1
E E Compton	1	1
M Ford-Eriksson	5	6
M Foster	3	5
R Higgins	1	6
A Jones	1	5
H McKenzie	1	1
K Madsen	1	1
R Masters	3	6
C A McDiven	1	1
C Porter	6	6
K Puels	6	6
P Tye	5	6
K Perkins	3	6

A - Number of meetings attended

B - Number of meetings held during the time the director held office during the year

In March 2002 a decision was made to reduce the size of the board. While waiting for Ministerial approval and consistent with the intent of reducing the size of the Board attendance was limited to

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maintaining a quorum at all meetings R Higgins has only attended one of the six meetings held during the financial year due to family illness. A leave of absence had been granted by the board.

Principal activities

The principal activity of the Foundation during the course of the financial year was to enhance the quality of life of all Australians through the development of sport. Specifically the ASF increased opportunities for Australians to participate in sport activities and excel in sports performance. To achieve this the Foundation receives donations from the public and makes grants to registered sporting bodies. With the administration being subsidised by the Australian Sports Commission.

Enabling legislation, objectives and functions inherent in that legislation

The Foundation's enabling legislation is the Australian Sports Commission Act 1989. The objectives and functions of the Foundation inherent in the Act are that:

- The purpose of the company is to raise money for the development of sport in Australia
- Except to the extent necessary for the performance of its functions in relation to the Commission, the company is not empowered to do anything that the Commission is not empowered to do.

Organisational structure

The Foundation operated in Sydney until 31 July 2001 with six positions, those being the Chief Executive Officer, Marketing Manager, Accounts and Administration Manager, Client Services Manager, Client Services Staff, Project Officer and casual staff. From 1 August 2001, the Foundation operated from Canberra with four staff, those being the Manager, Finance Manager and Company Secretary, Client Services Coordinator, Client Services Officer and casual staff.

Location of major activities and facilities

The Foundation assists sporting and community non-profit organisations throughout Australia and operates from an office located in Canberra.

Factors, events or trends influencing performance

The Foundation's administrative and operational support is provided by the Australian Sports Commission in order to maximise its capacity to support the development of sport in Australia.

Risks and opportunities in future years.

The reintegration within the Australian Sports Commission's administration enabled the cost of administration to the Foundation to be reduced and hence enable a greater return to sport in the form of discretionary grants. A focus on marketing and promotion to relevant stakeholders significantly increased project activity. Business activity is expected to continue to trend upwards as marketing initiatives take effect. Rural and regional Australia is a marketing target and the effect of entering a Commonwealth Games and pre-Olympic cycle is also expected to create further business opportunities.

State of Affairs

Significant changes in the state of affairs of the Foundation during the financial year were as follows:

The Foundation implemented a range of marketing and support activities to increase its client base. From 1 August 2001, the Australian Sports Foundation was reintegrated within the administrative structure of the Australian Sports Commission. The Minister for Sport and the Arts approved a reduction in the size of the Board from eleven (11) to five (5) Directors in May 2002, and appointed a new Chairman.

Review and results of operations

Turnover in the form of donations received and discretionary grants issued increased significantly from the previous year. The net operating deficit for the year ended 30 June 2002 was \$1,360,869 of which \$1,307,707 was transferred from reserves (an operating deficit of \$1,194,497 was made in the year

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ended 30 June 2001). The significant variation in the operating results are due to the time delay between donations being received and grants being issued.

The company is exempt from income tax but is liable for Fringe Benefits Tax and Goods and Services Tax.

Dividends

No dividends are paid as the company has no shareholders.

Significant developments since the end of the financial year

There have been no significant developments since the end of the financial year.

Directors, the Audit and Remuneration Committees

All the Directors are members of the Audit Committee. The Federal Minister for Sport and Tourism is responsible for appointing the Board of Directors.

Indemnities and Insurance Premiums for Officers

The Australian Sports Commission maintains Directors and Officers Liability and Civil Liability Professional Indemnity insurance policies for Directors of the Foundation.

The Australian Sports Foundation has agreed to indemnify retiring directors of the foundation C S Bart, E E Compton, J R Clark, K J Madsen, C A McDiven, D H McKenzie to the maximum extent permitted by law against any liability (whether actual, contingent or prospective) incurred by the Director as a director of the Foundation.

The foundation indemnifies the retiring directors to the maximum extent permitted by law, against legal costs reasonably incurred in defending an action for a liability incurred as a director of the foundation, unless the costs are incurred by the director in defending or resisting proceedings brought against the Director by the foundation.

Each indemnity is a continuing obligation, separate and independent from the other obligations of the parties.

If the retiring director becomes liable to pay any amount for which the Director is entitled to be indemnified, the Foundation must pay that amount at the direction of the Director within 30 days of the date on which the Director provides evidence satisfactory to the foundation that the director is liable to pay that amount and is entitled to be indemnified.

Directors benefits

Since the end of the previous financial year, no Director has received or become entitled to receive a benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by Directors) by reason of the contract made by the company or a related corporation with the Director or with a firm of which he or she is a member, or with a company in which he or she has a substantial financial interest. Directors fees ceased to be payable from 1 August 2001.

Dated at Adelaide (city) this eleventh Day of September 2002

Signed in accordance with the resolution of the directors



Director



Directors

AUSTRALIAN SPORTS FOUNDATION LIMITED
(A Company Limited by Guarantee)
A.C.N. 008 613 858

DIRECTORS' DECLARATION

1. In the opinion of the Directors, of the Australian Sports Foundation:

- (a) the financial statements and notes, set out on pages 1 to 13, are in accordance with the Corporations Act 2001, including:
 - (i) giving a true and fair view of the financial position of the Foundation as at 30 June 2002 and its performance, as represented by the results of its operations and cash flows for the year ended on that date; and
 - (ii) complying with Accounting Standards in Australia and The Corporations Regulations 2001; and
- (b) there are reasonable grounds to believe that the Foundation will be able to pay its debts as and when they become due and payable.

2. There are reasonable grounds to believe that the Foundation will be able to meet any obligation or liabilities to which it is or may become subject to by virtue of ASIC Class Order 98/1418

Dated at Adelaide (City) this eleventh day of September 2002

Ray Bourne

Director

This statement is made in accordance with the resolution of the Directors.

AUSTRALIAN SPORTS FOUNDATION LIMITED
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Statement of financial performance
For the year ended 30 June 2002

	Note	2002 \$	2001 \$
Revenue from ordinary activities	2	6,214,808	3,837,174
Other revenues from ordinary activities	2	<u>1,138</u>	<u>-</u>
Total revenue		6,215,946	3,837,174
Employee expenses	3a	(26,225)	(448,038)
Suppliers expenses	3b	(405,077)	(219,777)
Depreciation and amortisation expenses	3c	(509)	(8,515)
Grants	3d	(7,132,799)	(4,351,594)
Written down value of assets sold	3e	<u>(12,205)</u>	<u>(3,747)</u>
Net Profit/(Loss)		(1,360,869)	(1,194,497)
Non-owner transaction changes in equity			
Transfer in future grants reserve	10	<u>1,307,707</u>	<u>932,701</u>
Total changes in equity from non-owner related transactions		<u>(53,162)</u>	<u>(261,796)</u>

The statement of financial performance is to be read in conjunction with the notes to the financial statements set out on pages 4 to 13.

AUSTRALIAN SPORTS FOUNDATION LIMITED
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Statement of financial position
As at 30 June 2002

	Note	2002 \$	2001 \$
Current assets			
Cash assets	4	2,642,909	1,597,388
Receivables	5	239,485	209,341
Other	6	<u>-</u>	<u>12,787</u>
Total current assets		<u>2,882,394</u>	<u>1,819,516</u>
Non-current assets			
Property, plant and equipment	7	<u>-</u>	<u>12,714</u>
Total non-current assets		<u>-</u>	<u>12,714</u>
Total assets		<u>2,882,394</u>	<u>1,832,230</u>
Current liabilities			
Payables	8	2,521,159	40,107
Provisions	9	<u>-</u>	<u>70,019</u>
Total current liabilities		<u>2,521,159</u>	<u>110,126</u>
Total liabilities		<u>2,521,159</u>	<u>110,126</u>
Net assets		<u>361,235</u>	<u>1,722,104</u>
Equity			
Reserves	10	361,235	1,668,942
Retained profits	11	<u>-</u>	<u>53,162</u>
Total equity	12	<u>361,235</u>	<u>1,722,104</u>

The statement of financial position is to be read in conjunction with the notes to the financial statements set out on pages 4 to 13.

AUSTRALIAN SPORTS FOUNDATION LIMITED
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Statement of cash flows
For the year ended 30 June 2002

	Note	2002 \$	2001 \$
Cash flows from operating activities			
Cash receipts in the course of operations		6,608,891	3,978,961
Cash payments in the course of operations		(5,564,508)	(5,382,841)
Interest received		<u>-</u>	<u>99,310</u>
Net cash provided by/(used in) operating activities	13	<u>1,044,383</u>	<u>(1,304,570)</u>
Cash flow from Investing activities			
Proceeds on disposal of non-current assets		1,138	-
Payments for property, plant and equipment		<u>-</u>	<u>(4,927)</u>
Net cash provided by investing activities		<u>1,138</u>	<u>(4,927)</u>
Net increase/(decrease) in cash held		1,045,521	(1,309,497)
Cash at the beginning of the financial year	4	<u>1,597,388</u>	<u>2,906,885</u>
Cash at the end of the financial year	4	<u>2,642,909</u>	<u>1,597,388</u>

The statement of cash flows is to be read in conjunction with the notes to the financial statements set out on pages 4 to 13.

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AUSTRALIAN SPORTS FOUNDATION LIMITED
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Notes to the financial statements

For the year ended 30 June 2002

1. Statement of significant accounting policies

1.1 Basis of preparation

The financial report is a general purpose financial report which has been prepared in accordance with Accounting Standards, Urgent Issues Group Consensus Views and other authoritative pronouncements of the Australian Accounting Standards Board and the Corporations Act, 2001

It has been prepared on the basis of historical cost and except where stated does not take into account money values or fair value of non-current assets. These accounting policies have been consistently applied and are consistent with those of the previous year.

1.2 Reclassification of financial information

Changes were made in both the comparatives for Revenue from ordinary operations and Suppliers expenses to disclose the material amount for the reimbursement of merchant fees. Revenue for 30 June 2000 of \$3,823,943 was increased by \$13,231 to \$3,837,174 with Suppliers expenses increasing from \$206,546 to \$219,777.

1.3 Income Tax

The Australian Sports Foundation Limited is a non profit organisation and as such is exempt from income tax under section 23 of the *Income Tax Assessment Act* and sub section 51(1) of the *Australian Sports Commission Act 1989*. Except for fringe benefits tax and goods and services tax. (GST)

1.4 Revenue recognition

Revenues are recognized at fair value of the consideration received net of the amount of GST payable to the taxation authority. Exchanges of goods and services of the same nature and value without any cash consideration are not recognized as assets.

Administrative services provided free of charge

At the direction of the Government, the Australian Sports Commission provides financial support for the administration of the Australian Sports Foundation by way of staff, administration expenses and accommodation. These services are recognised as revenue when and only when a fair value can be reliably determined and the services would have been purchased if they had not been donated.

Administration revenue

On 24 April 2001, the Government announced its intention to relocate the Australian Sports Foundation to Canberra. On 1 August 2001 the Foundation relocated its offices to the Australian Sports Commission, Bruce ACT. Previously imposed administration charges were discontinued.

Interest revenue

Interest revenue is recognised as it accrues taking into account the effective yield on the financial asset.

Donations and grants revenue

Donations and grants are recognised in the year they are received only after criteria set out by the Australian Sports Foundation have been met. Others are treated as uncleared donations.

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Sale of non-current assets

The gross proceeds of non-current assets sales are included as revenue at the date control of the asset passes to the buyer. The gain or loss on disposal is calculated as the difference between the carrying amount at the time of disposal and the net proceeds on disposal.

1.5 Goods and services tax

Revenues, expenses and assets are recognized net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognized as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flow arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

1.6 Cash

Cash is carried at face value of the amounts deposited or drawn.

1.7 Acquisition of Assets

All assets acquired including property, plant and equipment are initially recorded at their cost of acquisition, being the fair value of the consideration provided plus incidental costs directly attributable to the acquisition. All non-financial assets were sold when the Foundation relocated to Canberra.

1.8 Depreciation and Amortisation – Note 3

Useful lives

All assets have limited useful lives and are depreciated/amortised using the straight line method over their useful lives. Assets are depreciated or amortised from the date of acquisition.

Depreciation and amortisation rates and methods are reviewed annually for appropriateness and are expensed.

The depreciation/amortisation rates or useful lives of each class of asset are as follows:

	2002	2001
Property, plant and equipment		
Furniture and fittings	-	10.0%
Computer equipment	-	33.3%
Software	-	33.3%

1.9 Employee entitlements – Note 14

Wages, salaries, annual leave and sick leave

Liabilities for employee entitlements to wages, salaries annual leave and sick leave represent present obligations resulting from employees' services provided up to the reporting date, calculated at undiscounted amounts based on current wage and salary rates including related costs.

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Long service leave

No provision has been made for long service leave as all employees have served the foundation for less than three years.

1.10 Receivables – Note 5

The collectibility of debts is assessed at balance date and specific provision is made for any doubtful accounts.

1.11 Payable – Note 8

Liabilities are recognized for amounts to be paid in the future for goods and services received.

1.12 Provisions – Note 9

A provision is recognized when a legal or constructive obligation exists as a result of a past event and it is probable that an outflow of economic benefits will be required to settle the obligation.

1.13 Grants

The Foundation makes grant payments to sporting and community non-profit organisations to facilitate the development of sport in Australia. They are made at the discretion of the Board of Directors and only after criteria set out in the Australian Sports Foundation guidelines have been met.

1.14 Change in accounting policy

In prior years the Foundation booked uncleared donations to reserves. This practice was discontinued during the year. These donations are now treated as donations uncleared.

	2002 \$	2001 \$
2. Revenue from ordinary activities		
Donations	5,795,193	3,432,804
Administration Revenue	3,742	90,775
Other Revenue		
<i>From operating activities</i>		
Administrative services provided free of charge	342,461	20,460
Grants received	50,000	177,403
Reimbursement of merchant fees	23,412	13,231
Interest revenue	-	102,501
Total other revenues	415,873	313,595
<i>From outside operating activities</i>		
Gross proceeds from the sale of property, plant & equipment	1,138	-
	6,215,946	3,837,174

Donations revenue not allocated to grants is kept in reserve for future grants. The administrative operations of the foundation were funded from Administration Revenue, Other Revenue and the receipt of \$50,000 from the Australian Sports Commission to cover the costs of relocating to Canberra.

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From 1 August 2001 the foundations operations were funded by the Australian Sports Commission. From year to year there are significant variations in the operating result due to time delay between donations being received and grants issued.

	2002 \$	2001 \$
3. Profit from ordinary activities		
Profit from ordinary activities has been arrived at after charging the following:		
(a) Employee expense		
Salaries and related expenses	18,278	299,611
Redundancy expenses	-	55,568
Board remuneration	7,947	85,981
Board superannuation	-	6,878
	<u>26,225</u>	<u>448,038</u>
(b) Suppliers expense		
Professional services	1,705	52,768
Printing and promotion	1	39,053
Travel	219	15,338
Administration	20,273	53,151
Banking fees	40,418	31,501
Minor asset purchases	-	386
Other	-	7,120
Resources free of charge		
Employee expenses	215,250	-
Other employee expenses	8,091	-
Suppliers	112,796	20,460
Depreciation	5,621	-
Other expenses	703	-
	<u>342,461</u>	<u>20,460</u>
	<u>405,077</u>	<u>219,777</u>
(c) Depreciation of:		
Property plant and equipment	451	7,826
Software	58	689
	<u>509</u>	<u>8,515</u>
(d) Grants:		
Grants issued	<u>7,132,799</u>	<u>4,351,594</u>
(e) Net (gain)/loss on disposal of non-current assets		
Property plant and equipment	10,886	3,747
Software	1,319	-
	<u>12,205</u>	<u>3,747</u>

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	2002 \$	2001 \$
4. Cash Assets		
Cash at bank and on hand	2,642,909	725,924
Short term deposits	-	871,464
	<u>2,642,909</u>	<u>1,597,388</u>
5. Receivables		
Current		
Interest	5,315	3,315
Trade debtors	33,778	180,165
GST Receivables	200,392	25,861
	<u>239,485</u>	<u>209,341</u>
6. Other Current Assets		
Prepayments	-	12,787
	<u>-</u>	<u>12,787</u>
7. Property, plant and equipment		
Plant and equipment		
<i>At cost</i>	-	26,675
<i>Accumulated depreciation</i>	-	(15,338)
	<u>-</u>	<u>11,337</u>
Software		
<i>At cost</i>	-	8,466
<i>Accumulated depreciation</i>	-	(7,089)
	<u>-</u>	<u>1,377</u>
Reconciliations		
Reconciliation of the carrying amounts for each class of property plant and equipment are set out below		
<i>Plant and equipment</i>		
Carrying amount at beginning of year	11,337	19,300
Additions	-	3,610
Disposals	(10,886)	(3,747)
Depreciation	(451)	(7,826)
Carrying amount at end of year	<u>-</u>	<u>11,337</u>
<i>Software</i>		
Carrying amount at beginning of year	1,377	750
Additions	-	1,316
Disposals	(1,319)	-
Depreciation	(58)	(689)
Carrying amount at end of year	<u>-</u>	<u>1,377</u>
Total plant and Equipment	<u>-</u>	<u>12,714</u>

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	2002 \$	2001 \$
8. Payables		
Grants payable	2,396,444	6,449
Uncleared donations	114,915	
Other creditors and accruals	<u>9,800</u>	<u>33,858</u>
	<u>2,521,159</u>	<u>40,107</u>
9. Provisions		
Current		
Employee entitlements	<u>-</u>	<u>70,019</u>
	<u>-</u>	<u>70,019</u>
10. Reserves		
Future grants	1,668,942	2,601,643
Transfers to/(from)	<u>(1,307,707)</u>	<u>(932,701)</u>
	<u>361,235</u>	<u>1,668,942</u>
Movements during the year:		
Future grants		
Balance at beginning of year	1,668,942	2,601,643
Transferred out	(1,360,869)	(932,701)
Transferred from retained earnings	<u>53,162</u>	<u>-</u>
Balance at end of year	<u>361,235</u>	<u>1,668,942</u>
Nature and purpose of reserves		
Future Reserve		
The future grants reserve includes amounts received from donors for which grants will be made in the following year.		
11. Retained profits		
Retained profits at beginning of year	53,162	314,958
Net profit attributable to members	-	(261,796)
Transferred to future reserves	<u>(53,162)</u>	<u>-</u>
Retained profits at end of year	<u>-</u>	<u>53,162</u>
12. Total equity reconciliation		
Total equity at beginning of year	1,722,104	2,916,601
Total changes in equity recognised in statement of financial performance	<u>(1,360,869)</u>	<u>(1,194,497)</u>
Total equity at end of year	<u>361,235</u>	<u>1,722,104</u>

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	2002 \$	2001 \$
13. Notes to the statement of cash flows		
(a) Reconciliation of cash		
For the purposes of the statements of cash flows, cash includes cash on hand and at bank. Cash as at the end of financial year as shown in statements of cash flows is reconciled to the related items in the statement of financial position.		
Cash assets	<u>2,642,909</u>	<u>1,597,388</u>
(b) reconciliation of profit from ordinary activities to net cash provided by operating activities		
Profit from ordinary activities	(1,360,869)	(1,194,497)
Add/(less) items classified as investing activities		
(Profit)/loss on sale of non-current assets	11,067	3,747
Add/(less) non-cash items		
Depreciation	<u>509</u>	<u>8,515</u>
Net cash provided by operating activities		
before change in assets and liabilities	(1,349,293)	(1,182,235)
Change in assets and liabilities		
(Increase)/decrease in receivables	(30,149)	(164,022)
(Increase)/decrease in prepayments	12,787	(370)
(Decrease)/increase in employee liabilities	(85,761)	51,915
(Decrease)/increase in suppliers liability	2,504,914	1,357
(Decrease)/increase in other liabilities	<u>(8,116)</u>	<u>(11,215)</u>
Net cash provided by/(used in)operating activities	<u>1,044,383</u>	<u>(1,304,570)</u>
14. Employee entitlements		
Aggregate liability for employee entitlements including on-costs		
Current	<u>-</u>	<u>70,019</u>
Number of employees at year end	4	6
The Australian Sports Commission had provided 4 employees to assist in the administration of the foundation as at 30 June 2002		
15. Directors remuneration		
The number of directors of the foundation whose income from the Foundation or any related party falls within the following bands		
\$nil - \$20,000	5	5
\$20,000 - \$30,000	-	1
	--	--
	5	6
Total income paid or payable, or otherwise made available to all directors of the Foundation or related party	<u>7,947</u>	<u>92,859</u>

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16. Members funds

The Foundation is incorporated under the Corporations Act, 2001 and is a public company limited by guarantee. Every member of the foundation undertakes to contribute to the property of the Foundation in the event of winding up to an amount not exceeding \$100.

The income and property of the company shall be applied solely towards the promotion of the objects of the company and not for distribution in any way to the members of the company, except for Directors' remuneration as detailed in Note 13.

17. Auditors Remuneration

Audit services

Audit and review of the financial reports	8,000	7,000
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18. Related parties

The names of each person holding the position of director of the Foundation during the Financial year are as follows. Messers C Bernardi, M Ford-Eriksson, R Higgins, C M Porter, K Puels, P Tye. The following directors retired during the year, C S Bart, J R Clark, E E Compton AM, K J Madsen MBE, C A McDiven, D H McKenzie, P T Bartels, M Foster, A Jones, R D Masters, K Perkins.

Details of Directors remuneration and retirement benefit are set out in note 15. Apart from the details enclosed in this note, no director has entered into a material contract with the Foundation since the end of the previous financial year and there are no material contracts involving Directors interest subsisting at year end.

In 2001/02 no payments were made to related entities.

The Australian Sports Commission has provided funding and this has been recognised as other administration services provided free of charge in calculating the operating result. As at 30 June 2002 the following 5 directors were also board members of the Australian Sports Commission. Messers C Bernardi, M Ford-Eriksson, R Higgins, C M Porter, K Puels, P Tye.

19. Additional financial instrument disclosure

(a) Interest Rate Risk

The Foundation's exposure to interest rate risk and the effective weighted average interest rate for classes of financial asset and liability is set out below:

		2002	Weighted Average Interest rate	2001	Weighted Average Interest rate
	Note				
<i>Financial Assets</i>					
Cash assets		2,642,909	4.06%	1,597,388	4.37%
Receivables	4	239,485	-	209,341	-
Other financial assets	5	-	-	12,787	-
		2,882,394		1,819,516	

Effective interest rate equals the weighted average interest rate of all cash holdings

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		2002	Effective Interest rate	2001	Effective Interest rate
<i>Financial Liabilities</i>					
Payables	8	2,521,159	-	40,107	-
Employee entitlements	9	<u>-</u>	-	<u>70,019</u>	-
		<u>2,521,159</u>		<u>110,126</u>	

(b) *Fair values of financial assets and liabilities*

The net fair value of all financial assets and liabilities of the Foundation approximate the carrying value. Financial assets and liabilities are disclosed in the Statement of Financial Position and the related notes.

(c) *Credit risk exposures*

The Foundations maximum exposure to the credit risk at reporting date in relation to each class of recognised financial asset is the carrying amount of those assets as indicated in the statement of Financial Position. The Foundation does not have significant exposures to any concentrations of credit risk.

20. Events subsequent to balance date

There have been no events subsequent to balance date.

APPENDIX 2

Staffing statistics

Sum of full-time equivalent by funding source, 2001–2002

Funding source	Total
Base funding	344.2
Externally funded	1.5
Revenue funded	39.0
Total	384.7*

* An increase of 1.3 FTE from 2000–01 estimated actual staffing levels represents an increase in staff for the delivery of outcome 1.

Sum of full-time equivalent by engagement type, 2001–2002

Status	Fixed term	Ongoing	Total
Casual	–	43.3	43.3
Full time	71.3	245.2	316.5
Part time	3.8	21.1	24.8
Total	75.1	309.6	384.7

Sum of full-time equivalent by location, 2001–2002

Location	Total
Australian Capital Territory	355.4
South Australia	8.4
Queensland	8.9
Victoria	6.2
Western Australia	2.9
New South Wales	2.9
Total	384.7

Sum of full-time equivalent by level and gender, 2001–2002

Level	Female	Male	Total
Executive	0.9	3.2	4.1
Sports Officer grade 4	33.6	105.5	139.1
Sports Officer grades 1–3	140.6	100.9	241.5
Total	175.1	209.6	384.7

Sum of full-time equivalent by function, 2001–2002

Job family	Total
Business services	41.6
Coaches	58.0
Direct services to athletes and coaches	52.0
Marketing and public relations	5.0
Operation and maintenance of AIS facilities and residences	87.6
Policy, education and resources	47.0
Sports funding delivery	16.5
Sports information services	16.0
Sports science/sports medicine	61.0
Total	384.7

Sum of full-time equivalent by new starters, 2001–2002

New starters	Total
New starters	37.8
Other	346.9
Total	384.7

Sum of full-time equivalent by cessations, 2001–2002

Cessations	Total
Cessations	28.7
Other	356.0
Total	384.7

Staff turnover

The ASC had a staff turnover of 8.6% in 2001–02.

APPENDIX 3

AIS scholarship program performances, 2001–2002

The following table details AIS scholarship program contribution to sporting performances of Australia's elite and potential elite athletes and teams.

Sport	Program description	Performance indicator	Achievements during 2001–02
Archery	Residential program for development athletes Tier 2	<ul style="list-style-type: none"> 100% of junior AIS archers to qualify for the Junior World Championships Achieve medals in major international competitions 	<ul style="list-style-type: none"> All eligible AIS archers (Jo Ann Galbraith, Jade Beatty, David Barnes and Tim Cuddihy) qualified for the 2002 Junior World Championships (held in the Czech Republic in August 2002) David Barnes finished 2nd in the Golden Arrow Grand Prix Tournament in Antalya, Turkey (senior open event). During the elimination rounds, David broke his own 18 arrow world cadet record, the 18 arrow world junior record and was only 2 points short of the open record
APC alpine skiing program	Camps program for senior elite athletes Tier 1	<ul style="list-style-type: none"> Performances of AIS athletes in national and international competitions 	<ul style="list-style-type: none"> All 7 (100%) AIS scholarship holders qualified for the 2002 Winter Paralympics All Paralympic team members were AIS scholarship holders 7 medals were won by AIS scholarship holders at the 2002 Winter Paralympics: Michael Milton (AIS/NSWIS): 4 gold medals; Bart Bunting (AIS/NSWIS): 2 gold, 1 silver 14 top-20 finishes by AIS scholarship holders at the Paralympics Australia ranked 4th overall in alpine skiing events Bart Bunting (AIS/NSWIS) won the overall World Cup for the B1 (blind) category
Athletics	Residential program for senior elite athletes Tier 2	<ul style="list-style-type: none"> 70% of scholarship holders to be selected in a national team on at least one occasion each year 50% of AIS athletes (excluding juniors) to be selected in national teams for 'big three' meets — Olympic Games, World Championships and Commonwealth Games Medal results at 'big three' meets 	<ul style="list-style-type: none"> 24 of 34 (71%) AIS athletes were chosen for a national team 13 of 21 (62%) eligible AIS athletes were chosen for the 2002 Commonwealth Games 53% of AIS athletes were chosen for the 2001 IAAF World Championships Neil Fuller won Australia's first ever IAAF World Championship gold medal for amputee athletes, convincingly winning the 200m Nathan Deakes finished 4th in the 20km walk at the IAAF World Championships, and won Australia's first track and field gold medal of the Goodwill Games in the 20km walk in a new Commonwealth and Australian record time of 1:19:48:1

Sport	Program description	Performance indicator	Achievements during 2001–02
Athletics (continued)			<ul style="list-style-type: none"> Stuart Rendell broke the Commonwealth record for the hammer 3 times in the space of a month (78.99 metres) Benita Johnson (née Willis) finished 4th in the World Cross Country Championships, won the 5000m at the Osaka Grand Prix in Japan in an Australian record time of 15:01:44, broke the Australian record for the 3000m to post a time of 8:42:9 and broke the Australian record for the 5000m twice finishing up with 15:01:44
Australian football (AIS/AFL Academy)	Camps program for development athletes Tier 2	<ul style="list-style-type: none"> Level of performance in international competition Number of players drafted to AFL clubs 	<ul style="list-style-type: none"> Australia defeated Ireland 2–1 in the 2002 U17 International Rules series in Ireland AFL clubs selected 20 scholarship holders in the 2001 national draft
Basketball — men	Residential program for development athletes Tier 2	<ul style="list-style-type: none"> Achieve 85% selection of past and present scholarship holders in the Australian U20 squad Performance of the AIS team in the Australian Basketball Association 90% of 2001 AIS graduates move to NBA, US NCAA colleges or to NBL squads 	<ul style="list-style-type: none"> 9 out of 12 (67%) players in the Australian U20 team for the Albert Schweitzer tournament were AIS scholarship holders 2001 season: 13–15 win–loss record, finished in 7th position 2002 season: 12–6 win–loss record 10 out of 10 (100%) of 2001 graduates moved to US NCAA colleges or to NBL squads (7 to US colleges, 3 to NBL teams)
Basketball — women	Residential program for development athletes Tier 2	<ul style="list-style-type: none"> 90% of 2001 AIS graduates move to WNBL, US colleges or European clubs 95% of Australian U20 team for World Junior Championships to be current or former AIS scholarship holders 	<ul style="list-style-type: none"> 6 of the 6 (100%) 2001 AIS graduates placed in WNBL or US colleges 12 of the 12 (100%) U20 World Championships team members were current or former AIS scholarship holders
Boxing	Residential and camps program for senior elite athletes Tier 2	<ul style="list-style-type: none"> Improved international results 	<ul style="list-style-type: none"> AIS boxer Paul Miller won a silver medal at the 2001 Brisbane Goodwill Games AIS boxers Greg Eadie, Daniel Geale and Paul Miller each won gold medals, and Jarrod Fletcher a silver medal, at the 2002 Oceania Boxing Championships All boxers in the 2002 Commonwealth Games team were AIS scholarship holders
Canoeing — sprint	Camps program for senior elite athletes Tier 2	<ul style="list-style-type: none"> Number of athletes who are members of the national team National team results at international regattas/ championships 	<ul style="list-style-type: none"> 18 of the 26 (69%) 2002 AIS scholarship holders were members of the national team. 8 were members of the emerging national team <i>2001 World Championships, Poznan, Poland</i> Katrin Borchert (AIS/QAS): LK1 500m — silver; LK1 100m — bronze Katrin Borchert/Katrin Kieseler (AIS/QAS): LK2 100m — silver Team finished 7th in LK4 1000m A number of World Cup medals were also won

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Sport	Program description	Performance indicator	Achievements during 2001–02
Canoeing — slalom	Camps program for senior elite athletes Tier 2	<ul style="list-style-type: none"> Number of athletes who are members of the national team National team results at international regattas/ championships 	<ul style="list-style-type: none"> 14 of 14 (100%) AIS scholarship holders were members of the national team 2001 World Championships cancelled due to terrorist attack on 11 September 2001 Robin Bell (AIS/WAIS): men's C1, 2001 World Cup, Augsburg, Germany and Prague — 2 silver Justin Boocock (AIS/TIS): men's C1, 2002 World Cup, Guangzhou, China — bronze
Cricket — men	Residential program for development athletes Tier 2	<ul style="list-style-type: none"> Performance of past and present scholarship holders in competition Graduates selected to play test and 1-day international cricket for Australia 	<p>CBCA participation in:</p> <ul style="list-style-type: none"> ACB Cup — won 1, drew 1, lost 6 ACB 1-day competition — won 2, lost 2 Cricket Festival — won 1, lost 2 <p><i>CBCA Overseas Tour (warm-up to the 2002 U19 World Cup)</i></p> <ul style="list-style-type: none"> Won 3 and lost 1 1-day games Won 2 3-day games For the 2002 ICC U19 Cricket World Cup, 4 of the 14 squad members were 2001 CBCA scholarship holders. A further 7 squad members were chosen as full-time scholars in 2002 Of the 17-member squad that toured the UK in 2001, 12 (70%) were CBCA graduates 10 of the 14 (71%) 1-day squad members that toured India in 2001 were CBCA graduates, while in the Test team, 10 of the 14 (71%) were CBCA graduates For the 2001–02 Test series against New Zealand and South Africa, and the first and second Test against New Zealand, 66% of the players were CBCA graduates, while for the 1-day series 10 of the 14 (71%) squad members were CBCA graduates
Cricket — women	Camps program for senior elite athletes Tier 2	<ul style="list-style-type: none"> 90% of the Australian team selected from the AIS squad Performance of the national team in international competitions 	<ul style="list-style-type: none"> 92% of the Australian team were AIS scholarship holders in 2001–02 Australia won 2 1-day international series against New Zealand in February/March 2002. Australia won 3–0 in Australia and 2–1 in New Zealand
Cycling — road	Residential program (Italy) For men — development athletes (U23) For women — senior elite Tier 1	<ul style="list-style-type: none"> Performances in significant international events 	<p><i>2001 UCI Road Overall World Cup standings</i></p> <ul style="list-style-type: none"> Anna Millward (AIS/VIS) — 1st <p><i>2002 Women's Road World Cup</i></p> <ul style="list-style-type: none"> Event 1: Rochelle Gilmore (AIS/NSWIS) — 2nd Event 2: Rochelle Gilmore (AIS/NSWIS) — 2nd <p><i>2002 Tour Downunder</i></p> <ul style="list-style-type: none"> AIS team 2nd overall U23 classification — David McPartland Current or former AIS scholarship holders won all individual categories
Cycling — track	Camps program for senior elite athletes Tier 1	<ul style="list-style-type: none"> Performances in significant international events 	<p><i>2001 Track Cycling World Championships</i></p> <ul style="list-style-type: none"> Ryan Bayley (AIS/WAIS): men's keirin — 1st Ryan Bayley (AIS/WAIS) Jobie Dajka (AIS/SASI) and Sean Eadie (AIS/NSWIS): men's team sprint — 2nd Katherine Bates (AIS/NSWIS): women's points race — 2nd

Sport	Program description	Performance indicator	Achievements during 2001–02
Cycling — track (continued)			<p>2001 <i>Track World Cups</i> Pordenone, Italy</p> <ul style="list-style-type: none"> • Alison Wright (AIS/ACTAS): women's 3km individual pursuit — 3rd • Rochelle Gilmore (AIS/NSWIS): women's points race — 3rd • Australia: men's 4km team pursuit — 3rd Mexico • Mark Renshaw (AIS/NSWIS): men's 1km — 2nd <p>2002 <i>Track World Cups</i> Sydney, Australia</p> <ul style="list-style-type: none"> • Peter Dawson (AIS/WAIS): men's 4km individual pursuit — 1st • Sean Eadie (AIS/NSWIS): men's keirin — 1st; men's sprint — 1st • Michelle Ferris (AIS/VIS): women's keirin — 2nd • Mark Renshaw (AIS/NSWIS): men's 30km points race — 1st; men's 40km madison — 2nd • Australia: men's team sprint — 3rd • Australia: men's 4km team pursuit — 2nd • Ben Kersten (AIS/NSWIS): men's 1km time trial — 2nd <p>Moscow, Russian Federation</p> <ul style="list-style-type: none"> • Ryan Bayley (AIS/WAIS): men's keirin — 2nd • Ryan Bayley (AIS/WAIS), Sean Eadie (AIS/NSWIS) and Ben Kersten (AIS/NSWIS): men's team sprint — 2nd • Rochelle Gilmore (AIS/NSWIS): women's scratch race — 2nd
Diving	Residential program for senior elite athletes Tier 2	<ul style="list-style-type: none"> • Performance at the World Championships, World Cup, Olympic Games and Commonwealth Games 	<ul style="list-style-type: none"> • 5 current AIS scholarship holders and 1 former AIS scholarship holder were selected for the team of 9 athletes for the FINA Diving World Cup in Seville, Spain • Steven Barnett and Robert Newbery: men's 3m synchronised, FINA Diving World Cup — silver; men's 3m synchronised, FINA Diving Grand Prix, Southport, Australia — gold • Mathew Helm and Robert Newbery: men's platform synchronised, FINA Diving World Cup — bronze • Robert Newbery: men's 3m springboard, 2002 FINA Diving Grand Prix, Montreal, Canada — gold; men's 1m and 3m springboard, 2002 FINA Diving Grand Prix, Southport, Australia — gold • Lynda Folauihola: women's platform, 2002 FINA Diving Grand Prix, Rome, Italy — gold • Mathew Helm: men's platform, 2002 FINA Diving Grand Prix, Southport, Australia — gold • Mathew Helm and Matthew Cooper: men's platform synchronised, 2002 FINA Diving Grand Prix, Southport, Australia — gold • 5 current AIS scholarship holders and 1 former AIS scholarship holder were selected for the team of 9 athletes for the Commonwealth Games in Manchester

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Sport	Program description	Performance indicator	Achievements during 2001–02
Golf	Residential program for development athletes Tier 2	<ul style="list-style-type: none"> 80% of current or former scholarship holders selected to state colts team, state and national squads or international equivalent Performance of current and former scholarship holders at national level 	<ul style="list-style-type: none"> 85% of current scholarship holders were selected in state or national teams/squads 80% of former scholarship holders were selected in state or national teams/squads Dana Lacey: SA Amateur — 2nd; Riversdale Cup — 2nd; WA Amateur — 2nd; Australian Foursomes (with Susie Mathews) — 1st Susie Mathews: Victorian 72 Hole — 1st; Australian Amateur — 2nd; Australian Foursomes (with Dana Lacey) — 1st; Kalmar Ladies Open, Sweden — 1st; New Zealand Strokeplay — 2nd Michael Sim: WA Amateur; SAGA Invitational — 4th; Australian Amateur — 2nd Richard Moir: Riversdale Cup — 1st; SAGA Invitational — 2nd; The Dunes Medal — 3rd James Nitties: Amateur at Australian Open — 1st; Australian Open Regional Qualifying Tournament — 1st; VGA Champion of Champions — 3rd Nadina Taylor: Ladies French Open — 15th; Ladies British Open Amateur — semi-finalist Luke Hickmott: Husquarna Open, Sweden — 4th; Southern Cross Cup won by Australia (team member); Asia Pacific Teams Championships, China, won by Australia (team member) Outstanding results by former scholarship holders in the international arena: <ul style="list-style-type: none"> Lindsey Wright: British Amateur — 2nd James McLean: full playing rights to Buy.com tour Nadina Taylor: full European Tour card
Gymnastics — men	Residential program for senior elite and development athletes Tier 2	<ul style="list-style-type: none"> Place 2 to 3 gymnasts in the national team for the World Championships Significant international results Place 2 to 3 gymnasts in the national team for the Commonwealth Games 	<ul style="list-style-type: none"> 2 male gymnasts (Philippe Rizzo and Justin Ng) selected for the national team for the 2001 World Championships Philippe Rizzo: high bar, 2001 World Championships, Ghent Belgium — silver; high bar, 2001 World Student Games, Beijing, China — gold; high bar, 2001 Goodwill Games, Brisbane — gold; horizontal bar, World Cup qualifying event, Cottbus — 1st; high bar, World Cup points system — ranked equal 1st Karl Lorenz: pommel horse, 2002 Junior Pacific Alliance Championships, Canada — gold 3 male gymnasts (Philippe Rizzo, Justin Ng and Pavel Mamine) selected in the Commonwealth Games team
Gymnastics — women	Residential program for senior elite and development athletes Tier 2	<ul style="list-style-type: none"> Place 2 to 3 gymnasts in the national team for the World Championships Significant international results 	<ul style="list-style-type: none"> 3 gymnasts (Alexandra Croak, Jacqui Dunn and Alison Johnson) selected in the national team for the 2001 World Championships Jacqui Dunn: uneven bars, World Cup points system — ranked 3rd; uneven bars, World Cup qualifying event, Stuttgart — 1st; uneven bars, World Cup qualifying event, Cottbus — 2nd; all around, 2002 Pacific Alliance Championships, Canada — 5th

Sport	Program description	Performance indicator	Achievements during 2001–02
Gymnastics — women (continued)		<ul style="list-style-type: none"> Place 2 to 3 gymnasts in the national team for the Commonwealth Games 	<ul style="list-style-type: none"> Alexandra Croak: all-around, 2002 Pacific Alliance Championships, Canada — 4th; beam, 2002 Pacific Alliance Championships, Canada — 2nd; vault, 2002 Pacific Alliance Championships, Canada — 3rd; uneven bars, 2002 Pacific Alliance Championships, Canada — 3rd Melissa Munro: floor, 2002 Junior Pacific Alliance Championships, Canada — 3rd 2 gymnasts (Alexandra Croak and Jacqui Dunn) were selected in the Commonwealth Games team of 5 4 gymnasts (Alexandra Croak, Jacqui Dunn, Melissa Munro and Belinda Archer) were selected for the Commonwealth Games squad of 8
Hockey — men	Residential program for senior elite athletes Tier 1	<ul style="list-style-type: none"> Maintain annual ranking in the top 4 in the World Cup, Champion's Trophy, Junior World Cup, Olympic Games and Commonwealth Games 	<ul style="list-style-type: none"> Champion's Trophy, Rotterdam — 2nd (12 members of the team were AIS scholarship holders) Junior World Cup, Hobart — 6th (11 members of the team were AIS scholarship holders) 6-Nation Tournament, Kuala Lumpur — 2nd (14 team members were offered AIS scholarships in 2002) World Cup, Kuala Lumpur — 2nd (14 team members were offered AIS scholarships in 2002) 4-Nations Tournament, Adelaide and Melbourne — 1st (13 team members were AIS scholarship holders)
Hockey — women	Residential program for senior elite athletes Tier 1	<ul style="list-style-type: none"> Maintain annual ranking in the top 4 in the World Cup, Champion's Trophy, Junior World Cup, Olympic Games and Commonwealth Games 	<ul style="list-style-type: none"> KT Cup, Korea — 3rd (7 team members were AIS scholarship holders) Champion's Trophy, Amsterdam — 3rd (3 team members were AIS scholarship holders) 6-Nations Tournament, Japan — 2nd (9 team members were AIS scholarship holders) Australia won a series against New Zealand in New Zealand in July 2001 (5 team members were AIS scholarship holders) Australia won a series against New Zealand in October/November 2001 (9 team members were AIS scholarships holders)
Netball	Residential program for development athletes (U21) Tier 2	<ul style="list-style-type: none"> 75% of the U21 squad to be current or former AIS players 75% of the senior team to be former AIS players 	<ul style="list-style-type: none"> 13 AIS scholarship holders were members of the Australian U21 squad 9 out of 12 (75%) of the Australian U21 team in 2002 were current or former AIS scholarship holders (including 5 current AIS scholarship holders) The AIS netball team was the SA State League 2001 Champions 12 out of 20 (60%) former scholarship holders are in the Australian Open squad 5 out of 12 (42%) members of the Australian senior team are former scholarship holders
Rowing	Residential program for senior elite athletes Tier 1	<ul style="list-style-type: none"> 75% of scholarship holders selected to a national team 	<ul style="list-style-type: none"> 17 out of 22 (77%) scholarship holders were selected for the national team to compete at the 2002 World Championships

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Sport	Program description	Performance indicator	Achievements during 2001–02
Rowing (continued)		<ul style="list-style-type: none"> Number of top-8 placings in the Olympic Games and World Championships 	<p><i>2001 Rowing World Championships</i></p> <ul style="list-style-type: none"> Australian women's four (Victoria Roberts [AIS/NSWIS], Jane Robinson, Joanna Lutz [AIS/WAIS] and Julia Wilson [AIS/NSWIS]): World Championship — 1st (coach — Lyaall McCarthy, AIS) Australian women's eight (Victoria Roberts [AIS/NSWIS], Jane Robinson, Joanna Lutz [AIS/WAIS], Julia Wilson [AIS/NSWIS], Rebecca Sattin [AIS/WAIS], Jodi Winter [AIS/NSWIS], Emily Martin [VIS], Kristina Larsen [NSWIS] and cox Carly Bilson [NSWIS]): World Championship — 1st (coach — Lyaall McCarthy, AIS) AIS rowers were top-8 finishers in the women's quad scull (4th), men's eight (7th) and the women's double scull (8th) <p><i>2001 U23 World Regatta</i></p> <ul style="list-style-type: none"> Men's lightweight four — bronze (coach — Bob Bleakley, AIS) Men's quad — bronze (coach — Reinhold Batschi, AIS) Women's quad — bronze
Rugby league	Camps program for development athletes in rural and regional locations Tier 2	<ul style="list-style-type: none"> Number of athletes graduating to NRL environment Performance in international matches Physiological and skill development of athletes 	<ul style="list-style-type: none"> This program commenced in January 2002, therefore evaluation data will not be available until December 2002
Rugby union	Camps program for development athletes Tier 2	<ul style="list-style-type: none"> 60% of Australian Wallabies to have been AIS scholarship holders 	<ul style="list-style-type: none"> The Wallabies are the current World Champions, Bledisloe Cup and Tri-Nations champions. 16 of the current Wallabies are past AIS scholarship holders 9 scholarship holders represented Australia in Sevens during the year, competing in the IRB World Seven's Tournament 7 current and 4 past scholarship holders were in the 2001 Australian U21 team, which ranked 2nd in the IRB U21 World Cup in Johannesburg in 2002
Sailing	Camps program for senior elite athletes Tier 1	<ul style="list-style-type: none"> Performance of AIS scholarship holders in Olympic-class World Championships Performance of AIS scholarship holders in significant international competitions 	<ul style="list-style-type: none"> Jenny Armstrong (AIS/NSWIS)/Belinda Stowell (AIS/WAIS): 2001 Women's 470 Class World Championships — 2nd Melanie Dennison (AIS/VIS)/Fiona Herbert (AIS/NSWIS)/Kristen Kosmala (AIS/NSWIS): 2001 Yngling Class World Championships — 2nd <hr/> <ul style="list-style-type: none"> Jenny Armstrong (AIS/NSWIS)/Belinda Stowell (AIS/WAIS): 2001 Women's 470 Class European Championships — 2nd <p><i>2002 Kiel Week Regatta</i></p> <ul style="list-style-type: none"> Nathan Wilmont (AIS/NSWIS)/Malcolm Page (AIS/NSWIS): men's 470 class — 1st Jenny Armstrong (AIS/NSWIS)/Belinda Stowell (AIS/WAIS): women's 470 class — 1st <p><i>Semaine Olympique Regatta, Hyeres</i></p> <ul style="list-style-type: none"> Nathan Wilmont (AIS/NSWIS)/Malcolm Page (AIS/NSWIS): men's 470 class — 1st Barren Bundock (AIS/NSWIS)/John Forbes (AIS/NSWIS): tornado class — 2nd

Sport	Program description	Performance indicator	Achievements during 2001–02
Soccer — men	Residential program for development athletes (U20) Tier 2	<ul style="list-style-type: none"> • AIS to finish in top-3 in the National Youth League • 50% of the Australian U21 and Olympic teams, and 40% of the Socceroos national team, to have been AIS scholarship holders 	<ul style="list-style-type: none"> • AIS finished equal 5th on the National Youth League table • 12 of the 22 (55%) Socceroos who played in the final qualifying matches for the World Cup were former AIS scholarship holders
Soccer — women	Camps program for senior elite athletes Tier 2	<ul style="list-style-type: none"> • Success in international competition, especially the World Cup and Olympic Games • 60% of scholarship holders selected in the Matildas national team 	<ul style="list-style-type: none"> • The Matildas won the Australia Cup against South Korea in January 2002 (3–0) • 88% of eligible AIS scholarship holders selected for the Matildas squad in April 2002
Softball	Camps program for senior elite athletes Tier 1	<ul style="list-style-type: none"> • Australian senior and U19 team world rankings • Team results in annual international competition 	<ul style="list-style-type: none"> • The Australian women's softball team is currently ranked 3rd in the world • The Australian U19 team is ranked fifth • 2001 Canada Cup — 2nd • Australia drew 2–2 in the International Series hosted by New Zealand in November 2001 • Australia lost 5–1 in the International Series against Japan in Melbourne in February 2002 • The Australian squad was divided into two (Australia and the AIS) for the South Pacific Classic Tournament held in Perth in April 2002. The AIS team won the tournament
Squash	Residential program for senior elite and development athletes Tier 2	<ul style="list-style-type: none"> • AIS scholarship holders to demonstrate sustained improvement in world ranking • The performance of the Australian team at the World Championships, British Open and Commonwealth Games, with the involvement of current and former AIS scholarship holders • The performance of current and former AIS players in international squash 	<ul style="list-style-type: none"> • Of the 11 scholarship holders during the reporting period, 8 had sustained improvement and 1 retained his scholarship at the end of December. 4 are now in the world top-15 • The Australian men won the World Team's Championship. The team included 3 current and 1 former scholarship holder • Former scholarship holder Sarah Fitzgerald (VIS) won the World Open and British Open • Stewart Boswell was runner-up in the Qatar Classic and Scottish Open, and was semi-finalist in the Hong Kong Open. He is ranked world number 4. He also won the Australian Open • Anthony Ricketts won the Malaysian Open and an international event in Karachi, was runner-up in the World Squash Federation Open and Australian Open, and was semi-finalist in the Pakistan Open • Paul Price (AIS/VIS) won the World Squash Federation Open and the World Invitation doubles, and was semi-finalist in the Scottish Open • Natalie Grinham won the World Invitation doubles and was quarter-finalist in the Monte Carlo Open and the Hartford Open • Amelia Pittock was semi-finalist in the Open de La Cite and the Australian Open

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Sport	Program description	Performance indicator	Achievements during 2001–02
Swimming	Residential program for senior elite athletes Tier 1	<ul style="list-style-type: none"> • 50% of AIS squad to be selected in national teams for 'big 5' meets <hr/> <ul style="list-style-type: none"> • Medal results of AIS swimmers at 'big 5' meets 	<ul style="list-style-type: none"> • 17 out of 21 (81%) scholarship holders were selected to compete at the FINA World Championships • 10 out of 14 (71%) available scholarship holders were selected to compete at the 2002 World Short Course Championships in Moscow <hr/> <p><i>2001 FINA World Championships</i></p> <ul style="list-style-type: none"> • Petria Thomas: 100m butterfly — gold; 200m butterfly — gold; 4 x 100 medley relay — gold • Justin Norris: 200m individual medley — bronze • Michael Klim: 4 x 100 relay — gold; 4 x 200 relay — gold • Sarah Ryan: 4 x 100 medley relay — gold • Todd Pearson: 4 x 100 freestyle relay — gold • William Kirby: 4 x 100 medley relay — gold • Antony Matkovich: 4 x 200 freestyle relay (heat) — gold • Ray Hass: 4 x 100 medley relay (heat) — gold • Clementine Stoney: 4 x 100 medley relay (heat) — gold <p><i>2002 World Short Course Championships</i></p> <ul style="list-style-type: none"> • Petria Thomas: 200m butterfly — gold; 4 x 200 freestyle relay — silver; 50m butterfly — silver; 100m butterfly — silver; 4 x 100 freestyle relay — silver • Adam Pine: 100m butterfly — silver; 50m butterfly — silver; 4 x 100 freestyle relay — silver • Justin Norris: 200m butterfly — silver • Ray Hass: 4 x 200 freestyle relay — gold • Antony Matkovich: 4 x 100m freestyle relay — silver • Lori Munz: 4 x 200 freestyle relay — silver • Sarah Ryan: 4 x 100 freestyle relay — silver
Tennis	Residential program for development athletes Tier 2	<ul style="list-style-type: none"> • Improvement in ITF world junior rankings and/or ATP/WTA world senior rankings <hr/> <ul style="list-style-type: none"> • Performances in international competition 	<ul style="list-style-type: none"> • 96% (all but 1) of scholarship holders improved their ITF or ATP/WTA rankings in 2001–02. Some players were concentrating on ATP/WTA (senior) rankings, which meant that their ITF (junior) rankings did not improve. The one player who did not improve in the rankings was injured for much of the year <hr/> <ul style="list-style-type: none"> • Ryan Henry: 2002 Australian Junior Hardcourt Championships, Melbourne, Group 1 ITF event — 1st • Todd Reid: 2002 Australian Open Junior Championships, Melbourne, ITF Group A event — 2nd; 2 men's 2002 futures events in Blenheim, New Zealand, and Hallandale Beach, the United States — 1st • Olivia Lukaszewicz won 2 2002 ITF 18s Group 5 events as a 13-year-old • Adriana Szli won the 2002 Wellington Women's International, women's senior satellite event • Todd Reid and Ryan Henry won the 2002 Australian Open Junior Doubles Championship

Sport	Program description	Performance indicator	Achievements during 2001–02
Tennis (continued)			<ul style="list-style-type: none"> TJ Welford, Adriana Szili, Adam Feeney (AIS/NSWIS) and Chris Guccione were members of the Australian team that contested the 2001 World Youth Cup finals in Chile Todd Ley, Daniella Dominikovic (AIS/NSWIS) and Olivia Kukaszewicz were members of the Australian team that contested the World Junior Teams Competition
Triathlon	Camps program for development athletes (U23) Tier 2	<ul style="list-style-type: none"> Number of scholarship holders selected on national teams 	<ul style="list-style-type: none"> 62% of AIS scholarship holders automatically qualified for the U23 and junior sprint categories at the Triathlon World Championships in Cancun, Mexico 35% of the squad recorded at least 1 top-10 finish in the elite category of the National Series 72% of the squad recorded a top-5 finish in the U23/junior category of the National Series 54% of the squad were selected to participate in at least one ITU World Cup in 2002
		<ul style="list-style-type: none"> Performance in international and national competition 	<ul style="list-style-type: none"> Brad Kahlefeldt: St Anthony's ITU World Cup — 5th; Geelong ITU World Cup — 12th Emma Snowsill: Geelong ITU World Cup — 13th Jennifer Erskine: ITU points race, Sorak, Korea — 3rd Josie Loane: Accenture Series Race 1, Manly (invitation only) — 5th
Volleyball	Residential program for senior elite men and women Tier 2	<ul style="list-style-type: none"> Performance in annual competition program 	<ul style="list-style-type: none"> The Australian men's team (all AIS scholarship holders) qualified for the 2002 World Championships in Macau in August 2001, and finished 2nd at the Asian Senior Men Championships in Iran in September 2001 The Australian women's team (all AIS scholarship holders) qualified for the 2002 World Championships (the qualifier took place in Macau in August 2001), and finished 6th at the Asian Senior Women Championships in Thailand in September 2001
		<ul style="list-style-type: none"> World ranking 	<ul style="list-style-type: none"> Australian men improved their world ranking from 10 to 9 in 2001 The Australian women's world ranking is 18
Water polo — men	Residential program for development athletes (U19) Tier 2	<ul style="list-style-type: none"> 60% of the squad selected on a national team 	<ul style="list-style-type: none"> 89% of the squad selected for a national team 7 out of 15 (46%) of the U17 Australian Men's Water Polo Team were AIS scholarship holders 7 out of 14 (50%) of the U20 Australian Men's Water Polo Team were AIS scholarship holders 1 member of the AIS squad (Pietro Figlioli) was selected to attend both Australian Senior Men's European Tours in 2002 2 members of the AIS squad (David Will and Sam McGregor) were selected to attend the 2nd Australian Senior Men's Tour of Europe in 2002. This is a substantial achievement for a junior program
		<ul style="list-style-type: none"> 50% of the squad selected to play in the National Water Polo League 	<ul style="list-style-type: none"> 15 out of 18 (84%) of the squad played in the National Water Polo League during the 2002 season

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Sport	Program description	Performance indicator	Achievements during 2001–02
Water polo — women	Camps program for senior elite athletes Tier 1	<ul style="list-style-type: none"> • To maintain and improve the world ranking of the national team • To achieve a top-8 finish at the Senior World Championships 	<ul style="list-style-type: none"> • Senior women: World Championships — 5th • Senior women: Commonwealth Championships — gold • 2001 Senior World Championships, Fukuoka — 5th • 2001 Junior World Championships, Perth — 2nd
Winter sports	Camps program for senior elite athletes Tier 1	<ul style="list-style-type: none"> • Performance at the highest level of world-class competition 	<ul style="list-style-type: none"> • Alisa Camplin: aerial skiing, 2002 Winter Olympic Games — gold • Steven Bradbury: short track speed skating, 2002 Winter Olympic Games — gold • Lydia Lerodiamonou: aerial skiing, 2002 Winter Olympic Games — 8th • Anthony Liu: men's figure skating, 2002 Winter Olympic Games — 10th; World Championships — 7th (best ever Australian result in figure skating) • Short track speed skating relay team, 2002 Winter Olympic Games — 6th • Zeke Steggall: snowboard cross — world ranking 5; winner of 2 World Cup medals in snowboard cross

APPENDIX 4

Grant allocations to sports, 2001–2002

Sport	AIS	High-performance program	Sport development	Other*	Total
Archery	485,774	310,000	25,000	–	820,774
Athletics	1,008,071	2,370,000	135,000	372,500	3,885,571
Australian football	200,000	110,612	200,000	450,000	960,612
Badminton	–	155,000	25,000	7,000	187,000
Baseball	–	1,190,000	110,000	95,000	1,395,000
Basketball	923,676	2,295,000	200,000	119,000	3,537,676
BMX	–	88,220	15,000	3,200	106,420
Bocce	–	25,283	25,000	–	50,283
Bowls (m)	–	212,014	67,500	–	279,514
Bowls (w)	–	164,609	67,500	–	232,109
Boxing	242,815	105,000	5,000	49,600	402,415
Calisthenics	–	–	25,000	3,200	28,200
Canoeing	597,964	1,208,000	110,000	10,450	1,926,414
Cricket	475,738	360,612	190,000	15,500	1,041,850
Croquet	–	–	10,000	–	10,000
Cycling	1,116,846	2,280,000	110,000	22,600	3,529,446
Diving	424,289	370,000	25,000	3,200	822,489
Equestrian	–	1,240,000	80,000	5,000	1,325,000
Fencing	–	30,000	–	3,200	33,200
Golf (m)	174,316	241,327	60,000	15,500	491,143
Golf (w)	174,316	200,424	20,000	103,200	497,940
Golf — PGA	–	–	60,000	–	60,000
Gymnastics	926,700	990,000	200,000	274,500	2,391,200
Handball	–	30,000	–	3,200	33,200
Hang-gliding	–	–	45,410	–	45,410
Hockey	896,800	3,265,000	150,000	49,450	4,361,250
Ice hockey	–	–	–	600	600
Ice racing	–	44,764	5,000	10,000	59,764
Ice skating	–	51,084	10,000	–	61,084
Indoor cricket	–	218,781	5,000	15,000	238,781
Judo	–	385,000	15,000	1,667	401,667
Karate	–	157,939	25,000	5,000	187,939
Lacrosse (m)	–	50,000	25,000	–	75,000
Lacrosse (f)	–	–	25,000	–	25,000
Modern pentathlon	–	40,000	–	–	40,000
Motor sport	–	276,987	60,000	–	336,987
Motorcycling	–	307,511	60,000	16,950	384,461
Netball	510,828	725,320	170,000	67,450	1,473,598
Orienteering	–	75,848	60,000	600	136,448
Parachuting	–	37,500	–	–	37,500
Polocrosse	–	60,046	60,000	–	120,046
Pony clubs	–	30,000	25,000	5,000	60,000
Powerlifting	–	31,603	5,000	3,200	39,803
Roller sport	–	188,469	80,000	73,200	341,669
Rowing	1,136,086	3,070,000	80,000	8,500	4,294,586

continued on next page

Sport	AIS	High- performance program	Sport development	Other*	Total
Rugby league	200,000	95,009	135,000	32,500	462,509
Rugby union	200,000	110,612	170,000	48,000	528,612
Sailing	375,888	2,270,000	135,000	32,500	2,813,388
Shooting	–	1,160,000	70,000	3,000	1,233,000
Skiing	250,000	439,028	15,000	10,000	714,028
Soccer	950,065	1,097,924	135,000	107,500	2,290,489
Softball	356,724	1,302,000	150,000	123,000	1,931,724
Squash	356,500	399,752	110,000	8,700	874,952
Surf life saving	–	269,438	150,000	180,000	599,438
Surf riding	–	379,142	80,000	19,000	478,142
Swimming	956,083	3,265,000	115,000	39,550	4,375,633
Synchronised swimming	–	60,000	–	3,200	63,200
Table tennis	–	85,000	25,000	45,000	155,000
Taekwondo	–	625,000	25,000	–	650,000
Tennis	419,998	165,000	135,000	15,000	734,998
Tenpin bowling	–	282,598	80,000	600	363,198
Touch	–	250,384	135,000	32,000	417,384
Triathlon	282,208	720,000	25,000	25,000	1,052,208
Volleyball	858,687	1,060,000	60,000	8,905	1,987,592
Water polo	834,106	1,435,000	60,000	23,200	2,352,306
Water skiing	–	333,371	20,000	23,200	376,571
Weightlifting	–	320,000	20,000	7,500	347,500
Wrestling	–	30,000	–	–	30,000
Subtotal	15,334,478	39,146,211	4,520,410	2,599,822	61,600,921
Other organisations					
Commonwealth Games	–	–	–	500,000	500,000
Sport Australia Hall of Fame	–	–	–	50,000	50,000
Superules Australia	–	–	10,000	–	10,000
Universities	–	210,290	–	–	210,290
Subtotal	–	210,290	10,000	550,000	770,290
Organisations for disabled athletes					
Amputee	–	20,000	–	–	20,000
Cerebral palsy	–	20,000	–	–	20,000
Hearing impaired	–	117,000	–	20,200	137,200
Equestrian — disabled	–	71,000	50,000	8,123	129,123
Intellectual disability	–	76,500	–	–	76,500
Paralympics	80,000	3,000,000	–	–	3,080,000
Special Olympics	–	45,000	–	–	45,000
Transplant	–	112,000	–	–	112,000
Vision impaired	–	81,000	–	–	81,000
Wheelchair	–	44,500	–	–	44,500
Wintersport — disabled	–	45,000	–	–	45,000
Subtotal	80,000	3,632,000	50,000	28,323	3,790,323
Grand total	15,414,478	42,988,501	4,580,410	3,178,145	66,161,534

* Incorporates the Targeted Sports Participation Growth Program, Indigenous Sport program, Management Improvement program, SportNet assistance and special grants.

APPENDIX 5

Report on the 2002 Winter Olympic and Paralympic Games

WINTER OLYMPIC GAMES

The 2002 Winter Olympic Games were held in Salt Lake City, the United States, from 8–24 February. Seventy-seven countries and some 2500 athletes participated across 13 sports.

Australia had its most successful Olympic Winter Games on record with Steven Bradbury and Alisa Camplin winning Australia's first gold medals ever in short track speed skating and aerial freestyle skiing, respectively. Australia also recorded five other top-10 results and finished a respectable twentieth on the medal table. This is an outstanding result for a country such as Australia, without the winter sports traditions of the northern hemisphere nations.

Top-10 results

Steven Bradbury*	Men's 1000m short track speed skating	1st
Alisa Camplin*	Women's aerials	1st
Stephen Bradbury,* Stephen Lee,* Alex McEwan,* Andrew McNee,*		
Mark McNee*	Men's 5000m short track relay	6th
Lydia Ierodiaconou*	Women's aerials	8th
Jenny Owens	Combined downhill/slalom	9th
Anthony Liu*	Men's figure skating	10th
Stephen Bradbury*	Men's 1500m short track speed skating	10th

* Olympic Winter Institute scholarship athletes

Australia had a team of 25 athletes at the Games, 16 of which were scholarship holders at the Olympic Winter Institute. The Olympic Winter Institute is an initiative of the Australian Olympic Committee, delivered in partnership with the AIS, aimed at developing and supporting elite winter sport athletes. Several corporate sponsors, including Mount Buller Ski Resort, Qantas and Network 7, also support the Olympic Winter Institute. The Institute has 19 AIS scholarship holders across the disciplines of aerial skiing, alpine skiing, mogul skiing, figure skating, short track speed skating and snowboarding.

Commonwealth Government financial support, through the Australian Sports Commission, over the past four years for the Olympic Winter Institute and winter national sporting organisations totalled \$3,069,482.

Australian team athletes

Skiing

Rowena Bright	Alice Jones	Jeanette Korten	Kathrin Nikolussi
Jenny Owens	Zali Steggall	AJ Bear	Craig Branch
Michael Dickson	Bradley Wall	Alisa Camplin	Jacqui Cooper
Lydia Ierodionou	Manuela Berchtold	Maria Depas	Jane Sexton
Zeke Steggall			

Figure skating

Stephanie Zhang	Anthony Liu
-----------------	-------------

Short track speed skating

Steven Bradbury	Richard Goerlitz
Stephen Lee	Alex McEwan
Andrew McNee	Mark McNee

Final Olympic medal tally

1	Germany	12 gold, 16 silver, 7 bronze
2	United States	10 gold, 13 silver, 11 bronze
3	Norway	11 gold, 7 silver, 6 bronze
4	Canada	6 gold, 3 silver, 8 bronze
5	Russian Federation	6 gold, 6 silver, 4 bronze
↓		
20	Australia	2 gold

WINTER PARALYMPIC GAMES

The 2002 Winter Paralympic Games were held in Salt Lake City, the United States, from 7–16 March. Thirty-six countries and some 1000 athletes and officials contested alpine skiing, nordic skiing and ice sledge hockey events. Australians competed in a number of the alpine skiing events only.

Top-10 results

Michael Milton	LW2 (above knee amputee) slalom	1st
Michael Milton	Giant slalom	1st
Michael Milton	Downhill	1st
Michael Milton	Super G	1st
Bart Bunting (guide Nathan Chivers)	B1 downhill super G	1st
Bart Bunting (guide Nathan Chivers)	Giant slalom	2nd

Every athlete of the Australian team was an Australian Institute of Sport scholarship holder. Australia won six gold medals and one silver medal, placing it fourth in alpine events and eighth overall on the medal table. This was Australia's best ever performance at a Winter Paralympics. Australia's previous best finish was ninth place at the Lillehammer Paralympic Winter Games in 1994. Michael Milton was elected at the Games to the International Paralympic Committee Athletes' Commission.

ASC financial support, through the Paralympic Preparation Program and AIS scholarships, over the past four years for the preparation of winter team athletes totalled \$375,000. Separate funding is provided to Disabled WinterSport Australia for development purposes. The Australian Paralympic Committee provided further assistance. The total preparation costs were estimated at \$1,021,000.

Australian team athletes

Scott Adams	Peter Boonaerts
Bart Bunting (guide Nathan Chivers)	Mark Drinnan
Michael Milton	Cameron Rahles-Rahbula

Final Paralympic medal tally

Overall

1	Germany	17 gold, 1 silver, 15 bronze
2	United States	10 gold, 22 silver, 11 bronze
3	Norway	10 gold, 3 silver, 6 bronze
4	Austria	9 gold, 10 silver, 10 bronze
5	Russian Federation	7 gold, 9 silver, 5 bronze
6	Canada	6 gold, 4 silver, 5 bronze
7	Switzerland	6 gold, 4 silver, 2 bronze
8	Australia	6 gold, 1 silver

Alpine events

1	United States	9 gold, 17 silver, 11 bronze
2	Austria	9 gold, 8 silver, 9 bronze
3	Germany	8 gold, 6 bronze
4	Australia	6 gold, 1 silver
5	Switzerland	5 gold, 4 silver
6	Canada	4 gold, 3 silver, 5 bronze

APPENDIX 6

Summary of compliance

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APPENDIX 7

AIS program locations

SYDNEY

Rugby union

Australian Rugby Union Ltd
Rugby House
Level 6, 12 Mount Street
NORTH SYDNEY NSW
2060
Tel: (02) 996 3480
Fax: (02) 9929 7966

Rugby league

AIS/ARL Rugby League
GPO Box 4415
SYDNEY NSW 2001
Tel: (02) 9232 7566
Fax: (02) 9232 7242

Sailing

Australian Yachting Federation
Locked Bag 806
MILSONS POINT NSW
2061
Tel: (02) 9922 4333
Fax: (02) 9923 2883

Slalom canoeing

Sydney International Regatta
Centre
PO Box 4246
PENRITH NSW 2750
Tel/Fax: (02) 4729 4256

Water polo — women

PO Box 476
SYDNEY MARKETS NSW
2129
Tel: (02) 9763 0207
Fax: (02) 9763 0250

PERTH

Hockey

PO Box 478
COMO WA 6152
Tel: (08) 9458 5355
Fax: (08) 9458 9747

MELBOURNE

Australian football

AIS/AFL Academy
Box 1449N GPO
MELBOURNE VIC 3000
Tel: (03) 9643 1973
Fax: (03) 9643 1878

Australian Institute of Winter Sport

Level 32, Rialto South Tower
525 Collins Street
MELBOURNE VIC 3000
Tel: (03) 9620 2945
Fax: (03) 9620 2946

Cricket — women

Women's Cricket Australia
60 Jolimont Street
JOLIMONT VIC 3002
Tel: (03) 9653 9912
Fax: (03) 9653 9900

Golf

Sandringham Driving Range
Wangara Road
CHELTENHAM VIC 3192
Tel: (03) 9583 9290
Fax: (03) 9583 9246

Tennis

c/- Melbourne Park
Private Bag 6060
RICHMOND SOUTH
VIC 3121
Tel: (03) 9286 1534
Fax: (03) 9654 6867

BRISBANE

Diving

PO Box 91
CARINA QLD 4152
Tel: (07) 3823 1444
Fax: (07) 3823 1363

Softball

PO Box 280
WILSTON QLD 4051
Tel: (07) 3357 1577
Fax: (07) 3357 2081

Squash

Office 9, Sports House
Cnr Castlemaine and
Caxton Streets
MILTON QLD 4064
Tel: (07) 3367 3200
Fax: (07) 3367 3320

GOLD COAST

Sprint canoeing

PO Box 190
ROBINA QLD 4226
Tel: (07) 5576 4386
Fax: (07) 5535 1325

ADELAIDE

Cricket — men

AIS Del Monte
PO Box 21
HENLEY BEACH SA 5022
Tel: (08) 8353 9735
Fax: (08) 8353 5443

Track cycling

AIS Del Monte
PO Box 21
HENLEY BEACH SA 5022
Tel: (08) 8353 9701
Fax: (08) 8353 9765

CANBERRA

Archery

Boxing

Basketball

Gymnastics

Netball

Triathlon

Track and field

Soccer — men and women

Swimming

Volleyball — men and women

Water polo — men

PO Box 176
BELCONNEN ACT 2616
Tel: (02) 6214 1111
Fax: (02) 6214 2680

APPENDIX 8

Contact officers

The Chairman/Chief Executive Officer

Australian Sports Commission
Leverrier Crescent
BRUCE ACT 2617

or

PO Box 176
BELCONNEN ACT 2616
Tel: (02) 6214 1111
Fax: (02) 6214 2680

Distribution Officer

Publications
Australian Sports Commission
PO Box 176
BELCONNEN ACT 2616
Tel: (02) 6214 1915
Fax: (02) 6214 1995
Email: pubs@ausport.gov.au

Annual Report information contact officer

Gabrielle Duschner
Strategic Planning and Evaluation
Business Operations Group
Australian Sports Commission
Tel: (02) 6214 1478
Fax: (02) 6214 1656

Freedom of Information Officer

Nicholas West
Policy and Coordination
Business Operations Group
Australian Sports Commission
Tel: (02) 6214 1366
Fax: (02) 6214 1485

APPENDIX 9

Sponsors

Partners

Ansett Airlines (until 13 September 2001)
Nestlé

Sponsors

Berri Limited
BOC Gases
Dairy Farmers
George Weston Foods
Kellogg's Australia
Microsoft
Telstra
Whitehall Laboratories

Supporters

AIS-approved product brands

Beiersdorf
Berlei
Berri Limited

Carter Products (Australia)
Culligan
Dairy Farmers
Dunlop Bedding
Ego Pharmaceuticals
George Weston Foods
Kellogg's Australia
Nestlé

Nordstrom
Therapy and Training
United Pacific
Whitehall Laboratories

Elastoplast Sport
Berlei sports bras
Daily Juice
Isosport
Summit Water
Dencorub
Culligan Water Filtration Systems
Dairy Farmers Milk
Sleepmaker bedding
Sunsense sunscreen
Tip Top Hyfibre bread
Kellogg's Sustain
Maggi Whole Meals
Milo
Peters Light and Creamy Ice Cream
Slumbertech bedding manchester
Fitball
Thermoskin heat retainers
Act 3
Aqua Ear
Centrum Vitamins

Official suppliers

Alcam
Anti Bio Technologies Pool Filtration
Astroturf Sports Venue Surfaces
Avis Australia Rent-a-Car
Carlton United Brewery
Coca Cola
Float Tank Australia

Mondo Pacific Sports Track Surfaces
Rydges Hotel Group
Systems Union

Program supporters

Athlete Career and Education

DBM Australia Ltd
Nestlé
Spherion

Basketball

Isosport
And 1

Cricket

Commonwealth Bank

Engineering Services

Antibio
Astroturf
Mondo Pacific

Finance

Systems Union
Sun Systems

Food Service

Kellogg's Australia
Nestlé
George Weston Foods
Dairy Farmers

Golf

Acushnet Company (Titleist)
Chisholm Institute
Australian Golf Union
Women's Golf Australia
Professional Golfers' Association

Human Resources

Frontier Software

Indigenous Sport

Laureus Sport for Good Foundation

Information Technology

Microsoft

Netball

Kea Australia

Nutrition

Nestlé
Kellogg's Australia
Berri Limited

Road cycling (men and women)

Ambrosio
Aqua Mema
Bianchi
Casprini
Dt Suisse
Fiat
Gensan
Giessegi
Giro
Mapei
Parkpre
Rudy Project
Sidi
Trek Bicycles/Clarence St Cyclery
Vittoria
Also Met
Sportful
Rio Ciegi
Fracassi Water
Aqua Water Systems
Woolmark

Soccer

Adidas

Softball	Mizuno Easton Sports International Oliver Sports
Sportstralia	Breakaway
Sport Education	Hasbro Nestlé
National Coaching Accreditation Scheme	Nestlé
Sport Science/Sports Medicine	
Biomechanics	Bayer Diagnostics Bio-Rad Laboratories
Physiology	BOC Gases Bio-Mediq DPC Roche Diagnostics Nordstrom Ambulance Services Australia
Physiotherapy	Carter Wallace Beiersdorf/Elastoplast Sport United Pacific
Psychology	Float Tank Australia
Squash	Dunlop Slazenger
Swimming	Berri Speedo
Street Active	1800 Reverse Milo
Strength and Conditioning	Fitness Generation Australia Fitball Therapy and Training
Talent Search	Nestlé Milo
Targeted Sports Participation Growth Program — Australian football	Electrolux/Simpson
Targeted Sports Participation Growth Program — Athletics	IGA New Balance
Targeted Sports Participation Growth Program — Softball and baseball	Major League Baseball Association
Track cycling	Ambrosio Aqua Mema Bianchi Compagnolo Dt Suisse Fiat Gensan Giessegi Giro Mapei Parkpre Rudy Project Sidi Sole Woolmark
Volleyball	Gerflor Australasia

APPENDIX 10

Acronyms

ACE	Athlete Career and Education program
ACS	Athletes and Coach Services group
AFL	Australian Football League
AIS	Australian Institute of Sport
ANAO	Australian National Audit Office
ASC Act	<i>Australian Sports Commission Act 1989</i>
ASC	Australian Sports Commission
ASDA	Australian Sports Drug Agency
ASF	Australian Sports Foundation Ltd
AusAID	Australian Agency for International Development
AWA	Australian Workplace Agreement
BDU	Business Development Unit
CAC Act	<i>Commonwealth Authorities and Companies Act 1997</i>
CCCS	Committee for Cooperation through Sport
CDS	Commonwealth Disability Strategy
CHOGM	Commonwealth Heads of Government Meeting
CRC	Cooperative Research Centres
DAP	Disability Action Plan
DFAT	Department of Foreign Affairs and Trade
FIH	Federation of International Hockey
FTE	Full-time equivalent
GST	Goods and services tax
IAAF	International Amateur Athletics Federation
IRB/FIRA	International Rugby Board/Federation Inter-European Rugby Association
ISP	Indigenous Sport program
NCAS	National Coaching Accreditation Scheme
NOAS	National Officiating Accreditation Scheme
NSIC	National Sport Information Centre
NSO	National sporting organisation
NSWIS	New South Wales Institute of Sport
OH&S	Occupational health and safety
PEP	Performance Enhancement Program
QAS	Queensland Academy of Sport
SCORS	Standing Committee on Recreation and Sport
SIS/SAS	State institute of sport/state academy of sport
UCI	International Cycling Federation
VIS	Victorian Institute of Sport

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