ANNUAL REPORT
2006–2007

The Australian Sports Commission is the Australian Government body responsible for developing and funding Australian sport through the implementation of the Government's sport policy, Building Australian Communities through Sport. It was established in 1985 and operates under the *Australian Sports Commission Act 1989*. Its national leadership role is achieved through seven operational areas: Australian Institute of Sport, Sport Performance and Development, National Sports Programs, Community Sport, Corporate Services, Commercial and Facilities, and Finance. The Australian Sports Commission forms part of the Communications, Information Technology and the Arts portfolio.

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Letter of transmittal

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Senator the Hon. George Brandis SC
Minister for the Arts and Sport
Parliament House
CANBERRA ACT 2600

I am pleased to submit the twenty-third Annual Report for the Australian Sports Commission, covering the period 2006–07. The report has been prepared to meet the requirements of the *Commonwealth Authorities and Companies Act 1997* as called for under Section 48 of the *Australian Sports Commission Act 1989.*

The Australian Sports Commission is established in accordance with the *Australian Sports Commission Act 1989*. The objects, functions and powers of the Australian Sports Commission are prescribed in Sections 6, 7 and 8, respectively, of the Act.

The Commissioners of the Board are responsible, under Section 9 of the *Commonwealth Authorities and Companies Act 1997*, for the preparation and content of the Report of Operations in accordance with the Finance Minister's Orders 2005. The Board resolved to adopt the Report of Operations as a true and concise portrayal of the year's activities.

This report assesses the Australian Sports Commission's performance against the accountability framework agreed with the Australian Government, and highlights the success of the programs of the Australian Sports Commission.

I commend this report to you as a record of our achievements.

Yours sincerely

Peter T Bartels AO
Chairman
Australian Sports Commission

26 September 2007

AUSTRALIAN
INSTITUTE OF SPORT

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Australian Sports Commission mission

To enrich the lives of all Australians through sport

Australian Sports Commission vision

To continue to be recognised as the world leader in developing high performance and community sport

Australian Sports Commission values

In its relationship with its stakeholders, the Australian Sports Commission (ASC) will:

- be responsive to their needs
- consult and endeavour to reach common understandings
- be open and transparent
- listen and communicate openly
- accept full responsibility for its decisions and actions.

Australian Sports Commission objectives

The ASC's *Strategic Plan 2006–2009* sets the direction, strategies and broad framework that allow the ASC to meet its statutory objectives and to achieve the outcomes the Australian Government requires. The ASC's key objectives are to secure an effective national sports system that offers improved participation in quality sports activities by Australians, and to secure excellence in sports performance by Australians. These objectives are achieved through the following:

- recognition of the Australian Institute of Sport (AIS) as a world centre of excellence for the training and development of elite athletes and coaches
- growth in sports participation at the grassroots level, particularly by youth, Indigenous Australians, women and people with a disability
- increased opportunities for children to be physically active
- best-practice management and governance of sport within and through national sporting organisations
- increased adoption of the values of fair play, self-improvement and achievement
- recruitment, retention and, where appropriate, accreditation of people within the sports sector
- Australia's enhanced leadership in the international sports community
- improved economic efficiency within, and commercial return to, the ASC and national sporting organisations
- sustained achievements in high performance sport by Australian teams and individuals
- a drug-free sporting environment.

The year in review

It is with great pleasure that we are able to report that the 2006–07 year was yet another successful period for Australian sport and the ASC. With the strong support of the Australian Government, the ASC continues to provide the Australian community with a national sports system that is effective, robust and well equipped to address future challenges.

One of the key roles of the ASC is to provide leadership to the Australian sports system in the area of planning for the future. Australian sport is facing a number of challenges and opportunities in the lead-up to the Beijing 2008 Olympics and beyond. Australia's sporting dominance is under direct challenge on a number of fronts, including increased funding of elite sport in our competitor countries, better funding and targeting of niche sports by our competitors, the emergence of countries such as China and India, and Australia's naturally small talent pool. This increasingly competitive international environment makes it vital for Australia to 'sharpen' its edge in quality coaching, sports science, sports medicine and other support services, including state-of-the-art training and testing facilities.

The Australian Government, through the ASC, provided $4.2 million in 2006–07 in direct athlete support via the Australian Government Sport Training Grant scheme. This was in addition to the $62 million distributed to national sporting organisations and $39 million allocated to the AIS in 2006–07. Additionally, 20 Australian sports preparing for the Beijing Olympics and Paralympics shared in an extra $3 million in financial support from the Australian Government. This additional funding reinforces the Australian Government's commitment to sport and will greatly assist our athletes as they strive for medal success in 2008.

Sport continues to be a passionate and integral part of life for the majority of Australians. Through sport we learn a number of positive social and behavioural skills that benefit us on a daily basis in our life and in our participation in the broader community. However, in order to ensure that it remains relevant and accessible to Australians, we need to continuously improve the sports delivery system, adopting technology, innovation and change as necessary.

To do this, the ASC works closely with its stakeholders and partners to provide a cooperative approach in the delivery of our national sports system. In March 2007, over 500 delegates from national sporting organisations, state departments of sport and recreation, state institutes and academies of sport, local councils, sporting clubs and organisations, community groups, and national, state and local governments came together to explore the future of sport in Australia at the ASC's third biennial Our Sporting Future Forum. The forum highlighted some of the key challenges facing Australian sport, including the changing nature of Australia and its sporting society, the future of technology in sport and the future business of sport.

Overall, 2006–07 was another year of achievement for the ASC across a range of program areas. Australian athletes and teams have continued to deliver a number of wonderful international performances in world championships and other major events across a wide diversity of sports, including gymnastics, rowing, squash, triathlon and women's water polo. The ASC has been pleased to assist each of these sports, as well as some 70 other national sporting organisations, in their athlete development programs.

At the grassroots level, the ASC's Active After-school Communities initiative continues to gain momentum following the Budget announcement confirming the program's extension for a further three years to 2010. The announcement comes as indicative evaluation baseline data covering the program's first years of delivery overwhelmingly demonstrate that the Active After-school Communities program is achieving its objectives of targeting inactive children, providing fun and safe activities, improving motor skills and enhancing community capacity. At the end of the reporting period, the program was operating at 2888 sites, with approximately 140 000 children across Australia participating in the program. Approximately 19 000 community personnel have been trained to deliver the Active After-school Communities program, providing a significant increase in the capacity for the delivery of sport in general in local communities.

In recognition of the successful implementation and delivery of the Active After-school Communities program, the ASC was awarded joint winner of the Prime Minister's Awards for Excellence in Public Sector Management last November. This award reinforces the ongoing commitment of the ASC in addressing the issue of inactivity in Australian children and recognises the hard work of Commission staff who are to be highly commended for their efforts.

Internally, 2006–07 has seen further refinement within the ASC of organisational structure and procedures to better service Australian sport and achieve the outcomes sought by the Australian Government. As a result of the additional funding provided by the Australian Government to address high performance pathways, the National Sports Programs division was created. The division is responsible for talent identification and development, high performance coaching, national athlete and coach career and education, international relations and national programs.

The year in review has also seen a number of achievements within the ASC:

- It finalised its agreement with the Provincial Government of Varese in northern Italy to establish a purpose-built European Training Centre for Australian athletes and teams. The centre will be used by Australian athletes and teams preparing for elite competition.
- As part of the Australian Government-funded redevelopment of the AIS Canberra campus, the ASC opened the Recovery and Swimming Centre, the AIS Hub (incorporating the Sports Science Sports Medicine Centre), and the new Athletes' Residence. The redevelopment will ensure that the AIS remains at the forefront of world sport as a centre of innovation and excellence in the training and development of elite athletes and teams.

As we reflect on the accomplishments of the ASC for the year, we must acknowledge the tremendous contribution that the former Minister for the Arts and Sport, Senator the Hon. Rod Kemp, made to Australian sport. Throughout his tenure as Minister, Senator Kemp oversaw significant changes in the sporting environment. His advocacy of increased sports participation across the Australian community, his commitment to the ASC (including the AIS), and his support for Australia's enhanced anti-drugs in sport status were features of his leadership in the sports portfolio.

We also extend our appreciation to the current Minister for the Arts and Sport, Senator the Hon. George Brandis SC, and the Australian Government for their continued support of the ASC and Australian sport. Thank you to the Board of Commissioners of the ASC for their dedication and contribution to the governance and effective operation of the Commission. To the management team of the ASC, thank you for your strong leadership in the sports industry, and to the staff of the ASC, your professionalism and commitment are greatly appreciated.

Peter T Bartels AO
Chairman

Mark A Peters
Chief Executive Officer

ORGANISATIONAL OVERVIEW

Introduction

The ASC is the Australian Government body that manages, develops and invests in sport at all levels in Australia. It works closely with a range of national sporting organisations, state and local governments, schools and community organisations to ensure sport is well run and accessible so that everyone can participate and enjoy the benefits. It also works with these organisations and through the AIS, which is a division of the ASC, and state and territory institutes and academies of sport to develop sporting excellence at the elite level.

The ASC seeks to uphold the integrity of sport through many innovative programs, ranging from promoting ethical sporting practices on and off the field to rigorously enforcing Australia's commitment to keeping sport free of prohibited drugs. It also works with national sporting organisations to ensure clear pathways from community sport to elite performance. The Canberra campus of the AIS is Australia's national centre of sports excellence for the training and development of elite athletes and teams.

The ASC in Canberra also manages a range of businesses to enable national sporting organisations and the general community to access its facilities and services. These range from the hire of AIS facilities for conferences and camps through to learn-to-swim and fitness programs, tours and an onsite shop.

The ASC was established under the *Australian Sports Commission Act 1989*, which defines the Commission's role, corporate governance and financial management framework. As a Commonwealth statutory authority, the ASC is subject to the *Commonwealth Authorities and Companies Act 1997*, which provides the reporting and accountability framework.

Senator the Hon. George Brandis SC was appointed Minster for the Arts and Sport on 30 January 2007, succeeding the Hon. Rod Kemp. Senator Brandis is the Minister responsible for the ASC, together with the Portfolio Minister, Senator Helen Coonan, Minister for Communications, Information Technology and the Arts.

Organisational structure

Australian Institute of Sport

The AIS is a world centre of excellence for the training and development of elite athletes and coaches. It provides facilities and assistance for elite athletes, including access to world-class coaches. It has two main sections: AIS Sport Programs and Sports Science Sports Medicine.

AIS Sport Programs

In 2006–07, the AIS conducted 35 programs in 26 sports. This included the recommencement of the AIS Golf program in March 2007.

National sporting organisations are responsible for the management of the overall elite athlete pathway in their sport. However, as agreed with each national sporting organisation, the AIS plays one of two roles in the organisation's elite athlete pathway by conducting sports programs targeted at either:

- elite or senior international programs (23 sports programs in 2006–07)
- pre-elite or developmental programs (12 sports programs in 2006–07).

Sports Science Sports Medicine

The major responsibilities of Sports Science Sports Medicine are:

- the delivery of integrated support services in the areas of clinical disciplines and sports science, athlete career and education, and athlete welfare to AIS sports programs. These services are delivered as agreed between the coach and the service provider in the AIS Performance Enhancement Framework planning process
- to provide leadership to Australia's high performance sport through national programs in elite sports research and sports science quality assurance, in addition to benchmarking services and facilitating discussion on topics of current interest.

The section also oversees international partnerships with elite training institutions and universities.

In 2006–07 the ASC opened a number of new and enhanced facilities as part of the Australian Government's commitment to redevelop the AIS to ensure athletes and teams have access to state-of-the-art training resources, coaching expertise, and sports science and sports medicine support. These facilities include the Recovery and Swimming Centre, which incorporates a purpose-built athlete recovery centre; the AIS Hub, which integrates a range of sports science disciplines under one roof; and the Athletes' Residence, which accommodates 144 scholarship holders and includes a dining hall and study hall dedicated to meeting athletes' education and welfare needs.

The AIS was headed by Professor Peter Fricker OAM during the reporting period.

Corporate Services

Corporate Services assists the ASC to meet Government obligations, provides general services to sport, improves the national sports information network, and leads and manages the ASC's Social Research Framework. It also provides legal, communication, marketing and ICT support to the ASC. The sections within Corporate Services are:

- **Corporate Communications** — extends the reach and effectiveness of the ASC and its programs through centralised and integrated communications and marketing services
- **Human Resources** — provides policy, advisory and operational support services to the ASC
- **Information Management** — encompasses IT, Applications Development and the National Sport Information Centre
- **Legal** — provides advice and direction relating to a broad range of legal matters across the ASC
- **Research and Corporate Planning** — manages the ASC's Social Research Framework and ensures the Commission meets its various statutory requirements.

During the reporting period, the Finance section separated from Corporate Services to become the Finance division (see page 12).

Ms Lois Fordham headed Corporate Services to 22 December 2006.

Ms Christine Magner was Acting Director from December 2006, and was appointed Director, Corporate Services, on 26 March 2007.

Commercial and Facilities

The Commercial and Facilities division provides support services to the ASC through management of the buildings and infrastructure of the AIS campuses across Australia and overseas; operates commercially based sporting, conference and accommodation facilities; and oversees the operation of the Australian Sports Foundation, the activities of which are reported separately in this report due to its obligations under corporations law. During the year, a Site Operations section was created, which absorbed some responsibilities previously held by Commercial Operations and Facilities Services. Commercial and Facilities now comprises four sections:

- **Australian Sports Foundation** — manages the Sport Incentive Program and, through it, assists incorporated non-profit sporting organisations, schools, councils and community organisations to raise money for sport-related projects
- **Commercial Operations** — generates off-budget revenue through the operation on a commercial basis of the AIS Shop, Swim and Fitness at the AIS, the AIS Childcare Centre, *Sportex* and tours of the AIS Canberra campus
- **Facilities Services** — provides engineering, maintenance, property management, asset management, facilities operations, project delivery, security and general services to the ASC
- **Site Operations** — manages the AIS Canberra sporting and conference facilities, and residential accommodation complexes for long-term residential and short-stay users. It also coordinates events and sports camps at the Canberra campus.

During the reporting period construction work continued on the Australian Government-funded $74.05 million redevelopment of the AIS Canberra campus, with the AIS Hub and the new Athletes' Residence being handed over in December 2006 and June 2007, respectively.

Commercial and Facilities carries out the role of client representative in relation to the development of the European Training Centre. Following considerable consultation over the past two years, a contract is in place with the Provincial Government of Varese, Italy, for the construction and operation of the European Training Centre at Gavirate.

Commercial and Facilities was headed by Mr Steve Jones during the reporting period.

National Sports Programs

During the reporting period the National Sports Programs division was established. The division implements two new programs — National Talent Identification and Development, and National Athlete and Coach Career and Education — as well as absorbing some existing national programs and the International Relations section.

National Talent Identification and Development

The National Talent Identification and Development program aims to increase Australia's talent pool in Olympic sports. Absorbing the AIS's small-scale Talent Search initiative, the program targets 17 Olympic sports with the specific aim of providing high performance athletes for the London 2012 Olympic Games. Particular emphasis is placed on Asian-centric sports such as badminton, judo and taekwondo (which will benefit from Asian competition and/or Asian Australians being brought into the talent pool) as well as the relatively untapped potential of Indigenous athletes.

DIRT ROAD TO LONDON

In 2005–06, the talent identification project Dirt Road to London was established to identify and develop talented female cross-country mountain bike riders in order to fast-track and qualify them for the London 2012 Olympics.

After a rigorous assessment process, a squad of 12 riders was selected. The successful applicants had been involved in a variety of sports, particularly road and track cycling, BMX, rowing, athletics or triathlon; had good levels of endurance and power; and demonstrated persistence and determination.

The riders were provided intensive testing, training and development, and assistance with access to competition, supported by some of the world's best coaches and sports scientists.

During 2006–07, the mountain bikers in the National Talent Identification and Development project posted strong performances in many events, including the 2007 National Mountain Bike Championships, and Zoe King and Jo Wall competed in World Cups in Europe and Canada to get a feel for what it is like to compete against the best.

Senior National Talent Identification and Development Coordinator, Tammie Ebert said 'The results so far are very promising with one of our leading mountain bikers, Zoe King, winning the first race of the Mountain Bike Australia National Series.'

Members of the Dirt Road to London squad are:

- Leonie Aisbett (former road and track cyclist)
- Rebecca Armstrong (former road cyclist)
- Gracie Elvin (former cross-country runner and road cyclist)
- Renee Fortunato (former road cyclist)
- Rowena Fry (former basketballer)
- Lindsay Gorrell (former road cyclist)
- Claire Haugh (former hockey player)
- Vanessa Hentschel (former swimmer, water polo player and triathlete)
- Zoe King (former endurance mountain bike rider)
- Katherine O'Shea (former softballer)
- Rachel Rademaker (former road, track and BMX cyclist)
- Terri Rhodes (former road and track cyclist)
- Christie Sym (former cross-country runner)
- Jo Wall (former road cyclist).

National Athlete and Coach Career and Education

The existing National Athlete Career and Education program was moved from the AIS and now incorporates the new National Coach Career and Education program. This venture builds on the success of the athlete personal-development programs but incorporates the specialised area of high performance coaching. The athlete component of the program is carried out in partnership with the AIS and state and territory institutes of sport, with the coach element to be expanded in a similar fashion in the future. The coach element of the program is formally linked into the High Performance Coaching program.

National Programs

The ASC works to develop the participation base of the national sporting system through a broad range of programs in the National Programs section. These initiatives take a number of service delivery forms, ranging from the inclusion of women, Indigenous Australians and people with a disability, to specific management of a national coaching and officiating accreditation and servicing system for sports. Included is the High Performance Coaching program, which provides a new level of coaching support for the immediate 'next generation' of Olympic coaches through designated scholarships at the AIS and within particular sports. Direct financial support, mentoring and a concentrated program for personal and technical development of the individual coaches are features of the program. In addition, the section provides policy advice, direction and services to sports regarding club development and ethics.

International Relations

The International Relations section manages the Australian Sports Outreach Program, delivering Sport for Development initiatives at the community level, primarily in the Pacific but also in southern Africa and the Caribbean. The ASC's international reputation as a centre of excellence in high performance sport, and in the development of sport generally, brings with it a very high rate of visitation and requests for support from the international community — all of which are managed by International Relations. The section also develops commercial consulting opportunities in Asia and the Middle East.

National Sports Programs was headed by Mr Greg Nance during the reporting period.

Sport Performance and Development

ASC funding is carefully structured and applied to develop sport from the grassroots through to the elite levels. The notion of both social and elite pathways for athletes, coaches, officials and administrators lies at the heart of a sport's effective planning processes. The ASC, through Sport Performance and Development, directs its funding and services to ensure these pathways are in place and are effective in delivering increased participation and continued international sporting success. Sport Performance and Development is comprised of three sections: Sport Services, Sport Innovation and Best Practice, and National Junior Sport.

Sport Services

Sport Services provides integrated and targeted services and funding to national sporting organisations in order to support their operations. Through funding and service level agreements

between the ASC and national sporting organisations, administered by Sports Services, the ASC allocates funding and services against sports' strategic plans. Each agreement is planned, negotiated and agreed based on the national sporting organisation's needs, priorities and ability to contribute to the ASC's objectives in delivering the Australian Government's sports policy.

Sport Services also works to ensure that sports are accountable and transparent. Through the provision of financial resources and key services and support, national sporting organisations are better prepared to meet their anti-doping, member protection, risk-management and corporate governance obligations.

Sport Services administers the Australian Government Sport Training Grant scheme. Grants were approved for 379 targeted elite athletes from 23 sports to support their training and competition as they prepare for the Beijing 2008 Olympic and Paralympic Games as well as selected world championships.

Sport Services also works with the Australian Sports Anti-Doping Authority to support national sporting organisations to meet their requirements and obligations in accordance with the World Anti-Doping Code, the requirements under the Australian Sports Anti-Doping Authority's legislative framework and the ASC's funding terms and conditions.

Sport Innovation and Best Practice

Sport Innovation and Best Practice, together with Sport Services, assists national sporting organisations with matters concerning high performance, participation, organisational structure, finance, corporate governance, business practices and strategic direction with the aim of increasing their capacity and capability.

The section plays a key role in delivering national high performance outcomes as the coordinator of the national high performance planning process. Sport Innovation and Best Practice drives the national approach to the planning of high performance sport for the quadrennium funding cycle (2005–09), which was established in 2003–04 with the purpose of applying the collective resources of the ASC, the AIS, and the state and territory institutes and academies of sport in a coordinated fashion.

The significant Australian Government funding and resources provided to national sporting organisations for high performance sport continues to support the outstanding Australian achievements on the world stage. In conjunction with Sport Services and AIS Sport Programs, Sport Innovation and Best Practice administers the Beijing Athlete Program that oversees the high performance programs of 24 sports in the lead-up to the Beijing 2008 Olympics, Paralympics and beyond. Each sport was identified on the basis of the level of investment in the sport; its history of, or potential to, win multiple medals; and the sport's links with Asia.

National Junior Sport (Junior Sport Unit)

National Junior Sport delivers significant outcomes in assisting organisations to develop policies and programs that provide more opportunities to engage children and young people in fun, safe and inclusive structured physical activity including sport. The major initiative of National Junior Sport — the Active After-school Communities program — addresses declining levels of children's activity. In the 2007–08 Budget, the Treasurer announced a $124.4 million extension of the

program through to December 2010. This follows the success of the initial program in providing young Australians with the opportunity for increased physical activity and to embrace healthy eating habits.

The preliminary findings from the 2006 evaluation of the Active After-school Communities program's second year of delivery confirm that the program achieved its stated objectives of targeting inactive children, providing fun and safe activities, improving motor skills and enhancing community capacity, as well as providing participating communities with a number of positive benefits.

In late June 2007 National Junior Sport was transferred from the Sport Performance and Development division to become the Community Sport division.

Sport Performance and Development was headed by Mr Brent Espeland AM during the reporting period.

Finance

The Finance division is responsible for the ASC's financial management, business support, accounts processing and financial reporting. It focuses on the provision of responsive and proactive advice and support within the ASC while continuing to ensure that the Commission satisfies the Australian Government's financial-management and accountability requirements.

The main responsibilities of the division include:

- managing the strategic and operational financial and budgetary framework of the ASC
- internal and external reporting for the ASC, subsidiaries and sports
- preparation and management of the internal and external budgets
- management of the accounting framework, including the Financial Management Information Systems
- processing of accounts payable invoices (approximately 30 000 per annum)
- creation and management of various ASC policies and processes
- ensuring all statutory and other legislative obligations are met
- provision of high-level advice to the CEO and Board.

Finance was headed by Mr Laurie Daly during the reporting period.

Australian Sports Foundation

The Australian Sports Foundation Ltd was established in 1986 to generate funds from the corporate sector and the community at large for the development of sport. The *Australian Sports Commission Act 1989* (as amended) enabled its creation. The Australian Sports Foundation is a public company with deductible gift recipient status. It is listed in the *Income Tax Assessment Act 1997* (Division 30, Section 30.90), which enables the Australian Sports Foundation to offer tax deductions to donors for unconditional contributions of $2 or more. Incorporated not-for-profit entities can register sports-related projects with the Australian Sports Foundation to achieve specific objectives in the areas of facility development, equipment, sports development, team travel and hosting major events.

In 2006–07, the Australian Sports Foundation exceeded the milestone of over 450 registered projects (479 at 30 June 2007) and issued over $10 million in discretionary grants for the first time in a single financial year. Since its inception, the Foundation has now helped raise over $118 million for the benefit of sport in Australia.

The Australian Sports Foundation continues to build awareness in the sports sector of the importance of partnerships involving sport, business and the broader community. As a result of the refocusing of the Foundation back to its core business of supporting the development of sport, new simplified guidelines and application procedures were implemented during the year. Similarly, the Australian Sports Foundation website was redesigned and relaunched, enabling easier navigation of the site and locating of information.

A continued focus of the Australian Sports Foundation in 2006–07 was networking with state and territory sports departments and agencies, and through them, accessing state and grassroots sporting organisations. Resultant contact with sporting clubs and associations, local governments, schools and community bodies has enabled the Australian Sports Foundation to promote an enhanced understanding of the benefits of its unique tax-deductible service and to facilitate a self-determinant culture and attitude to fundraising within organisations.

As required by legislation, the annual financial statements and related audit opinion of the Australian Sports Foundation for 2006–07 are at Appendix 1.

AUSTRALIAN SPORTS FOUNDATION BENEFITS TASMANIAN ROWING CLUB

In 2005–06, the North Esk Rowing Club, located in Launceston, Tasmania, constructed new clubrooms at a cost of almost $900 000. The facilities were required due to an increase in memberships and the deteriorating state of the existing clubrooms.

To assist in repaying the facility loan that had been taken out to complete construction of the clubrooms, the North Esk Rowing Club registered with the Australian Sports Foundation, and fundraising commenced in 2006–07. The club invited past and current members to the opening of the new clubrooms. Attendees were encouraged to donate to the Australian Sports Foundation, nominating the North Esk Rowing Club as their preferred beneficiary. In recognition of contributions of $500 or more donors' names were inscribed on the club's oldest scull, which is to be displayed in the new building.

Club members found registering the project with the Australian Sports Foundation assisted their fundraising efforts as the Foundation's unique tax advantages provided an incentive for people to donate. The Australian Sports Foundation is the only organisation able to offer such tax advantages for sports fundraising.

Staffing

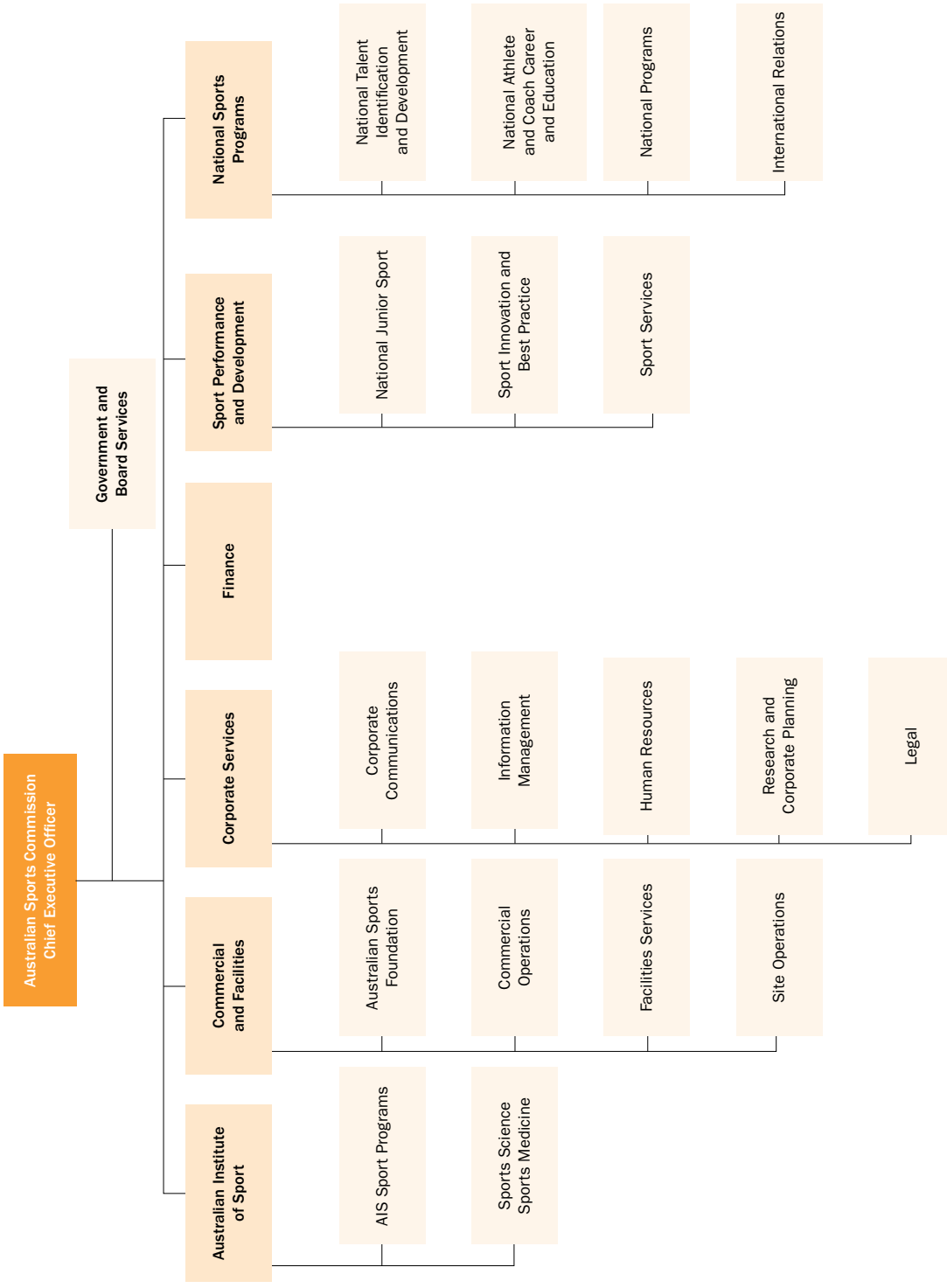
The ASC workforce comprises a diverse range of occupations employed in an equally diverse range of business activities covering:

- sports coaching and administration within AIS elite and development programs
- elite athlete welfare, career and education
- athlete talent identification
- sports sciences (physiology, physical therapies, biomechanics and performance psychology), sports medicine and sports-related technologies and systems
- sports funding, and development and advisory services for national sporting organisations
- sports information
- a national, community-based program of after-school activities for children
- international aid programs to develop community sport in other countries
- management and development of ASC-owned facilities, grounds and events
- commercially run business activities in swimming, fitness, retail and tours available to the general public
- corporate and business support functions in information technology, human resource management, legal services, finance, research, media and public relations, publishing, marketing and sponsorship, security and facilities management.

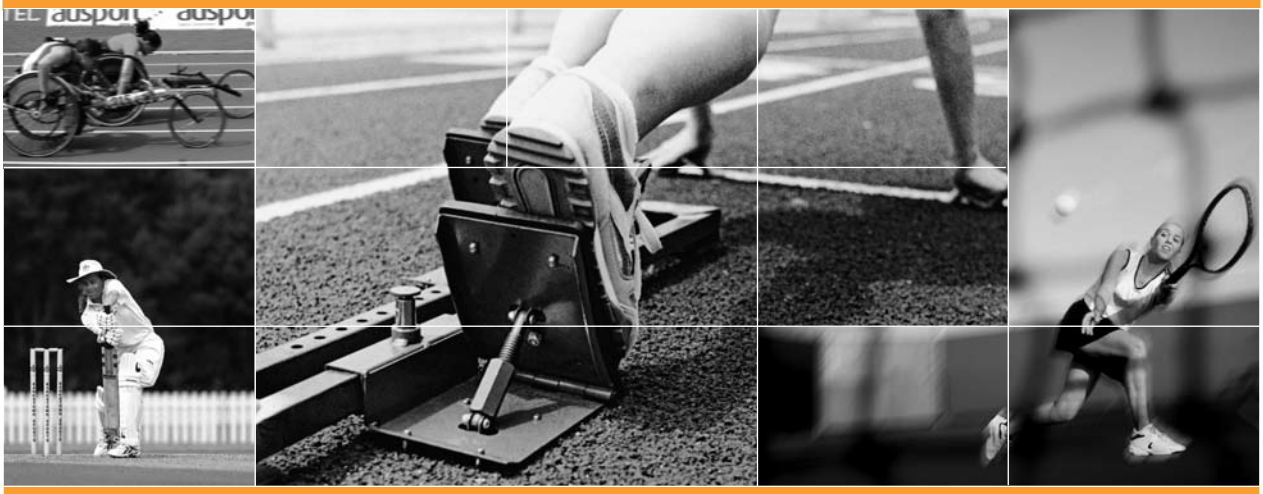
The ASC has a workforce that is nationally and geographically dispersed, with people working in every state and territory, including in metropolitan, regional and remote areas. At any given time, ASC employees travel overseas with AIS athletes and teams for competition.

Detailed ASC jobs and staffing information can be found at Appendix 2.

Organisational chart



CORPORATE GOVERNANCE



The Australian Sports Commission Board

The ASC is governed by a Board of Commissioners who are appointed by the Minister for the Arts and Sport. Board membership remained steady throughout the year with a minimum of ten appointees from June to March when the Minister announced the appointment of a new Commissioner.

Details of all members who served on the Board during the year ending 30 June 2007 follow.

Mr Peter Bartels (Chairman) AO, FAISM, FRS

Mr Bartels has an extensive history in senior executive roles in various organisations and is currently the Chairman of Starpharma Holdings Limited and AusBio Limited. He is the immediate past Chairman of the Commonwealth Heads of Government Committee for Sport and the Royal Women's and Children's hospitals, and was a Director of the Melbourne Business School (Melbourne University), the Australian Grand Prix Corporation and the organising committee for the Melbourne 2006 Commonwealth Games.

Mr Bartels was previously CEO and Managing Director of Coles Myer Limited and before that CEO and Managing Director of Fosters Brewing Group Limited. He was a member of the Business Council of Australia for eight years. Mr Bartels is a Fellow of the Royal Society of the Arts, a Fellow of the Australian Marketing Institute and a recipient of the Sir Charles McGrath Award for Marketing Excellence.

In his youth Mr Bartels was an outstanding cyclist — an Australian team member for many years and a gold medallist at the Perth 1962 Commonwealth Games 1000-metre time trial.

Mr Bartels has been inducted into the Sport Australia and Cycling Halls of Fame. He is Patron of the Australian Cycling Federation and a member of the Solidarity Commission of the International Cycling Federation.

Mr Bartels has served as Chairman of the ASC since November 1997. He is an *ex-officio* member of all ASC sub-committees and attends those meetings on a regular basis. He has presided over all of the six scheduled meetings of the Board during the year. Mr Bartels was re-appointed to the position of Chairman of the ASC for a period of two years in November 2006.

Appointed to 18 November 2008

Mr Alan Jones (Deputy Chairman) AO, BA, AED (QLD), SDES (OXON)

Mr Jones is arguably Australia's most successful talk-back radio host and current affairs commentator. He broadcasts on Macquarie Radio 2GB in Sydney. He is also a public speaker of wide acclaim. Mr Jones is a former Australian rugby union coach and former coach of Balmain and South Sydney in the New South Wales Rugby League Competition.

He is the Deputy Chairman of the New South Wales Institute of Sport and a Board member of the Sydney Cricket Ground and Sydney Football Stadium Trust.

Mr Jones was involved in a number of issue-specific briefings outside the formal meeting structure. As Deputy Chairman, Mr Jones is an *ex-officio* member of all ASC sub-committees. He attended four of the six scheduled Board meetings during the year and was granted a leave of absence on two other occasions.

Appointed to 6 February 2008

Ms Alisa Camplin OAM, BIT

Ms Camplin won the aerial skiing gold medal at the 2002 Winter Olympic Games in Salt Lake City. She then went on to become a two-time World Cup Grand Prix Champion, world record holder and World Champion, and only the second person in history to hold the Triple Crown (Olympic, World and World Cup titles simultaneously). At the 2006 Winter Olympic Games in Torino, Ms Camplin claimed bronze and became the first person in history to win back-to-back Olympic aerial medals. Ms Camplin retired from competitive skiing in 2006, leaving with 19 World Cup podium medals (ten gold, five silver and four bronze) and the Sir Donald Bradman Award.

Ms Camplin had previously completed an information technology degree and has resumed her 11-year career as a Client Services Executive with IBM Australia. Mixing sport and business, Ms Camplin also works as a corporate speaker. With a strong background in sports psychology she provides high performance coaching in the corporate sector. Ms Camplin currently sits on the boards of the Methodist Ladies' College and the Olympic Winter Institute of Australia.

In light of Ms Camplin's level of success and ability to transfer talent to various sports, she was recently appointed an Ambassador for the ASC's National Talent Identification and Development program.

Ms Camplin was appointed by the Minister for the Arts and Sport on 23 March 2007 and attended the one Board meeting she was eligible to attend during the year.

Appointed to 23 March 2009

Mr John Eales AM, BA

Mr Eales participated in two successful World Cup rugby union campaigns and led Australia through three Bledisloe Cup wins and two successful seasons of Tri-nations fixtures. He is the most capped forward in Australia's test rugby history (86 caps) and has captained Australia on 55 occasions. He is one of the most respected figures in world rugby.

Mr Eales is a Director of the Mettle Group, International Quarterback and QM Technologies, and consults to BT Financial Group.

Mr Eales also served on the Australian Sports Foundation Board throughout the year. He attended four of the six scheduled Board meetings during the year and was granted a leave of absence on two other occasions.

Appointed to 6 February 2008

Ms Michelle Ford–Eriksson MBE, BA, MA

As an Australian representative in swimming for ten years, Ms Ford–Eriksson won a gold medal in the 800-metre freestyle and a bronze medal in the 200-metre butterfly events at the Moscow Olympics in 1980. A dual world-record holder for the 800-metre freestyle, Ms Ford–Eriksson also won Commonwealth Games gold medals in the 200-metre butterfly event in 1978 and 1982. She was an inaugural member of the International Olympic Committee Athletes' Commission and a member of the International Olympic Academy for the International Olympic Committee.

For the Sydney 2000 Olympic Games, she was a regional manager for the National Olympic Committee services. Previously, Ms Ford–Eriksson was a consultant for the Olympic campaign bids for Sydney (2000), Brisbane (1992) and Melbourne (1996). She spent a number of years in Switzerland as a director of sport and a manager of a sports science unit at the University and Polytechnic College of Lausanne.

Recently, Ms Ford–Eriksson worked extensively in the Oceania region coordinating programs for the International Olympic Committee and National Olympic Committees. She is a member of the Board of the Sydney 2009 World Masters Games.

She is currently working as General Manager of International Sales and Marketing for a Swiss-based IT company, specialising in security and response-management systems.

She served as a member of the Active After-school Communities Sub-committee and the Australian Sports Foundation Board. Ms Ford–Eriksson attended five of the six scheduled Board meetings during 2006–07 and was granted a leave of absence on one other occasion.

Appointed to 4 July 2007

Mr Greg Hartung OAM, BA, DIP JOURN, MA

Mr Hartung has had an extensive career in sports administration spanning 25 years. He is President of the Australian Paralympic Committee and is on the Governing Board of the International Paralympic Committee. Mr Hartung is the Chair of the Paralympic Games Commission for the International Paralympic Committee and is a member of the International Olympic Committee Radio and Television Commission. He was Deputy Chair of the Sydney 2000 Paralympic Games Organising Committee.

Mr Hartung was the inaugural Chief Executive of the ASC from 1984 to 1988 and was a member of the Interim Committee of the ASC in 1983. He was also President of the Confederation of Australian Sport from 1989 to 1995 and is a life member of that organisation.

Mr Hartung has held a number of directorships with sporting organisations, including the Australian Coaching Council and the Australian Sports Foundation. Outside sport, he has pursued a successful career in business and media.

Mr Hartung also served as a member of the Australian Sports Foundation Board. He was re-appointed to the Boards of the ASC and Australian Sports Foundation for a period of three months in May 2007. Mr Hartung attended all six of the scheduled Board meetings during the year.

Appointed to 10 August 2007

Mr Roy J Masters BA, M LITT, DIP ED

Mr Masters is a senior writer with the *Sydney Morning Herald* and appears on ABC TV's *Offsiders* program. In addition to writing about rugby league, Mr Masters covers major sporting events, including the Olympic and Commonwealth Games and a wide range of sports including athletics, rowing, swimming, netball and football.

He was first appointed to the ASC Board in 1984 and is its longest-serving member. He was an inaugural member of the ASC's Audit Committee, where he continues to serve, currently as the Chairman. During his earlier terms of appointment, Mr Masters pioneered the AUSSIE SPORT program, which introduced modified versions of sport for children.

Mr Masters had earlier careers as a schoolteacher and then as a coach of the Western Suburbs and St George rugby league teams.

Mr Masters has served as Chairman of the Active After-school Communities Sub-committee since its inception in August 2004. He attended five of the six scheduled Board meetings during 2006–07 and was granted a leave of absence on one other occasion.

Appointed to 6 February 2008

Mr Kieren Perkins OAM

Mr Perkins went to his first international swimming meet at the Auckland 1990 Commonwealth Games as a 16-year-old. He was the first swimmer in history to hold Olympic, World and Commonwealth titles simultaneously and has been the recipient of numerous prestigious awards within the sporting fraternity. Often rated as one of the greatest male swimmers in Australian Olympic history, he is remembered by most Australians for his gold-medal performance in the 1500 metres at the Atlanta 1996 Olympic Games.

Mr Perkins was an integral member of the successful Australian delegation sent to Monaco in 1993 to bid for the 2000 Olympic Games. He was appointed to the ASC Board in November 2000 and the Board of Swimming Australia in December 2002. His sporting achievements were acknowledged and honoured through his appointment as an Executive Board member of the World Olympians Association in December 2003 and then in May this year, his induction into the exclusive International Swimming Hall of Fame.

Mr Perkins is a contributing columnist for the *Sydney Morning Herald* and has worked as a sports commentator for all three commercial television networks. He is a corporate ambassador for a number of national high-profile companies and is also a Board Member of the Starlight Children's Foundation.

He served on the Active After-school Communities Sub-committee during the year and was engaged as an ambassador for the program. Mr Perkins also served as a member of the Audit Committee throughout the year. He attended four of the six Board meetings held throughout the year and was granted a leave of absence on two occasions.

Appointed to 6 February 2008

Ms Patricia Scott BEC, MEC

Ms Scott became the *ex-officio* member of the ASC Board when she was appointed Secretary of the Department of Communications, Information Technology and the Arts on 7 May 2007.

Ms Scott joined the Australian Public Service in 1990 and her career has included both policy and program experience. Previous roles include Secretary of the Department of Human Services, Deputy Secretary of the Department of the Prime Minister and Cabinet, Deputy Secretary of the Department of Industry, Tourism and Resources, and First Assistant Secretary of the Economics Division of the Department of the Prime Minister and Cabinet.

Before joining the Australian Public Service, Ms Scott was an economist at the Reserve Bank of Australia. She has a Bachelor of Economics from the Australian National University and a Master of Economics from Macquarie University.

Ms Scott attended the one Board meeting she was eligible to attend during the year.

Appointed on 7 May 2007

Mr Geoffrey Stooke OAM, CIT WA

Mr Stooke is the Managing Director and Chairman of Standard Wool Australia Group of Companies and holds a number of other directorships. He is a fellow of the Australian Institute of Company Directors and of the Australian Institute of Management, and brings proven leadership and business-management skills to the Board.

Mr Stooke is the Chairman of RugbyWA and the Emirates Western Force Super 14 team, and has a depth of experience in rugby as a player, coach and administrator. He has played over 650 grade games and represented at state and national level. He has coached at club, state and national level and has been Chairman of RugbyWA since 1988. In 2004 Mr Stooke chaired the committee that successfully secured a Super 14 team for Perth. He is also active in various other sports and in 1987 he was a grinder in the Kookaburra crew that competed in the America's Cup Defence.

Mr Stooke also served on the Audit Committee and on the Australian Sports Foundation Board. He attended all six scheduled Board meetings during the year.

Appointed to 7 November 2007

Ms Pamela Tye AM, GRAD DIP ECE, GRAD DIP MAN ADMIN

Ms Tye had a long association with the Australian Women's Hockey Association before her appointment as the inaugural President of Hockey Australia. Until December 2004 she was Vice-president and member of the Executive Board of the Federation of International Hockey and was the recipient of the Federation of International Hockey Award of Merit in 2001.

In 2004 Ms Tye was awarded the Women and Sport Diploma by the International Olympic Committee, 'in recognition of her outstanding contribution in promoting the development and participation of women and girls in sport'. Ms Tye was a Director of the Board of the Sydney Paralympic Games and a member of the Sydney Youth Olympic Festival Committee. She has been a member of the State Sport Centre Trust in Sydney since 1984.

Ms Tye was a member of the Active After-school Communities Sub-committee throughout the year and was Chair of the Australian Sports Foundation Board. She chaired the committee charged with the development of a National Plan for Paralympic Sport and Sport for People with a Disability. Ms Tye attended all six of the scheduled Board meetings during 2006–07.

Appointed to 6 February 2008

Ms Helen Williams AO, BA (HONS)

Ms Williams became the *ex-officio* member of the Board on her appointment as Secretary of the Department of Communications, Information Technology and the Arts in January 2002. She had previous appointments as Secretary of the Department of Education and Youth Affairs, the Department of Tourism and the Department of Immigration and Multicultural Affairs, and as the Australian Public Service Commissioner.

Ms Williams was appointed Secretary of the Department of Human Services on 7 May 2007 and hence her *ex-officio* position on the Board ceased. She attended three of the five scheduled Board meetings she was eligible to attend during the year.

Appointment concluded on 7 May 2007

Board activities

The ASC Board met on six occasions during 2006–07. Four of the six meetings were held in Canberra with one held in Sydney to coincide with the ASC Media Awards and one in Brisbane to coincide with the Our Sporting Future Forum. In addition, the Board participated in a strategic planning day in June where key issues facing the sports industry were discussed.

As part of the *Review of the Corporate Governance of Statutory Authorities and Office Holders* (the Uhrig Review), the ASC was required to develop a statement of intent in response to the Minister's statement of expectations. The Board considered the statement of expectations from the Minister and endorsed a statement of intent in response. Other outcomes and recommendations from the Uhrig Review were considered during the review of the *Australian Sports Commission Act 1989* conducted by the Department of Communications, Information Technology and the Arts and were tabled at the June Board meeting.

The Board continued to focus on securing a future for the highly successful Active After-school Communities program, and was very pleased when a three-year extension to the program was announced by the Australian Government in the 2007–08 Budget. The Board will continue to place a high priority on this program in 2007–08, owing to the breadth and volume of participants across Australia and the significant achievement the program has had in encouraging inactive children to be active.

As part of the Beijing Athlete Program, targeted at assisting the progress and readiness of sports for the Beijing Olympic and Paralympic Games, Board members attended a number of strategic meetings with sports throughout the year. This will continue in 2007–08.

The Board continued to monitor the ongoing issues of finance, governance and administration within national sporting organisations. Board members considered a number of critical issues within sports utilising the best-practice governance guidelines developed by the ASC, and represented the ASC at key meetings with sports to address the ongoing issues.

The development of the National Plan for Paralympic Sport and Sport for People with a Disability was closely monitored by the Board and was formally endorsed for release to the Minister for the Arts and Sport in November 2006.

Sub-committees

Two Board sub-committees met regularly during the year: the Active After-school Communities Sub-committee and the Audit Committee.

The Active After-school Communities Sub-committee met in concert with the Board meetings throughout the reporting period. The Chair of the sub-committee, Mr Masters, provided in-depth updates to the Board at each meeting with the assistance of the other sub-committee members Ms Tye, Mr Perkins and Ms Ford–Eriksson. Mr Perkins continued his involvement as an Ambassador for the program along with Ms Catherine Freeman.

The Audit Committee met on four occasions during the year. It was chaired by Mr Masters who was assisted by Mr Perkins and Mr Stooke. A comprehensive Audit Committee update was provided to the Board at each meeting. Further information on the activities of the Audit Committee are reported under 'Financial accountability' on page 95.

The ASC Emoluments Committee monitors the terms of employment for senior executive staff of the ASC and is chaired by Mrs Tye with Mr Perkins assisting. The Emoluments Committee meets on an as-required basis and did not meet during the reporting period.

The ASC Anti-doping Sub-committee assists ASC management in furthering initiatives in the anti-doping area and is chaired by Mr Kieren Perkins with Mrs Tye assisting. The Anti-doping Sub-committee meets on an ad hoc basis and did not meet during the reporting period.

The Australian Sports Foundation Board

Ms Tye continued her appointment as Chair of the Australian Sports Foundation Board. Ms Ford–Eriksson, Mr Eales and Mr Stooke also continued their appointments. The appointment of Mr Hartung was extended in May 2007. The Australian Sports Foundation Board generally meets in conjunction with, but separate from, the ASC Board and met on seven occasions during the year. A report on the activities of the Australian Sports Foundation is at Appendix 1.

Government and Board Services

The Government and Board Services section oversees the maintenance of the integrity and reputation of the ASC among its stakeholders through the coordination of timely and quality contributions to the business of Government, the ASC Board and the broader sports sector. This includes the provision of advice to the Minister and the Australian Government on policy issues affecting the development of sport in Australia.

The section also provides high-level policy analysis and advice, together with support services, to the ASC CEO and Executive. Government and Board Services provides secretariat services for the ASC Board and its committees, and manages the Commission's involvement in the Sport and Recreation Ministers' Council and the Standing Committee on Recreation and Sport.

In 2006–07, the section processed the following documentation and advice to the Minister:

- 374 replies to ministerial correspondence
- 155 briefing submissions
- 70 Question Time briefs
- 17 Senate Estimates questions on notice
- 36 Parliamentary questions on notice.

Legislative reporting requirements

Minor capital works undertaken during the reporting period included seven projects totalling $2 190 000. Six of these projects reached practical completion during 2006–07. The AIS Redevelopment Project expended $27 million with four elements completed during the financial year.

The ASC has not acquired or disposed of real property during the past financial year.

There were no judicial decisions or decisions of administrative tribunals during the reporting period that have, or may have, a significant impact on the operations of the ASC.

The ASC commenced the process to enable the signing of the *Commonwealth Authorities and Companies Act 1997* Certificate of Compliance during 2006–07. The first Certificate of Compliance will be provided, following endorsement by the ASC Board, by 15 October 2007.

No new notifications of general policies of the Australian Government were received during the year, although three remain in effect from previous years:

- 2002 — whole-of-government cost-recovery policy
- 2002 — management of foreign exchange risk
- 2003 — national code of practice for the construction industry.

Environment and heritage

Legislative compliance

The ASC Environmental Management System is based on the international standard for Environmental Management Systems (ISO 1400:1996). A fundamental goal of the ASC's Environmental Policy is to comply with Australian Government environmental policies, initiatives and legislative requirements.

Environmental policy

The ASC Environmental Management System comprises policy objectives, targets and procedures for monitoring and review.

Effects of the Australian Sports Commission's activities on the environment

Environmental incidents and breaches

There were no reportable breaches of environmental legislation within the ASC during the year.

Environmental aspects and effects

The ASC is a member of the Greenhouse Challenge. This commits the ASC to a program of environmental performance improvements covering energy usage, waste minimisation and recycling to reduce greenhouse gas emissions.

During the reporting period, the ASC continued a water-management program and purchased 10 per cent green power as part of its electricity supply contract.

The ASC reports its annual building and transport-related energy consumption data to the Australian Greenhouse Office for inclusion in its annual report.

Environmentally sustainable design

The AIS Redevelopment Project has engaged a consultant on the management team who advises on environmentally sustainable design measures to be incorporated into the project in accordance with local planning authority requirements.

Heritage

No heritage issues arose during the reporting period.

Workplace agreements

In 2006–07, a new workplace agreement was developed for the ASC. The *Australian Sports Commission (Committed to Excellence) Collective Workplace Agreement 2007–2011* establishes a broad framework of employment conditions for the majority of ASC employees. *The Australian Sports Commission (Committed to Excellence) Certified Agreement 2004–2007* will remain in place until the new workplace agreement is finalised and lodged. All Executive members, other than those engaged under the Principal Executive Office classification of the Remuneration Tribunal, are on fixed-term Australian Workplace Agreements.

The new workplace agreement, in conjunction with various employment policies and systems, supports an overall approach to workforce planning, organisational development, and business and employee performance.

In particular, the focus on adapting jobs to meet emerging operational requirements supports the new skill and competency-based performance-management system piloted in early 2007. This system will be implemented across the ASC in 2007–08. The agreement also supports a system of salary management based on the value and productive impact of individual jobs and business plans. Together these arrangements provide the flexibility needed to respond to new and emerging operational requirements and also to changes in the wider labour market.

The ASC Staff Consultative Group, which met regularly throughout the year, provided an important channel of communication on these and other matters of employment policy and practice.

Social justice and equity

Strategies aimed at maintaining a culture that values diversity within the ASC include:

- an approach to flexible working hours that assists employees in managing their work and personal responsibilities
- providing paid adoption leave commensurate with paid maternity leave and paid supporting partner leave, and increased personal leave due to illness or to care for a family member
- promoting and providing access and equity for people with a disability, in particular through the ongoing application and periodic renewal of the ASC Disability Action Framework
- grievance and investigation procedures that are based on natural justice and due process
- induction training that includes information on the ASC Values and Code of Conduct, with a focus on respect in the workplace and awareness and prevention of workplace harassment
- provision of the ASC Management Enhancement Program aimed at ensuring managers have a good understanding of employee management and legal principles, discrimination, disability, workplace bullying and harassment, and the ASC Code of Conduct
- ongoing commitment to an employee assistance program, which is currently being assessed with a view to enhancing the scope and delivery of the service to employees and AIS athletes
- supporting and promoting the ASC Staff Consultative Group as a forum for addressing work-related issues of concern to all employees, including work–life balance and employee wellbeing.

Disability Action Plan

The ASC Disability Action Framework was refined during 2006–07 by the Disability Steering Committee as particular initiatives undertaken during the year were completed and in preparation for lodging the framework with the Human Rights and Equal Opportunity Commission in late 2007–08.

To raise managers' awareness of, and improve their confidence in, employing people with a disability the ASC engaged the Australian Employers Network on Disability to conduct a workshop for all staff in the Human Resources section and a workshop for a cross-section of line managers. This workshop will be incorporated into the ongoing ASC Management Enhancement Program. In addition, during the reporting period:

- disability initiatives were promoted to new employees and included in staff induction sessions
- an independent audit of ASC intranet and internet services was undertaken by the Australian Employers Network on Disability. The ASC meets the minimum Australian Government Information Office accessibility website standards
- the new facilities opened at the ASC Canberra campus were constructed in accordance with building disability-access guidelines, increasing property and premises accessibility for employees, athletes and the general public with a disability, wherever possible.

The ASC also actively promotes disability awareness and its particular initiatives through various forums, functions and networks within the government sector. The ASC remains a charter member of the peak representative body, Australian Employers Network on Disability.

Occupational health and safety

The ASC has spent considerable time and effort ensuring it meets its occupational health and safety requirements. This was reflected, in part, in the increased number of incident reports coupled with a reduction in the average number of working days lost during the reporting period.

The strategies and measures the ASC applies are based on maintaining an effective WorkSafe Committee, which includes Executive-level representation, and ensuring current occupational health and safety information is provided for employees through:

- the ASC intranet, covering policy and guidelines, emergency procedures, reporting requirements, safe working procedures, emergency contacts and the ASC Business Continuity Plan
- the inclusion of essential health and safety information in the ASC induction program
- periodic use of the corporate newsletter to promote awareness, especially on issues of reporting and compliance
- including occupational health and safety management as an ongoing component of the Management Enhancement Program.

In addition, the following specific measures were undertaken in 2006–07:

- briefings for the Executive on the legislative framework for occupational health and safety, including statutory reforms, compliance, risk management and related duty of care implications
- commencement of general risk-management training, particularly training in risk management associated with the conduct of events (including public events)
- ongoing training for designated first aid officers, fire wardens, and health and safety representatives — with six different building-evacuation trials, bomb threat and building-evacuation training for designated wardens, and training related to hazardous substances
- a simulation test on the AIS Athletes' Residence — a fire in a number of athlete rooms, with seven injured athletes, impacting on a number of nearby buildings for a period of two weeks. This enabled testing of the Emergency Response Team, Business Continuity Management Team and related processes and procedures
- final implementation of a chemical hazard database, including the purchase of spill kits and the provision of relevant training for selected personnel
- adoption of a centralised approach to coordinate the management of workers' compensation and general return-to-work cases.

Formal reporting requirements under the *Occupational Health and Safety Act 1991*

Section 30	No requests were received from health and safety representatives.
Sections 45, 46 and 47	No notices of safety breaches were received from Comcare.
Section 68	The ASC is fulfilling its reporting requirements to Comcare.
Section 74	The ASC complies with Section 74, in particular sub-sections (e) and (f).

Indemnities and insurance for officers

The ASC is insured through the Australian Government's self-managed fund, Comcover. The full cost of commissioners' and officers' insurance has been met through Government appropriations. The ASC has met all statutory requirements associated with reporting to Comcover.

Freedom of information

The *Freedom of Information Act 1982* gives the general public the right to access documents held by the ASC. Freedom of information statistics for 2006–07 are as follows:

- Requests on hand at 30 June 2006 1
- Requests received during 2006–07 3

> Requests withdrawn	2
> Requests granted in full	0
> Requests granted in part	1
> Requests refused	0
> Requests transferred	0
> Requests for internal review	0
> Appeals to the Administrative Appeals Tribunal	0
> Requests on hand at 30 June 2007	1

Privacy

The ASC's privacy statement can be found on its website. The statement is in accordance with guidelines issued by the Privacy Commissioner.

No complaints were received under the *Privacy Act 1988* during the reporting period.

The ASC provides in-house privacy training as part of its induction program. In-house awareness sessions are also run periodically by the ASC for ongoing staff.

Ombudsman

The Commonwealth Ombudsman received no complaints with respect to the ASC's activities during the reporting period.

Fraud control

The ASC remains committed to managing its fraud-control activities in accordance with the Commonwealth Fraud Control Guidelines 2002.

The guidelines recommend that agencies review their Fraud Risk Assessment, prepare a Fraud Control Plan and update their Fraud Control Policy every two years.

During the reporting period, the ASC's Fraud Control Plan and Fraud Policy were reviewed and updated to reflect the changing environment in which the ASC operates. The plan and policy outline the ASC's risks, responsibilities, intent and expectations in relation to fraud.

PERFORMANCE
REPORTS

Commercial and Facilities

Commercial Operations

Commercial Operations manages Swim and Fitness at the AIS, the AIS Childcare Centre, the AIS Shop, Tours and the *Sportex* exhibition. All businesses are run on a commercial basis and are available to the general public. Commercial Operations also provides uniforms and corporate clothing to ASC and AIS athletes, staff and coaches.

During the reporting period, there were 3553 tours of the AIS Canberra campus involving 123 909 visitors. The number of tour groups visiting the AIS increased during the year by 159, and the total number of people taking a tour increased by 669.

Commercial visitation to the Swim School decreased by 3016 over the previous year as a result of the opening of competitors King Swim and Aquatots, both of which specialise in infants and preschool swimming lessons. Commercial visitation to the Fitness Centre increased by 4919. Entries through the pool turnstile for general swimming declined over the previous year, reflecting a continuing decline since the opening of the Canberra International Sports and Aquatic Centre. Availability of the swimming pools and commercial gymnasium for use by the general public was also affected by AIS sports program and sports camps use.

The AIS Childcare Centre operated at near full capacity throughout the year, with demand exceeding available spaces in the under three-year-old category.

The turnover of the AIS Shop increased by 6.1 per cent compared to 2005–06.

Preparation for the next cycle of AIS uniforms, which is due to commence in full at the beginning of 2008, was completed with manufacture of the generic uniforms commencing in March.

Facilities Services

Facilities Services provides engineering, maintenance, building operations, asset management, property services, logistic services and facilities operations for the ASC.

Key activities during the reporting period include:

- upgrade of fire panels in the AIS Residence
- refurbishment of the Basketball program offices
- site-wide security works
- new accommodation for the Slalom Canoe program at Penrith
- replacement of internal lights in the Gymnastics Centre
- environmental control of the Basketball and Netball Centre
- replacement of the AIS Arena gantry tracks
- preparatory works to replace the athletics track surface.

The AIS Redevelopment Project continued. Approximately 91 per cent of the $74.05 million project budget has been expended, with the following elements delivered in 2006–07:

- St Hilliers Contracting Pty Ltd handed over the refurbished Corporate Services Building in September 2006.
- Kell and Rigby Pty Ltd delivered the three-storey AIS Hub and indoor track in December 2006.
- Air conditioning in the Basketball and Netball Centre was completed by Applied Building Services in December 2006.
- The AIS Athletes' Residence was handed over by Manteena Pty Ltd in June 2007.

Facilities Services oversees the development of the European Training Centre project. When completed, the centre will include accommodation and sports science and sports medicine capabilities. A contract between the Provincial Government of Varese and the ASC was signed in February 2007. The facility has been designed, and will be built by the Province. Construction is expected to commence in late 2007 with completion in early 2009.

Site Operations

Site Operations oversees the provision of facilities, residential services and other activities for AIS sports programs and other short-stay groups that visit the Canberra campus. It actively promotes the use of the site by hiring out AIS facilities and residential accommodation, and coordinates events and functions to generate off-budget revenue.

During the reporting period, Site Operations arranged commercial visits to the AIS Canberra campus for over 130 000 people. This was an increase of approximately 34 000 over the previous 12 months, and includes coordinating the visits of:

- 322 sporting and commercial camps involving 6728 people (the same number of camps as the previous year but a decrease in the number of participants)
- 51 sports carnivals involving 26 184 people
- 108 conferences/meetings for in excess of 20 000 participants
- 44 functions/entertainment events for in excess of 55 000 visitors.

Major events held on site included Dance Sport, Pink, INXS and Little Britain, and Canberra Capitals, Sydney Kings and AIS Darters matches.

Corporate Services

Corporate Communications

Corporate Communications aims to extend the reach and effectiveness of the ASC and its programs through centralised and integrated communications and marketing services. It works to raise the awareness and understanding of the ASC and its role among its stakeholders and the general public. It also generates revenue through sponsorship and other commercial programs.

The section comprises:

- a Media unit, which works closely with regional, metropolitan, national and international media to enhance the reputation of the ASC and Australian sport
- a Client Communications Services unit, that comprises a publishing team, which produces and distributes a wide range of quality educational and saleable ASC resources and manages requests to reproduce ASC copyrighted material; and an account-management team, which coordinates the services of the Corporate Communications section to ASC divisions and develops communications strategies and plans for ASC programs
- a Sponsorship and Commercial Development unit, which drives the sponsorship program and other commercial revenue-generating programs such as licensing
- a Corporate Public Relations unit, which manages the ASC's brands and acknowledgement by national sporting organisations, the corporate promotion of the ASC and the management of corporate events and internal communications.

Specific achievements by Corporate Communications during the reporting period include:

- development and delivery of a range of high-profile events, including the celebration of the AIS's 25th birthday for 1100 guests in August 2006, the ASC Media Awards and the AIS Athlete and Coach Awards in November 2006, and the two-day Our Sporting Future Forum in March 2007
- media issues management and promotion in national and international media, resulting in solid coverage particularly for the AIS's 25th birthday, the AIS Redevelopment Project and the National Talent Identification and Development program
- communications support for the Active After-school Communities program, including widespread local and regional media coverage, numerous regional and national newsletters, and educational and promotional resources
- development of partnerships with other agencies to strengthen the impact of sport in Australian culture, including signing a memorandum of understanding with the National Library of Australia to record the oral histories of up to 80 significant sporting figures in Australian sport and working with Penguin Group (Australia) to produce a commercial publication on the benefits of regular exercise
- the production of over 400 publications and resources to support ASC programs
- management of cash and in-kind sponsorship worth nearly $2 million to the ASC
- the management of over 100 appearances or presentations by AIS athletes in the community through AIS Connect.

THE AIS TURNS 25

During 2006–07 the AIS celebrated its 25th birthday and in August a gala dinner featuring a host of Olympic, Commonwealth and World Champion current and former AIS athletes was held. With approximately 1100 people attending, the event brought together many who had figured prominently in the development of the AIS, including former ministers for sport, chairmen and directors of the ASC and AIS, coaches and behind-the-scenes administrators and support staff.

As part of the celebration, the former Minister for the Arts and Sport, Senator Rod Kemp, announced the final four athletes to be inducted into the AIS 25 Best of the Best: Lauren Jackson, Chantelle Newbery, Stuart O'Grady and Kerry Saxby–Junna.

Lauren Jackson praised the AIS for its significant contribution to the development of her career. 'I can confidently say that I would not be where I am today without the support of the AIS.'

AIS 25 BEST OF THE BEST

Inducted 2006

- Lauren Jackson (Basketball)
- Stuart O'Grady (Cycling)
- Chantelle Newbery (Diving)
- Kerry Saxby–Junna (Athletics)

Inducted 2002

- Alisa Camplin (Aerial Skiing)
- John Eales (Rugby Union)
- Neil Fuller (Athletics)
- Rechelle Hawkes (Hockey)
- Michael Klim (Swimming)
- Michelle Martin (Squash)
- Michael Milton (Skiing)
- Louise Sauvage (Athletics)
- Zali Steggall (Skiing)
- Mark Viduka (Football)
- Todd Woodbridge (Tennis)
- Robert de Castella (Athletics)
- Simon Fairweather (Archery)
- Bridgette Gusterson (Water Polo)
- Shane Kelly (Track Cycling)
- Luc Longley (Basketball)
- Glenn McGrath (Cricket)
- Clint Robinson (Flatwater Canoe)
- Kate Slatter (Rowing)
- Petria Thomas (Swimming)
- Vicki Wilson (Netball)

Human Resources

The Human Resources section provides policy, advisory and operational support services to the ASC in the areas of workforce planning, employment, remuneration management (including payroll and salary packaging), recruitment and induction, employee performance, staff development, workplace relations, and occupational health and safety.

The Human Resources section continues to focus on systems and policies that support enhanced strategic planning and the building of organisational and workforce capability over time.

The tight labour market environment and changing workforce demographics, coupled with a devolved management structure and greater decentralisation of the workplace, continue to highlight the need to have the systems and tools necessary to influence the overall performance and culture of the organisation.

Significant initiatives during the reporting period include:

- the development and trialling of a skills and behavioural competency-based model of performance management to be implemented across the ASC and moved online in 2007–08
- the implementation of a new human resource information-management and payroll system, including piloting the system's employee self-serve capability, with full roll-out commencing in June 2007
- the development of a new workplace agreement
- responding to new employment legislation under the Work Choices reforms, including in relation to occupational health and safety reforms
- implementation of an occupational health and safety chemical hazard database
- improvements to and extension of the Management Enhancement Program to a much wider range of middle and senior managers, aimed at assisting them meet the requirements of their role.

Information Management

Information Management encompasses Applications Development, Information Technology and the National Sport Information Centre.

Applications Development

Applications Development provides software development and support services to the ASC. Highlights for the reporting year include delivery of:

- phase 2 of the Servicing Sport Information Framework database system
- phase 2 of the Athlete and Coach Servicing Information System
- a regional coordinator notebook sub-system for the Active After-school Communities program
- conversion of historical human resource information into the new Aurion HR system
- a critical incident register
- a casual employee timesheet application.

Information Technology

Information Technology provides information and communication technology (ICT) services to the ASC, including the provision and support of all ICT infrastructure. Highlights for the reporting period include:

- New ICT infrastructure, including wireless communications, was successfully installed in the new AIS Hub and Athletes' Residence.
- The AIS Canberra campus was connected to AARNet to provide a high-speed internet connection. The AIS Hockey office in Perth was also directly connected to AARNet, providing a high-speed link to the Canberra campus.
- An additional small data centre site was commissioned to provide improved business continuity and disaster-recovery capability.
- A significant upgrade of the Sport Performance Information and Digital Asset Repository platform was undertaken.
- Other significant infrastructure achievements include a PABX upgrade, installation of a new firewall, migration of the ASC's main computer servers to server-virtualisation technology, and implementation of wide area network accelerators.

National Sport Information Centre

The National Sport Information Centre actively contributes to the Australian sports industry by enabling access to quality sports information services and resources. The National Sport Information Centre is acknowledged as Australia's premier sports information centre, delivering world-best sports information services and solutions to ASC staff, athletes, key sports-sector stakeholders and the general public.

The National Sport Information Centre is also responsible for ASC records management, and web and audiovisual services. Major project achievements during the reporting period include:

- significant progress in implementing the corporate electronic document-management system, TRIM
- successful upgrade and delivery of the Sport Performance Information and Digital Asset Repository application, including a trial enabling access via the internet
- further expansion and development of an extranet used for collaboration with stakeholders
- completion of the refurbishment of the National Sport Information Centre, including secure all-hours access for AIS athletes, coaches and sports scientists.

The National Sport Information Centre provides sports information through the Australasian Sport Information Network. The Network's information centres and institutions, located throughout Australia and the Oceania region, represent and manage both government and private-sector sports-related information interests. Network members collaborate and share knowledge and resources to improve access to quality sport-related information.

The National Sport Information Centre is also actively involved in promoting and developing sports information in partnership with the International Association for Sports Information.

The National Sport Information Centre's service statistics for the reporting period are as follows:

> Walk-in visitors (door count)	54 956
> Reference queries answered	8 011
> Reference articles provided to clients	9 495
> Database contributions to SportDiscus	710
> ASC Image Library orders	691
> Sport performance and other video units dubbed	8 513
> Visitors to ausport.gov.au	4 737 163
> Average daily visits to ausport.gov.au	14 000

Legal

During 2006–07, the Legal section assisted with a broad range of legal matters across all divisions of the ASC, including advice in relation to:

- numerous contracts entered into by the ASC
- ASC procurement processes
- protection of ASC intellectual property and use of other intellectual property
- anti-doping issues
- corporate governance issues involving various sporting organisations
- freedom of information and privacy matters
- insurance and risk issues.

Research and Corporate Planning

Research and Corporate Planning manages the ASC's Social Research Framework and helps to ensure the ASC meets its various statutory requirements.

The ASC continued to implement its five-year strategic approach for social sports research, while increasing the range of projects it is assisting with or undertaking. A substantial long-term research project concerning the Active After-school Communities program has moved into the first half of its third year and early results are reflecting very positively on the value of the program.

Research and Corporate Planning continues to manage the Exercise, Recreation and Sport Survey on behalf of the Standing Committee on Recreation and Sport. It also manages the Standing Committee on Recreation and Sport website on behalf of the state and territory departments of sport and recreation.

The ASC continues to work in partnership with state and territory departments of sport and recreation, academics and other international collaborators to develop an accessible research base to promote the wider social and economic benefits of sport and physical activity.

Research and Corporate Planning provides assistance to specific ASC program areas including risk-management advice, undertaking client-satisfaction surveys, research procurement and designing program-evaluation frameworks. Major research project activities have been undertaken in the areas of structured physical activity programs in diverse communities, health benefits of sport, and research with elite scholarship athletes.

Research and Corporate Planning is committed to ensuring that the principles of risk management and business continuity planning are inculcated into the ASC's systems and procedures.

During the reporting period, a comprehensive simulation test of the ASC's Emergency Response Team and Business Continuity Management Team was conducted. The objectives of the test were to:

- assess the ASC's ability to respond to a major emergency or disaster that causes an interruption to regular business activities at the Canberra campus
- ensure adequate levels of service are maintained from the time of disruption until the resumption of normal operations.

The ASC's Strategic and Operational Risk Management plans are currently being revised to ensure the Commission continues to meet its responsibilities to employees, stakeholders and the community.

During the reporting period, the ASC participated in the Comcover risk management benchmarking program. The aim of the program is to review and assess the risk-management frameworks, practices and systems of a group of organisations drawn from Comcover's member/client base, and to benchmark each within the group. The ASC's Risk Management Framework processes and methodology received an overall score of 7.6 out of ten, compared to an average score of 5.3 for the group as a whole. Comcover considers the ASC's Risk Management Framework to be advanced. This indicates that the ASC has an established Risk Management Framework with consistent practices across the Commission. It also indicates a high level of awareness of risk management at all levels within the ASC.

Outcome 1

An effective national sports system that offers improved participation in quality sports activities by Australians

TOTAL PRICE: $66 450 000

The Australian Government envisions a national sports system that is robust and self-sustaining backed by a dynamic sports industry that plays a vital role in the development of sport in Australia at all levels. The ASC plays a central leadership role in developing this holistic sports delivery system.

The ASC works with sports delivery agencies to enhance their ability to offer improved participation in quality sport for Australians, while at the same time ensuring that Australia's elite teams are provided with the optimal opportunity to excel in competition on the world stage.

The ASC plays a vital role in fostering cooperation in sport between Australia and other countries by providing resources, services and facilities related to sport. Australia's national successes have allowed the ASC to export its expertise overseas as well as to work with other countries to assist in the development of their communities through sport.

Table 1 reports the ASC's performance against the measures associated with Output 1.1: national sports system development.

Table 1 Output 1.1: national sports system development

Cost to Government: $58 986 000

Activity	Quality/ Quantity	Target	Result	Variance (%)	Notes
Activity 1.1: programs and services, and national leadership					
Leadership and partnership	Quantity	All recognised national sporting organisations, where appropriate, have executed agreements that outline ASC performance and compliance requirements and detail funding and/or support to be provided by the ASC	82	0	1
		Funding and service level agreements jointly agreed to by the ASC and funded by state/ territory departments and/or stakeholders to provide national coverage for relevant ASC programs	7	0	2
		All recognised national sporting organisations continue to implement, review and update as required policies and procedures in relation to member protection	88	0	3

Activity	Quality/ Quantity	Target	Result	Variance (%)	Notes
		All recognised national sporting organisations adopt and observe the mandatory provisions in the World Anti-Doping Agency Code and submit to the jurisdiction of Australian Sports Anti-Doping Authority	88	0	4
		Ten significant targeted interventions and/or initiatives to assist national sporting organisations to improve their financial management, business practices such as strategic planning, governance and structural change	20	100	5
		Three specific sector leadership forums for the sports industry	3	0	6
		Assist selected and smaller national sporting organisations to support their administrative arrangements and enable capacity building	48	0	7
		Conduct national junior sport including Active After-school Communities, disability, Indigenous, club development, coaching and officiating, and women's leadership programs	Achieved		8
		Ensure Sport Performance and Development national programs achieve rural and regional reach in conjunction with funded national sporting organisations and other funded stakeholders	Achieved		9
		Provide information and advice to sporting organisations on the development of appropriate policies and guidelines to ensure a fair, safe, ethical and inclusive sporting culture at all levels	Achieved		10
Participation	Quantity	All recognised national sporting organisations accessing program initiatives across Sport Performance and Development program areas, including coaching and officiating, Indigenous, disability, junior, women, club development and membership growth	88	0	11
		The Active-after School Communities program will target up to 2900 primary schools/out of school hours care services and involve up to 145 000 children	2888 schools 140 000 children	0	12
		Continue the development and implementation of the delivery model of the Active-after School Communities program to engage inactive children, change attitudes towards physical activity, improve motor skills and develop community capacity	Achieved		13
		430 registered projects with the Australian Sports Foundation designed to improve the Australian sporting system infrastructure	479	11	14

Activity	Quality/ Quantity	Target	Result	Variance (%)	Notes
	Quality	Facilitate the development of a national and related plans for sport for people with a disability that will provide for a more robust infrastructure for disability sport, and hence an enhanced framework for funding national sporting organisations for athletes with a disability into the future	Achieved		15
		Major partnerships with the Australian Government and non-government stakeholders at national and state level to support increased participation in sport	Achieved		16
Activity 1.2: research					
	Quantity	Four major performance-oriented research initiatives to improve understanding of sport impact at the community and elite level	4	0	17
		Quarterly collection of adult exercise, recreation and sport participation data and annual reporting of findings	Achieved		
	Quality	Actively contribute to improving access, across Australia and the region, to sport information	Achieved		18
		Maintain and strengthen research evidence, and contribute to international networks that promote the health and wider social and economic benefits of sport	Achieved		
Activity 1.3: commercial activities					
	Quantity	Generate and manage off-budget commercial initiatives	Achieved		19
Activity 1.4: leadership in the international sports community					
	Quality	Participate in international forums and promote ASC programs, including international community sports development programs, and the Australian sports system	Achieved		20
		Plan and implement community sports development programs including the Australian Sports Outreach Program	Achieved		21

Notes on performance results

1 The ASC developed agreements with 88 national sporting organisations and national sporting organisations for people with a disability. Agreements were executed with 82 national sporting organisations and national sporting organisations for people with a disability, with a further six agreements pending execution. Of the executed agreements, 64 were funding and service level agreements and 18 were recognition agreements.

2 Funding and service level agreements were negotiated and executed with seven of the eight state and territory departments of sport and recreation. Negotiations also took place with the other state (Queensland) in relation to its involvement in whole-of-sport initiatives and projects outside of the funding and service level agreement, with the result that Queensland was involved in a range of national workshops and program forums as per the other states and territories.

3 The ASC requires, as a condition of recognition, that all national sporting organisations and national sporting organisations for people with a disability have member protection policies. These policies require annual updates to reflect changes to state or territory legislation. Fifty-three national sporting organisations have up-to-date and adequate policies, 27 require amended child-protection information, and nine (unfunded but recognised) national sporting organisations require new policies.

4 All ASC-recognised national sporting organisations have adopted anti-doping policies that are compliant with the World Anti-Doping Code. In addition, each of these organisations has signed the necessary letter of authority recognising the Australian Sports Anti-Doping Authority's authority and functions.

5 Initiatives to improve the governance, management and financial management of national sporting organisations continue to be a major focus of the ASC. During 2006–07, there were 20 significant interventions/initiatives in bicycle motocross, canoeing, cycling, football (soccer), golf, gymnastics, indoor sports, judo, netball, rowing, rugby league, shooting, ski and snowboard, tennis, triathlon, taekwondo, sailing, touch football and weightlifting.

6 The 2006–07 national coach development initiative was conducted over two phases. The first phase — a national business and sport workshop — was held in November 2006 in Melbourne. The second phase was a workshop in Sydney in June 2007. An organisational development workshop involving all state and territory departments of sport and recreation was held on 5 and 6 February 2007.

The Business Support unit, in association with the Club Development Network, delivered a financial-management seminar to the sporting club sector in Geelong, Victoria, in February 2007. The ASC also conducted the Our Sporting Future Forum in Brisbane on 21–23 March 2007.

7 The Business Support unit expanded its support during the reporting period and now provides services to the eight national sporting organisations for people with a disability, 12 funded national sporting organisations and 24 recognised national sporting organisations. Business Support also provided assistance to a further four national sporting organisation in the areas of finance, board education, strategic planning and management. This was in addition to the ongoing services provided to these national sporting organisations by the Sport Relations section.

8 During the reporting period, the ASC continued to implement the following initiatives:

- Active After-school Communities program
- Junior Sport Framework and the development of junior sport-specific policies
- partnership with Australian Council for Health, Physical Education and Recreation
- Disability Education Program
- Project CONNECT
- Sports Ability
- Indigenous Sport Program
- Club Development Network
- National Coaching Accreditation Scheme and National Officiating Accreditation Scheme

GRANTS PROMOTE ROLE OF WOMEN IN SPORT

Through the provision of the Sports Leadership Grants for Women, more women across Australia have a greater chance to seek accredited training and development in coaching, officiating, governance and management. The grants program aims to improve the role and status of women in decision-making and leadership roles, where they tend to be under-represented.

During 2006–07, some of the women assisted by Sports Leadership Grants for Women include:

- Rina Hore, the first woman to be appointed to the board of Cricket New South Wales pursued further professional development through an Australian Institute of Company Directors course.
- Olympian Gillian Rolton of Adelaide upgraded her qualifications in national dressage judging to gain knowledge and expertise as an international eventing official.
- Football Federation of Australia created career pathways for up to four Matilda footballers who aspire to take up coaching at the community and elite level.
- Alison Daniel of Thornleigh, New South Wales, pursued education in coaching that supports more athletes with a disability to get involved in a range of winter sports including alpine and cross-country events.
- The Culture, Recreation and Tourism Training Advisory Council of the Northern Territory provided education and mentoring for up to ten Indigenous women to become sport and recreation officers.

– online Beginning Coaching General Principles course

– National Coaching Scholarships

– Sports Leadership Grants for Women.

Details of these initiatives can be found in ‘Australian Sports Commission programs supporting Outcome 1’ (pages 47–64).

9 – Over 45 per cent of Active After-school Communities sites are located in rural, regional and remote Australia.

– Of the 229 projects funded through the Sports Leadership Grants for Women program, 45 per cent were in regional areas.

– Of the 28 Indigenous Sport Development Officers funded by the Indigenous Sport program, 71 per cent are based in rural and regional areas.

– Of the 655 recipients who received Elite Indigenous Travel and Accommodation Assistance Program support, 40 per cent were from regional and country areas.

- Of the programs delivered by the Indigenous Sport program, 65 per cent were delivered in regional, rural or remote areas.
- Of the Targeted Sports Participation Growth Program sports that reported on their rural and regional/metropolitan status, 40 per cent were from rural and regional areas.
- Of the 9337 members of the Club Development Network, 41 per cent are from rural and regional areas.
- Of the coaches enrolled in the online Beginning Coaching General Principles course, 40 per cent are from rural/regional Australia.
- All coaching courses associated with the National Coaching Accreditation Scheme and all officiating courses associated with the National Officiating Accreditation Scheme are required to abide by the course design guidelines regarding access and equity, including catering for those in rural and regional areas. National sporting organisations are encouraged to use flexible delivery modes for their training programs. Correspondence options are provided for the Level 2 Coaching General Principles course to accommodate the rural and regional population.

10 Policy advice was provided to over 40 national sporting organisations during the reporting period. Information on handling complaints and issues relating to physical assault, parental and spectator behaviour, child abuse, sexuality and disability discrimination, victimisation, coach behaviour, abuse of officials, tribunal processes, restraining orders, taking and using images of children, and sports betting was provided to over 93 organisations from club to national level. Twelve radio interviews (covering every state and territory except Tasmania) were conducted on the issue of parental behaviour at junior sport.

11 As a result of their ASC recognition, 88 national sporting organisations and national sporting organisations for people with a disability have access to a range of program services including coaching and officiating, Indigenous sport, disability sport, junior sport, women and sport, club development and membership growth.

12 In Term 2 of 2007, the Active After-school Communities program was delivered across 2888 primary schools/out of school hours care services and involved approximately 140 000 children.

13 The ASC continued to develop and implement the Active After-school Communities program with evaluation data clearly demonstrating that the program is engaging inactive children, improving motor skill development, providing fun, safe and quality activities and building community capacity.

14 The increase in achievement relates to new business generated by the Australian Sports Foundation in accordance with its charter to support the development of sport in Australia.

15 During the reporting period, the Australian Paralympic Committee and the ASC conducted extensive consultation with individuals, organisations and key stakeholders in the disability sector. The ASC alone evaluated over 200 submissions and carried out a detailed literature review. The ASC and the Australian Paralympic Committee reports derived from these efforts were then combined into a single cohesive document as a plan in compliance with Australian Government policy. Accordingly, the National Plan for Paralympic Sport and Sport for People with a Disability has now been endorsed by the Boards of both the Australian Paralympic Committee and the ASC (on 30 November 2006). The plan has since been referred to the Standing Committee on Recreation and Sport for comment.

16 The Active After-school Communities program partners with the Australian and state government departments of health and ageing, education, family and community services, and immigration and citizenship affairs in delivering joint government objectives in relation to healthy living and the National Action Plan.

The ASC continued its partnership with the Australian Council for Health, Physical Education and Recreation to nationally coordinate the Schools Network.

In May 2007, the ASC and the Australian Government Department of Communications, Information Technology and the Arts agreed on and executed a memorandum of understanding for the 2006–07, 2007–08 and 2008–09 financial years for the continued administration of the Indigenous Sport Development Officers Network and the Elite Indigenous Travel and Accommodation Program.

17 Includes research into AIS scholarship athletes and evaluations of the All Australian Sporting Initiative, Anmajtere Physical Activity Project and the Active After-school Communities program.

18 The National Sport Information Centre continues to lead the Australasian Sport Information Network in developing a collaborative and coordinated approach to delivering sports information services and resources throughout Australia and the Oceania region. In addition, the National Sport Information Centre has established a secure web environment to promote and build online sport information communities and enhance access to electronic sport-related information resources.

19 Commercially based consultancy opportunities are being developed with several prospective overseas partners who have approached the ASC. One of these approaches has resulted in the ASC being contracted to provide advice to the Singapore Gold consortium, bidding for the current large-scale Singapore Government sports infrastructure project. These opportunities are long term and are tested against the criteria of mutual benefit, ability to pay and potential medal threat to Australia.

Sponsorship was secured for the Our Sporting Future Forum from Berlei, Gatorade, Nestlé, Inoxcrom and SportInfo.

20 The ASC presented at the Commonwealth Sports Development Conference in Glasgow, the 11th World Sport for All Congress in Havana City and the Pacific Islands Forum Education Ministers Meeting in Nadi, Fiji. The ASC also attended a meeting of the International Working Group on Sport for Development and Peace and is working closely with the United Nations Office of Sport for Development and Peace on collaboration between the ASC and United Nations agencies. The ASC provides strategic and operational support to the Commonwealth Advisory Body on Sport.

21 An umbrella agreement was signed with AusAID to fund activities of the Australian Sports Outreach Program ($10 million over five years) and other Sport for Development projects. Sport for Development is a joint initiative developed with AusAID to provide the strategic direction for the Australian Sports Outreach Program until 2011.

The *Strongim Komuniti Klub* pilot project was initiated under the umbrella agreement. This project has adapted the highly successful Active Community Clubs model from southern Africa in Papua New Guinea.

The Solomon Islands Provincial Games Program was completed in December 2006. This was a 12-month program funded by AusAID that consisted of multi-sport events held in nine provinces and Honiara. The program has been reviewed by AusAID and the findings will be applied to other Australian Sports Outreach Program activities.

The Oceania Sport Education Program was completed successfully. The resources developed under the program have been launched and the Oceania National Olympic Committees have taken over the ongoing management of the program with the ASC providing strategic support.

An ASC staff member was one of 17 world experts invited to participate in the International Olympic Committee Consensus Conference on Sexual Harassment and Abuse in Lausanne in October 2006.

A collaboration agreement is being explored with the World Health Organization for the use of the ASC's physical activity participation programs as part of World Health Organization strategies.

Australian Sports Commission programs supporting Outcome 1

Business Support

During the reporting period, the Business Support unit provided leadership, advice and support to 48 national sporting organisations and national sporting organisations for people a disability. The unit aimed to improve operational capacity and business practices to assist in maintaining ongoing viability.

The unit has completed the first stage of a major redevelopment of the web-based national sporting organisation online resource, which focuses on the areas of governance and management. The governance section is based on the revised ASC governance principles and provides additional commentary and practical resources to assist chief executive officers and boards of national bodies to identify and develop their key areas of responsibility.

The introduction of specialist support in the areas of financial analysis and advice has proven to be highly successful, with the development of a consolidated approach to the monitoring of national bodies' financial positions.

During the year, a 1800 number was established to provide easier access to Business Support staff by the smaller sports.

Coaching and Officiating

National Coaching Accreditation Scheme and National Officiating Accreditation Scheme

The National Coaching Accreditation Scheme and the National Officiating Accreditation Scheme are the industry-standard accreditation programs for coaches and officials. National sporting organisations that have their training programs registered with the schemes provide approved education and training for their coaches or officials in accordance with ASC guidelines. Coaches or officials who are assessed as meeting the standards set by the sport are registered on the National Coaching Accreditation Scheme or National Officiating Accreditation Scheme database, maintained by the ASC.

National sporting organisations continued to utilise the flexible framework offered by the National Coaching Accreditation Scheme to develop coach education programs that meet the needs of their sport. The flexible framework allows sports to determine the number, name and levels of accreditation that best suits their sport.

The ASC continued to provide quality advice and support to the 78 national sporting organisations that are members of the National Coaching Accreditation Scheme and/or National Officiating Accreditation Scheme to assist them improve the quality of their education and training programs for coaches and officials.

The National Coaching and Officiating Directors' Workshop was held in Melbourne in September 2006. The workshop provided information, professional development and a networking opportunity for national sporting organisation coaching and officiating personnel. More than 70 delegates from 32 sports attended the workshop and provided positive feedback about its format and content. Following on from this, a national course-design workshop was conducted to assist selected national sporting organisations with the development of training programs. This complemented the individual training program development assistance provided by ASC staff to national sporting organisations throughout the year.

The number of coaches and officials recorded on the National Coaching Accreditation Scheme and National Officiating Accreditation Scheme database is constantly changing as new coaches and officials are accredited and others allow their accreditation (normally four years duration) to lapse. A total of 127 002 coaches were registered as being accredited at 30 June 2007. A total of 87 615 officials were registered as being accredited at 30 June 2007.

A major review of the National Coaching Accreditation Scheme and National Officiating Accreditation Scheme database, service system and support infrastructure was completed during 2005–06. As a result of this review, the development of a new database, in consultation with national sporting organisations, commenced during 2006–07 to improve the efficiency and effectiveness of data collection and servicing of accredited coaches and officials. The project is due for completion by November 2007, with a subsequent roll out to national sporting organisations and other clients.

Coaching and officiating delivery networks

With the ASC providing financial assistance, state-based delivery networks were maintained during the reporting period through annual sport development service agreements with each state and territory department of sport and recreation.

During 2006–07, a total of 49 coaching and officiating agencies (schools, TAFEs, universities and local councils) were registered with the ASC to deliver Coaching and Officiating General Principles courses across Australia.

Community Coach and Official Program

Three key initiatives formed the basis of the Community Coach and Official Program to develop and support community-level coaches and officials during 2006–07. These were the online Beginning Coaching General Principles course, the Tools and Tips web pages and the Thanks Coaches and Officials campaign.

The online version of the ASC's Beginning Coaching General Principles course was released in January 2007. The course is available free of charge to Australian coaches as an initiative to encourage beginner coaches to undertake training. The course has been developed to assist community-level coaches to learn the basic skills of coaching. It is especially aimed at those coaching children. A major benefit of the online course is that coaches can complete it when and where it suits them. This is valuable both for coaches in regional areas who often have difficulties in accessing coaching courses, as well as busy volunteer 'mum and dad' coaches.

As at 30 June 2007, 4690 coaches had enrolled in the course, of which 1788 had completed the course. The breakdown of these coaches in terms of geographic region are:

- metropolitan — 2823 enrolled (60 per cent); 1109 completed
- rural/regional — 1867 enrolled (40 per cent); 679 completed.

A number of sports have integrated the online Beginning Coaching General Principles course into their entry-level accreditation programs. Sports actively utilising the online course include netball, cricket, hockey and football.

The ASC is currently developing a similar online introductory officiating course, which is expected to be completed in late 2007.

The ASC's web pages aimed at community-level coaches and officials — the Tools and Tips for New Coaches and Officials — allow the coach or official to download and print various documents to use in their coaching or officiating role. The information includes 'survival packs' for new coaches and officials: templates for session plans, player attendance and injury record forms, incident report forms, season planners and activity cards on recruiting and retaining coaches and officials (suitable for a range of sports). During 2006–07, the website received 234 439 hits, with the most popular pages being the templates and activity cards. A total of 42 801 files were downloaded from the website.

The Thanks Coaches and Officials initiative was conducted during 2006–07. The ASC promoted the online Club Recognition Kit as part of the program through the existing club networks of national sporting organisations, state and territory departments of sport and recreation, and the ASC's Club Development Network. The Thanks Coaches and Officials program is designed to ensure that coaches and officials who volunteer their time to support community sport are recognised by their organisations. Clubs were asked to nominate how they planned to recognise their coaches and officials, and in doing so applied for a recognition reward for a coach or official. A total of 1121 clubs from 61 sports applied for a recognition reward. These clubs plan to recognise 25 286 coaches and officials over the next 12 months.

Coaching and officiating resources

The ASC reviewed the Level 2 Coaching General Principles course during 2006–07, and developed a curriculum for a new Intermediate Coaching General Principles course. The development of support materials for this new course commenced during the reporting period.

A DVD to assist in the training of coach and official accreditation program assessors was developed during 2006–07. This DVD has been adapted and used by state departments of sport and recreation as well as a number of sporting organisations.

The ASC reviewed the Course Presenter Training program used to train presenters of coaching and officiating accreditation programs. A new presenter training curriculum was developed and the production of support materials for the new Presenter Training Program commenced.

Officiating development

During the reporting period, several initiatives were undertaken to support the development of officials, with a particular focus on their retention. The ASC conducted mentoring workshops in Queensland, New South Wales, Victoria and South Australia for coordinators and mentors of officials. More than 120 people from 34 sports attended the workshops and indicated a desire for further similar opportunities.

During 2006–07, the ASC established a National Officiating Advisory Group comprising key officiating personnel from the sports industry. This group met with ASC staff twice during the year to provide strategic advice and feedback on the ASC's operations in the officiating area.

Additional web resources for officials were developed with research papers, newspaper articles and videos of workshop presentations being added to the ASC website.

Elite Coach Development Program

The 2006–07 Budget included funding for the Elite Coach Development Program. This program is designed to fast-track the development of potential, and where appropriate, existing national coaches within targeted sports. The program provides a two to three-year period of assistance, support and monitoring through a personalised professional development program for a coach currently in the high performance coaching structure of a targeted sport. The program is supported by, and linked to, the Coach Career Management program and the AIS Coach Services and Welfare Program. In 2006–07 the targeted sports were athletics, canoeing, cycling, equestrian, hockey, judo, rowing, shooting, swimming, taekwondo and triathlon, with a total of 18 coaches being supported.

High performance coaching

A series of high performance coach workshops was conducted in each state and territory during the reporting period. More than 200 high performance coaches attended these workshops, which addressed the physiological and skill development of young elite athletes.

The 2006–07 national coach development initiative took the form of two workshops: a business and sport workshop conducted in Melbourne in November, attended by 51 national coaches, and a professional development workshop in Sydney in May, attended by 25 national coaches.

A national high performance coaching reference group meeting was held in February and the group was offered an opportunity to speak with General Peter Cosgrove.

National coaching and officiating scholarships

The National Coaching Scholarship Program aims to prepare identified coaches for a career in high performance coaching. The program was modified to better meet the needs of potential high performance coaches and national sporting organisations. There is now more flexibility in the level of coach that is eligible, the timeframe of the scholarship and the education component of the program. Scholarships can be for one or two years, and the program is open to coaches already working in a high performance environment. National sporting organisations are now

required to provide a stronger commitment to support the future role of the scholarship coach within the sport. The stipend for the scholarship coach was also increased during the reporting period.

Twenty-two coaching scholarships were provided under the National Coaching Scholarship Program in 2007. Of these, ten were for a two-year period and two were for established high performance coaches. Many national sporting organisations have taken advantage of the more flexible arrangements. Three of these scholarships were externally funded (two by the South Australian Sports Institute and one by the AIS).

Coaches in this program undertake a full or part-time coaching apprenticeship, usually placed within an AIS or state or territory institute or academy of sport program, with the head coach acting as a mentor.

Postgraduate education was again an integral and flexible element of the National Coaching Scholarship Program. While most scholarship holders enrol in the University of Queensland postgraduate courses in sports coaching, other education programs have been endorsed, such as a Master of Business Administration or a Master of Coach Education at other tertiary institutions and international sport-specific education programs.

Through the National Officiating Scholarship Program, financial support was provided to 15 officials from 11 sports in 2007. The program provides potential high performance officials with an opportunity to learn in a mentored environment over a 12-month period.

The officials participated in hands-on officiating as well undertaking professional development courses that assist with updating or upgrading their National Officiating Accreditation Scheme level. In 2007, the program was enhanced with additional services offered to scholarship holders. They each received group and individual support in sports psychology and recovery programs, and additional equipment, training aids and uniforms. The ASC also held a successful two-day induction and professional development workshop to support and enhance the program for both the scholarship official and their mentors.

Club Development and Membership Growth

The Club Development Network is a free web-based program aimed at supporting the development and management capacity of sporting clubs. Network membership increased during 2006–07 from 7748 to 9337 clubs, an increase of 20 per cent. Rural and regional clubs are well represented in the Network, with 41 per cent coming from rural and regional areas.

Twenty-seven national sporting organisations participated in the Club Development and Membership Growth workshops organised by the ASC. These national sporting organisations have actively promoted the Club Development Network on their websites and newsletters, as well as at national forums and seminars.

Four editions of the Club Development e-newsletter were produced and distributed to all members of the Network, national sporting organisations, and state and territory departments of sport and recreation during 2006–07.

The Club Development Network was promoted through the distribution of a DVD, postcard and flyers outlining the membership benefits. Meetings with state departments of sport and recreation also helped to promote the program through state channels.

Following analysis of the results of an online survey of Club Development Network members in May 2006, Club Clinic — an online discussion forum — was developed and piloted during 2006–07. On the basis of feedback received from the survey, work commenced on enhancing the Club Development Network website to better cater for the needs of members.

Targeted Sports Participation Growth Program

Since 2001–02 the Targeted Sports Participation Growth Program has provided a small number of sports with support to expand active memberships and improve the reach of their affiliated clubs and associations.

Twenty-three sports have been part of the program. The sports entered the program for a three-year period on a staggered basis and at 30 June 2007, two sports remain in the program. The sports have achieved just over 100 per cent of targeted membership to date (an actual increase of 663 818 compared to a target of 663 616).

All national sporting organisations involved in the program attended the Club Development and Membership Growth workshops organised by the ASC.

Funding and Strategy

Anti-doping

The ASC worked with the Australian Sports Anti-Doping Authority to support national sporting organisations with their requirements and obligations in accordance with the World Anti-Doping Code, their requirements under the Australian Sports Anti-Doping Authority's legislative framework, and the ASC's funding terms and conditions.

The ASC also reviewed and implemented a revised anti-doping education program for AIS athletes. This is a compulsory component of the AIS athlete induction session and complements the Australian Sports Anti-Doping Authority Pure Performance in Sport education program.

Assessment of national sporting organisations for Australian Sports Commission recognition status

In line with current recognition criteria and processes, the ASC undertook two rounds of recognition assessment during 2006–07. As at 30 June 2007, 88 national sporting organisations and national sporting organisations for people with a disability were recognised by the ASC.

Direct athlete support

In the 2005–06 Budget, the Australian Government announced a new direct athlete support initiative to assist athletes in their preparation for international competition. In July 2006, the Australian Government advised that funding under the new scheme — the Australian Government Sport Training Grant scheme — would be available to eligible athletes with medal potential in Olympic, Paralympic and Commonwealth Games sports and in other select events such as world championships.

The ASC sought submissions from national sporting organisations concerning eligible athletes. Following the review of the 35 submissions received, the ASC allocated funding totalling $4.2 million to 397 of Australian's medal-potential athletes from 23 sports. In 2006–07, the ASC gave priority to athletes from Olympic and Paralympic Games sports and select world championships.

Funding and service level agreements

In 2006–07, the ASC developed and executed 64 funding and service level agreements with national sporting organisations and national sporting organisations for people with a disability. These funding and service level agreements utilised the national sporting organisation's whole-of-sport operational plan and financial reports as a basis for monitoring performance as well as determining the ASC's servicing priorities.

As at 30 June 2007, the ASC had also entered into recognition agreements with 18 national sporting organisations that were recognised and serviced, but not funded, by the ASC. These recognition agreements detail the benefits of ASC recognition as well as the compliance requirements of recognised national sporting organisations.

State and territory relations

During 2006–07, agreements were negotiated with seven state and territory departments of sport and recreation for the delivery of programs and services, and the development of national networks. These agreements covered activities in the areas of coaching and officiating, junior sport, sport for people with a disability, organisational development, club development, harassment-free sport and women in sport.

Negotiations also took place with an eighth state, Queensland, for involvement in whole-of-sport initiatives and projects. While not entering into a formal agreement, Queensland continued to be involved on an equal basis in national workshops and program forums with other states and territories.

Servicing Sport Information Framework

The Servicing Sport Information Framework provides a single point of entry for consistent, accurate and up-to-date information about sports, national sporting organisations, funding to both individuals and organisations, sports industry organisations, sporting clubs, government administrative bodies and related groups. Accordingly, the project has three goals:

- to provide a single point of access to sports information
- to improve efficiency, by way of consistent systematic processes across Sport Performance and Development business areas
- to improve the quality and integrity of sports data holdings to provide a sound basis for Sport Performance and Development business operations.

Funding and Strategy is responsible for the development and management of the Servicing Sport Information Framework, with strategic direction provided by the Sport Performance and Development Information Communication Technology Committee.

Indigenous Sport

The Indigenous Sport program aims to:

- encourage and increase the active participation and skill development of Indigenous people in sport
- promote and provide support for mainstream sporting pathways and development opportunities for talented Indigenous sportspeople
- deliver flexible, effective sports programs that are focused on whole-of-government outcomes.

The Australian Government Department of Communications, Information Technology and the Arts provided $2.335 million to the ASC through a memorandum of understanding to fund the employment of 28 Indigenous Sport Development Officers in state and territory departments of sport and recreation, and to provide financial assistance for Indigenous sportspeople selected at national and international-level mainstream sporting competitions or events. The memorandum signed in 2006–07 was for a three-year period that will end in 2008–09. The ASC value adds to this by:

- providing program support funding to 28 Indigenous Sport Development Officers
- funding national sporting organisations to coordinate the delivery of mainstream participation programs/initiatives by their state or territory affiliates in Indigenous communities and to build the capacity of Indigenous people to organise, deliver and manage future sporting activities at the community level
- supporting Indigenous women to acquire leadership skills and promoting opportunities for Indigenous people with a disability in sport
- developing resources and promoting the program to stakeholders.

Cross-cultural Awareness Training Package

The sport-specific *Cross-cultural Awareness Training Package* aims to improve the understanding and appreciation of Indigenous cultures. The training package is currently undergoing a review to make it more contemporary. The new version of the package will be released early in 2007–08.

Elite Indigenous Travel and Accommodation Assistance Program

The Elite Indigenous Travel and Accommodation Assistance Program provides financial assistance to Indigenous sportspeople (athletes, coaches, officials, managers and trainers) who have been selected to participate in national or international-level mainstream sporting competitions or events.

A total of 655 Indigenous people (360 males and 295 females) accessed funding through the Elite Indigenous Travel and Accommodation Assistance Program during 2006–07. Total expenditure on the program for 2006–07 was $706 218, at an average of $1078 per successful applicant. Sixty per cent of Elite Indigenous Travel and Accommodation Assistance Program recipients were from metropolitan areas with 40 per cent coming from regional/country areas.

National sporting organisation funding

The ASC continued to work with 16 national sporting organisations to enhance links with the national network of Indigenous Sport Development Officers. This has resulted in an increase in programs specifically for Indigenous people being conducted during 2006–07. The majority of these programs developed regular organised competition and club structures that provide pathways and opportunities for Indigenous Australians to remain in sport in the long term.

Indigenous Sporting Ambassadors

Adam Goodes, Patrick Johnson, Bianca Franklin and Sam Thaiday joined the ASC as Indigenous Sporting Ambassadors to raise the profile of the Indigenous Sport program and convey clear and accurate messages about the ASC's investment in Indigenous sport.

Traditional Indigenous Games

The ASC's Traditional Indigenous Games resource gives the opportunity to learn about, appreciate and experience aspects of Aboriginal culture. It also provides essential training in social interaction. The traditional games resource is part of the Active After-school Communities program's *Playing for Life Resource Kit* and enables regional coordinators to train people in communities to deliver the games. A new version of the Traditional Indigenous Games resource is currently being developed and will be available early in 2007–08.

Disability Sport has incorporated Traditional Indigenous Games into an Indigenous-specific Sports Ability resource. This inclusive resource is designed to improve the access to physical activity opportunities for Indigenous people with a disability.

International Relations

International Relations fosters cooperation in sport between Australia and other countries through the provision of sports-related resources, services and facilities.

It does this principally through managing federally funded international community sports development programs in the Pacific, southern Africa and the Caribbean, and through coordinating the ASC's relationship with foreign agencies.

Australian Sports Outreach Program

During the year, the ASC and AusAID achieved a major milestone with the development of a joint Sport for Development strategy that sets the direction for the Australian Sports Outreach Program until 2011. This program brings together and extends activities in the Pacific, southern Africa and the Caribbean that were drawing to a close. Reflecting the Australian Government's overseas aid priorities, the major focus of the program is the Pacific region, with an expected increasing focus on Asia. The goal of the Australian Sports Outreach Program is to increase each region's capacity to deliver inclusive sports-based programs that contribute to social development. Each sports-based activity includes capacity-building plans agreed with committed local partners, promotes sustained increases in sports-related participation, and contributes to one or more of improved leadership, health promotion, social cohesion, or the achievement of public diplomacy.

Highlights of the Australian Sports Outreach Program during the reporting period are reported on the following pages.

Australian Sports Outreach Program — Pacific

- Under the Pacific component of the Australian Sports Outreach Program, a commitment was made to run major bilateral programs in Vanuatu, Samoa, Kiribati and Nauru. Project design processes commenced in Vanuatu and Nauru, and preliminary planning is underway in Kiribati and Samoa.
- Twenty-five smaller-scale programs in eight Pacific countries were supported through the Pacific component of the Sport Development Grants program ($150 000 per annum).
- The ASC supported the design and implementation of the Pacific Sports Ability program in Fiji and Samoa, and Fiafia Sport (a school-based junior sport program) in Samoa.

- A Pacific Junior Sport coach training program and supporting resources were developed and piloted for use in all countries. This was the result of extensive consultation with Pacific Islanders from nine countries who are involved in sport development.

Australian Sports Outreach Program — Targeted Program (Sport Development Grants)

- Main activities during the year were in the Caribbean region (following on from the previous Australian–Caribbean Community Sports Development Program).
- The ASC continued to engage the Trinidad and Tobago Alliance for Sport and Physical Education, a local non-government organisation, to develop and coordinate the delivery of activities.
- The Government of Trinidad renewed its support of the Trinidad and Tobago Alliance for Sport and Physical Education, approving the extension of the secondment of two qualified physical education staff to the Alliance for another two years.
- Other major achievements include:
  - The Trinidad and Tobago Alliance for Sport and Physical Education appointed as regional lead development agency for the Caribbean by the International Council on Health, Physical Education, Recreation, Sport and Dance. The Council also established the Caribbean as a separate development region to North America.
  - The Trinidad and Tobago Alliance for Sport and Physical Education assisted in the establishment of a similar national sports and physical education organisation in St Kitts and Nevis, with significant steps being taken towards establishing another organisation in St Vincent.
  - The Trinidad and Tobago Alliance for Sport and Physical Education received significant grant funding from UNESCO to undertake a community sports development project in Tobago.
  - Regional participation, key organisational linkages, and coordination of and communication about development of sport and recreation improved significantly.
- Grant application forms and procedures were developed to enable small sports development grants to be rolled out globally in 2007–08 for other target areas of the Australian Sports Outreach Program, in cooperation with the Australian Government Department of Foreign Affairs and Trade.

Australian Sports Outreach Program — southern Africa (Active Community Clubs)

- The Active Community Clubs program continued with a design review that involved the ASC's principal in-country implementation partner and AusAID. A review of Active Community Clubs operations was also undertaken in Malawi, Gamalakhe (KwaZulu Natal, South Africa), Keiskammahoek (Eastern Cape, South Africa), Botswana and Mozambique.
- The *Active Community Clubs Resource Kit* was published and successfully rolled out at club level. Good progress has been made with the placement of Active Community Clubs coordinators at club level and through the delivery of the Resource Kit.
- Introduction of the Pacific Junior Sport program commenced, led by a coordinator from Samoa with the support of two coordinators from the ASC's Active After-school Communities program. This has proven to be a very successful approach for implementing new activities.

- An Active Community Clubs pilot program was undertaken with the South African Department of Sport and Recreation's Mass Participation Program (Ginsberg, Eastern Cape). The pilot increases the prospect for further linkages with the Department and with other South African government services.

Other sports development programs

In addition to the activities under the Australian Sports Outreach Program, the following international sports development programs continued or were completed during the reporting period.

Strongim Komuniti Klabs

- *Strongim Komuniti Klabs* is part of a major Sport for Development initiative in Papua New Guinea funded by AusAID under a bilateral aid program. The *Strongim Komuniti Klabs* is modelled on the ASC's successful Africa-based Active Community Clubs program. Consultants from Active Community Clubs, supported by the ASC, travelled to Papua New Guinea to introduce the model and train local volunteers. The ASC has been engaged by AusAID to advise on the project-management aspects of the pilot of *Strongim Komuniti Klabs*, ensuring that the basic philosophies of the Active Community Clubs approach are continued.

Oceania Sport Education Program

- The ASC was awarded $540 000 through the Pacific Governance Support Program, managed by AusAID, for the development of the Oceania Sport Education Program — an innovative distance-learning sports education program for Pacific Island countries.
- The ASC worked with the Oceania National Olympic Committees and Olympic Sports Federations of Oceania to develop five training packages in coaching, administration and presenter/assessor training. These sport education resources will be used to improve sport governance in the Pacific region.
- With the resources successfully completed, the ASC has handed the management of the program over to the Oceania National Olympic Committees. The ASC will remain on the Executive and Management Committees to oversee the ongoing implementation of the program.

Solomon Islands Provincial Games Program

- The purpose of the Solomon Islands Provincial Games Program was to develop local sporting infrastructure, capacity and performance through multi-sport provincial games carnivals. The ASC was awarded $422 600 by AusAID to manage the program. A multi-sport games festival was run in each of the nine provinces as well as Honiara. The games had significant outcomes in terms of inclusive participation, facilitating equitable access for women, and building the capacity of people to run sports events.

Leadership

During 2006–07, the ASC maintained its international leadership role in the area of sport for development. ASC CEO, Mark Peters, was extended as a member of the Commonwealth Advisory Body on Sport. The Australian Government, through the ASC, provides funding to support the secretariat of the Commonwealth Advisory Body on Sport.

ASC staff presented at a number of international conferences and forums including the Commonwealth Sports Development Conference in Glasgow, the 11th World Sport for All Congress in Havana City and the Pacific Islands Forum Education Ministers Meeting in Nadi, Fiji. The ASC also attended a meeting of the International Working Group on Sport for Development and Peace and met with the United Nations Office of Sport for Development and Peace to further collaboration between United Nations agencies and the ASC.

National Junior Sport

The National Junior Sport section incorporates the Active After-school Communities program and other junior sport initiatives that foster the development of safe, fun and quality environments for sport for young people.

Active After-school Communities

Active After-school Communities is a national Australian Government initiative that aims to provide more opportunities for primary school-aged children to participate in structured physical activity in the after-school timeslot. The program was launched in June 2004 and in the 2007–08 Australian Government Budget, a $124.4 million extension of the program was announced through to December 2010. The ASC has employed 180 staff at national, state and regional levels to continue the development and implementation of the Active After-school Communities program.

The partnerships formed to assist in the establishment of the program across government and non-government sectors at national, state and regional levels continue to be highly significant. The contribution from departments of sport and recreation, education, health and community services, and local-government agencies is to be acknowledged.

During Term 2 of 2007, approximately 140 000 children across 2888 schools and out of school hours care services participated in the program. The number of schools/out of school hours care services and children participating has increased each term since the program's inception. In 2006–07, these schools and out of school hours care services have received a total of $18 218 307 in grants to assist them to run the Active After-school Communities program.

As of Term 2 of 2007, in excess of 19 000 deliverers had completed the Community Coach Training Program, with 9354 gaining registration to deliver the Active After-school Communities program in the 2006–07 period. The Community Coach Training Program continues to be highly sought after by the education and sports sectors due to its philosophy of maximally engaging children in fun, safe and inclusive activities.

The preliminary findings from the 2006 evaluation of the Active After-school Communities program confirm that the program achieved many of its stated objectives in its second year of delivery, as well as providing participating communities with a number of positive benefits.

Satisfaction with the Active After-school Communities program's overall performance was extremely high, with 93 per cent (up 5 per cent on 2005 figures) of schools/out of school hours care services and 88 per cent of deliverers indicating they were satisfied with the program's performance. In addition, parents of children participating in the program appreciated that their child was given opportunities to participate in fun and varied activities, and that these activities provided better alternatives to sedentary activities.

Over three-quarters of schools/out of school hours care services (83 per cent) and deliverers (81 per cent) believed the Active After-school Communities program is achieving its objective of helping to enhance participation levels of inactive children. Eighty-five per cent of parents of participating children surveyed indicated that their children were previously inactive.

Eighty-five per cent of children surveyed said that they had fun in the Active After-school Communities program (up 4 per cent) and 82 per cent indicated that they wanted to continue to be involved in the program. Ninety-five per cent of schools/out of school hours care services believed the program provided fun experiences for children.

Eighty-four per cent of deliverers believed children's attitudes became more positive towards structured physical activity. Children's motor skills also improved, with 76 per cent of the children surveyed stating they were better at physical activities since being involved in the Active After-school Communities program. Ninety-two per cent of schools, out of school hours care services and deliverers believed fundamental motor skills improved. This represents a 3 per cent increase across the board from 2005 figures.

A key aim of the Active After-school Communities program — helping to grow community capacity — is also being met according to most schools, out of school hours care services and deliverers. Eighty-three per cent of schools and out of school hours care services believed the program improved their ability to support and encourage student participation in physical activity and 76 per cent of deliverers said it stimulated local community involvement in sport and physical activity.

Findings overwhelmingly demonstrate that placing regional coordinators within local communities was seen as a key factor in the program's success.

ACTIVE AFTER-SCHOOL COMMUNITIES BUILDS CLUB MEMBERSHIP IN RURAL NEW SOUTH WALES

During 2006–07, the Deniliquin Golf Club became involved in the Active After-school Communities program. Up to 50 local primary school students a week now come and try their hand at golf.

The Deniliquin Golf Club became interested in Active After-school Communities as a way to attract new junior members to the club. The program not only offered the pathway for students to become involved in golf, but also provided the Deniliquin Golf Club with all the necessary training, equipment and financial resources. Seven members of the club became registered deliverers with the Active After-school Communities program.

Mrs Pat Aitken, member of the Deniliquin Golf Club, said 'The Active After-school Communities program has given the club the resources and confidence to become proactive in attracting juniors. Without the support and enthusiasm of our local Regional Coordinator nothing would have happened.

'Initially we set about to attract new members and seek some much needed funds for the club, but our involvement has been much more rewarding than we imagined. To see the look on a student's face when he or she finally connects with the ball is quite inspirational.'

Active After-school Communities-related initiatives

During the reporting period, the Active After-school Communities program implemented two initiatives: the All Australian Sporting Initiative and the Anmatjere Physical Activity Project.

The All Australian Sporting Initiative — a pilot project of the Australian Government's National Action Plan to promote social cohesion, security and harmony — is an extension of the Active After-school Communities program. The All Australian Sporting Initiative was implemented across 20 schools/out of school hours care services in the Lakemba and Macquarie Fields regions in southwestern Sydney in 2006–07. The All Australian Sporting Initiative provides primary school-aged children and their families with the opportunity to participate in structured physical activity with an aim to strengthen local communities and promote involvement in quality and inclusive sporting and recreational experiences. Two regional coordinators, a cultural adviser and a community sports officer have been employed to implement the initiative.

The Anmatjere Physical Activity Project is a joint initiative between the ASC and the Anmatjere Council in the Northern Territory. The project is funded through the Australian Government's Building Healthy Communities initiative, and aims to create a community-owned and self-sustaining program that enhances the physical activity levels and general health of children in four communities: Ti Tree, Laramba, Engawala and Wilora. In addition to the objectives of the Active After-school Communities program, the Anmatjere Physical Activity Project provides nutrition, and alcohol and substance-abuse education activities. A project coordinator based in Ti Tree facilitates the project and works with community members to ensure ownership, control and sustainability.

Junior Sport Framework

The ASC continued to provide leadership to national sporting organisations adopting the Junior Sport Framework and developing junior sport-specific policies. The ASC has worked closely with nine pilot national sporting organisations to support them in the policy development process. Swimming, netball, basketball, volleyball and wrestling have all completed and implemented their policies, while hockey, tennis, golf and football are finalising the development of their policies.

During 2006–07, the ASC assisted rugby union, cricket and surf lifesaving to complete their policies. An additional 12 national sporting organisations are at various draft stages of policy development.

In 2005, the ASC engaged Sport Business Solutions to undertake a review and evaluation of the Junior Sport Framework to determine how effective it was in assisting the nine pilot national sporting organisations to develop junior sport policies, with a view to making any modifications necessary.

As part of the Junior Sport Framework review recommendations, in 2006–07 the ASC developed a tool kit with a readiness assessment guide, modular planning guide, policy development flowchart and a range of support templates. The Junior Sport Framework continues to be accessed by a variety of sports at local, state and national levels with 279 registrations for the guidelines and templates through the website.

Other junior sport initiatives

During the reporting period, National Junior Sport continued with the implementation of the following initiatives:

- The ASC continued its partnership with the Australian Council for Health, Physical Education and Recreation to nationally coordinate the Schools Network. The Network supports over 1100 schools Australia-wide. The continued focus of the Network has been on building partnerships to support young people in quality sports experiences.

  The ASC, through its Schools Network, developed an online resource to assist national sporting organisations work more effectively with schools as well as developing an online directory of national sporting organisation programs and resources for schools.

- The ASC launched a junior sport secure website restricted to nominated national sporting organisation employees. This website is designed to promote communication between the National Junior Sport section and national sporting organisations as well as among national sporting organisations themselves. The site contains three main areas: communication (news, feedback forms and forum), research (National Sport Information Centre studies, workshops and resources) and the Junior Sport Framework.

- The final longitudinal study report for the Out of School Hours Sports Program was completed. The study gauged the impact of the program, once support was removed, on the out of school hours care service environment and the participation levels of children. It had three main research outcomes related to the measurement of:

  - participation and transition in sport and physical activity
  - sustainability and impact on the out of school hours care service environment
  - links and partnerships developed as a result of the Out of School Hours Sports Program.

  The ASC and VicHealth have worked in partnership over the past four years to pilot the Out of School Hours Sports Program in metropolitan and regional Victoria. Targeted at 5 to 12-year-olds, the program aimed to provide a safe, inclusive and fun sporting experience for children in the time period immediately after school. The Out of School Hours Sports Program has now been replaced by the Active After-school Communities program. This final report finishes the ASC's contract with VicHealth.

- Through its partnership with the ASC, NSW Sport and Recreation conducted an audit to gain an understanding of the current type and extent of youth sport leadership programs and to assist in identifying gaps and potential opportunities for future development of such programs. The ASC will produce a set of leadership program guidelines and templates for the sports industry as a result of recommendations from this report.

Sport Ethics

The ASC plays a leading role in assisting the sports industry to formulate policies, practices, programs and resources to address ethical issues and enhance ethical conduct in Australian sport. During 2006–07, the ASC provided advice and guidance to over 150 organisations on the development, updating or implementation of member protection policies, the management of issues and the resolution of complaints relating to inappropriate behaviour.

The ASC assisted state and territory departments of sport and recreation to deliver workshops and courses in every jurisdiction on preventing and dealing appropriately with harassment, discrimination and child abuse in sport. The ASC also assisted with a major review of the Play by the Rules website and commenced work on significantly enhancing this valuable resource.

During the reporting period, the ASC assisted the International Olympic Committee to develop a Consensus Statement on Sexual Harassment and Abuse in Sport. This document summarises current scientific knowledge about the different forms of sexual harassment and abuse, the risk factors that might alert the sports community to early intervention and the myths that deflect attention from these problems. It also proposes a set of recommendations for awareness raising, policy development and implementation, education and prevention, and enhancement of good practice. The International Olympic Committee acknowledged the ASC as a world leader in addressing issues relating to harassment, discrimination and child protection in sport.

The ASC developed new Codes of Behaviour, suitable for all levels and roles in all sports, which will assist organisations to provide safe and enjoyable sporting environments. The template codes reflect the Essence of Australian Sport and can be used by sports to develop their own sport-specific code of behaviour.

The ASC has also been examining a range of contemporary issues affecting the integrity of sport, including the misuse of alcohol, sports betting and inappropriate spectator behaviour.

Sport Innovation and Best Practice

Sport Innovation and Best Practice works to improve the capacity and effectiveness of national sporting organisations in a variety of areas including high performance, governance and management through advice, reviews and the development of resources. During the reporting period, Sport Innovation and Best Practice provided consultancy services and advice to 20 national sporting organisations in relation to their structure, governance, management and strategic direction, with the aim of increasing their capacity and capability to work towards their strategic objectives.

Extensive governance reform projects in canoeing and skiing, which commenced some years ago, continued and are in the final stages of completion. They are now moving into the implementation phase. These projects involve a significant restructure of each sport.

Sport Innovation and Best Practice also continued to administer the Beijing Athlete Program in conjunction with the Sport Services and AIS Sport Programs sections. The Beijing Athlete Program is designed to oversee the high performance programs of a number of sports, identified on the basis of significant investment and history, regional significance or potential to achieve multiple medals leading into the Beijing 2008 Olympic and Paralympic Games and beyond. The objective of the Beijing Athlete Program is to maximise the return on the Australian Government's investment in sport through achieving sustainable medal success.

A key element of the Beijing Athlete Program is the program management committees. Each national sporting organisation representing a targeted sport has its own Beijing Athlete Program Management Committee, with the ASC represented on each committee to oversee the delivery of the high performance program through to Beijing and beyond. These committees effectively manage the high performance partnership between the ASC and the national sporting organisation.

Other key stakeholders in high performance, including the National Elite Sports Council and the Australian Commonwealth Games Association, are also represented on Beijing Athlete Program Management Committees.

An important outcome of the Beijing Athlete Program will be the provision of a strategic overview of the challenges faced by the targeted sports, including the identification of system issues. This overview will assist in guiding the strategic allocation of ASC resources, both financial and services.

Sport Innovation and Best Practice also worked on a number of other initiatives during the year, including:

- reviewing and updating the ASC Governance Principles
- updating the *Getting it Right* guidelines to ensure best-practice processes and systems are put in place by coaches and administrators regarding the selection of athletes in high performance sport
- liaison with state and territory departments of sport and recreation to coordinate national approaches to whole-of-sport planning, issues and reform in the areas of governance, club development and management
- continued development of several pilot projects to enable online personal development and education and increase access to information for athletes, coaches and administrators.

Sport Relations

During the reporting period, the Sport Relations unit worked closely with 44 identified national sporting organisations, including the Australian Paralympic Committee, in the development of an effective national sports system that offers improved participation in quality sports activities by Australians, particularly in the area of high performance. Sport Relations focuses on ASC priority sports based on an assessment of all recognised national sporting organisations' status and performance across three areas: excellence, relevance and effectiveness.

In conjunction with the Sport Innovation and Best Practice, and AIS Sport Programs sections, Sport Relations continued to administer the Beijing Athlete Program operational meetings, review high performance programs, and discuss issues and identify appropriate actions in the lead-up to the Beijing 2008 and London 2012 Olympic Games, and the Vancouver 2010 Commonwealth Games.

During the year, the unit continued to drive a cross-ASC approach to servicing sport by assisting with, and complementing, program initiatives including national talent identification, elite coach development, Paralympic preparation, Australian Government Sport Training Grant nominations, sport ethics, high performance program reviews, governance reform and selection policy development.

Sport Relations, in conjunction with Business Support, developed a proactive risk-rating schedule and financial-monitoring tool to assist the ASC recognise financial risks in a national sporting organisation before major issues arise. During the reporting period, these tools were piloted in four national sporting organisations.

Sport Relations also delivered the initial stage of the Australian Government's initiative to support Australian University Sport, which provides funding of $2.5 million per annum over four years to regional universities. A comprehensive survey of all universities was conducted by Australian University Sport to identify the areas of primary need. ASC staff took part in a forum of key university sport stakeholders in June 2006 to develop a strategy that optimised the use of the new funding. This resulted in the establishment of principal support priorities in the areas of program infrastructure, sport club initiatives, intellectual property systems and high performance sport initiatives. Australian University Sport met with over 20 key universities across Australia

during November and December 2006 to ensure that the proposed program would provide the essential support necessary to achieve the required outcomes. The Minister for Finance and Administration approved the proposed framework for the Australian University Sport Regional Funding Program in May 2007, and in June the first allocation of $2.5 million was released by the ASC to Australian University Sport.

Women and Sport

The ASC continued to deliver the Sports Leadership Grants for Women initiative with the Australian Government Office for Women. In 2006–07, grants totalling $400 000 were distributed to 229 projects. Grants were made available in five key areas: high performance coaching and officiating, Indigenous women, women in disability sport, women from culturally and linguistically diverse backgrounds, and women in general sports leadership. Funds have been distributed throughout states and territories to meet the leadership development and education needs of women in sport.

Implementation of the women and sport analysis framework and performance report card pilot — Building a Better Sport: better management practices — commenced in 2005–06 with Swimming Australia and Bowls Australia. In November 2006, Swimming Australia withdrew from the pilot and Golf Australia subsequently accepted an invitation to be involved. The pilot is expected to take approximately three years and involves capacity building, performance management, service delivery, and measurement and evaluation within a strategic-planning gender-based framework. The outcome is to provide national sporting organisations with a business-development tool to assist with increasing the participation and involvement of women in sport in all areas and at all levels.

In 2005–06, the Senate initiated an inquiry into women in sport and recreation in Australia. The ASC made a written submission to the inquiry in June 2006 and later appeared at a public hearing. Following the release of the Senate report, the ASC conducted the World of Women in Sport forum in March 2007 as part of the ASC's Our Sporting Future Forum. The forum provided opportunities for a broad range of stakeholders to discuss the key themes of the Senate Inquiry report, including leadership and media coverage of women's sport.

Outcome 2

Excellence in sports performance by Australians

TOTAL PRICE: $150 993 000

Maintaining Australia's level of success in international sport remains a challenge. The ASC is committed to strengthening Australia's high performance sports system, and backing Australia's sporting ability to enable Australian athletes to excel at international competition.

Each AIS program has a unique role in the international elite sport pathway with programs focused at either the elite senior or developmental level. Through the AIS, the ASC provides a world-class training environment to support AIS athletes and coaches, including services such as planning and evaluation, athlete education and welfare, and sports science and sports medicine.

The High Performance Success Program, delivered through the ASC, underpins the sustained success of Australian athletes through continued international competition and exposure to world-class coaches. The High Performance Success Program provides essential funding to national sporting organisations based on individual strategic plans with an emphasis on high performance.

In addition, the ASC works cooperatively with the National Elite Sports Council and the state and territory institute and academy of sport network in delivering national high performance programs in conjunction with national sporting organisations to achieve successful results for Australian athletes and teams at major international sporting events.

Table 2 reports the ASC's performance against the measures associated with Output 2.1: national elite athlete development.

Table 2 Output 2.1: national elite athlete development

Cost to Government: $134 031 000

Quantity/ quality	Target	Result	Variance (%)	Notes
Activity 2.1: AIS programs, services and national leadership				
Quantity	Conduct 35 AIS scholarship programs in 26 sports	Achieved		
	Provide service provision for up to 20 national teams on a commercial basis	18	–10	1
	35 sport programs' annual plans, including service commitments, jointly agreed to by national sporting organisations and the AIS	35	0	
	Annual reviews conducted for all 35 AIS programs	34	–2.8	2

Quantity/ quality	Target	Result	Variance (%)	Notes
	Conduct four national programs: Athlete Career and Education, Talent Search, Laboratory Standards Assistance Scheme, and National Elite Sports Research Program	4	0	
	Conduct two technical benchmarking projects	2	0	
	Conduct 20 approved applied research projects	41	105	3
	Complement the Australian Sports Anti-Doping Authority's education curriculum by educating AIS athletes on their anti-doping responsibilities	Achieved		4
Quality	80 per cent of all national sporting organisations holding a Quadrennium Agreement with the AIS for sports science and sports medicine provision renew their servicing agreement for the following year	100%	25	5
	60 per cent of eligible AIS athletes annually chosen to represent Australia in international competition	89%	29	6
	70 per cent of AIS sport programs meet program performance targets jointly agreed to by national sporting organisations and the AIS	71%	1	
Activity 2.2: High Performance Success Program				
Quantity	Review of the status of national sporting organisation high performance programs under the nationally coordinated approach to high performance planning for the 2005–09 quadrennium	Achieved		7
	Four sport-specific workshops to improve high performance planning and implementation	6	50	8
	Selected national sporting organisations supported to conduct high performance activities as outlined in the national sporting organisation's planning documents	56		9
	20 high performance management committees implemented to oversee the high performance programs of targeted sports leading into the Beijing Olympics and Paralympics	25	25	10
	Conduct an athlete support scheme that will assist medal-potential athletes to sustain the training regime they need to maintain top-level status for competition	Achieved		11
Quality	Continue the establishment of the European Training Centre	Achieved		12

Notes on performance results

1 The AIS provides services for 18 national teams under a quadrennium agreement.

2 The AIS Golf program was suspended from 30 June 2005 to 27 March 2007. Therefore no annual review was completed for this program.

3 Due to the nature and varying levels of funding sought in 2006–07, the AIS was able to fund 41 applied research projects.

4 The AIS Medicine department delivers a compulsory anti-doping education session to AIS athletes as part of their induction session. The session covers all topics included in the Australian Sports Anti-Doping Authority's Pure Performance seminars as well as covering specific ASC anti-doping related information such as:

- supplements
- the ASC Search and Discovery Program
- relevant ASC policies including Anti-doping, Self-injection and Disclosure to AIS Medicine.

AIS athletes receive an Australian Sports Anti-Doping Authority wallet card and Doping Control Guide. AIS athlete attendance at these sessions is recorded and maintained by the AIS.

The AIS education session is supported by the provision of the ASC Anti-Doping Policy and the AIS Drugs in Sport Information Kit at the commencement of scholarships. AIS athletes are required to formally acknowledge that they understand their anti-doping obligations each time they sign a scholarship agreement.

5 All national sporting organisations holding a Quadrennium Agreement in 2005–06 renewed these agreements in 2006–07.

6 Of the 612 athletes who held an AIS scholarship during 2006–07 and were eligible to represent Australia, 546 (89 per cent) were selected to represent Australia in international competition.

7 The ongoing monitoring and review of high performance planning is being implemented through the Beijing Athlete Program. All key stakeholders, including the national network of institutes and academies, the Australian Olympic Committee and the Australian Paralympic Committee, meet on a six-monthly basis.

8 Six reviews in the sports of basketball, canoeing, gymnastics, golf, netball and weightlifting were initiated or completed during the reporting period. These reviews used a variety of methodologies including research, interviews and submissions, as well as workshops. The ASC also supported and participated in independent reviews of water polo and volleyball.

9 Fifty-six of the 64 funded national sporting organisations and national sporting organisations for people with a disability were allocated high performance funding. Each of these organisations accessed funding to conduct high performance activities as outlined in their strategic and operational plans.

10 Four additional sports with particular links to the region were added to the Beijing Athlete Program in 2006–07. This ensured that those national sporting organisations were exposed to the opportunities associated with creating greater ties with Asian countries in the lead-up to the Beijing 2008 Olympic Games. There are now 25 Beijing Athlete Program committees that meet on average every six months to review and discuss issues in the lead-up to the Beijing 2008 and the London 2012 Olympic Games.

An additional Paralympic Strategic Committee was formed in conjunction with the Australian Paralympic Committee to monitor the performance of Paralympic discipline programs.

11 Australian Government Sport Training Grants were approved for 379 athletes from 23 sports to support their training and competition in the lead-up to the Beijing 2008 Olympic and Paralympic Games as well as select world championships.

12 A contract between the ASC and the Provincial Government of Varese, Italy, was signed in February 2007. Under the terms of the contract, the Province will construct the European Training Centre, and the ASC will occupy it for a period of ten years and pay an annual lease cost. Design of the Centre has been finalised, with construction scheduled to commence in September 2007.

Australian Sports Commission programs supporting Outcome 2

AIS Athlete Career and Education

During the reporting period, AIS Athlete Career and Education staff provided a high-quality and innovative career and education service, study hall program and ongoing education assistance to both residential and non-residential AIS athletes. Services to non-Canberra-based residential athletes were delivered on behalf of the AIS through the state and territory institute and academy of sport network. The AIS Athlete Career and Education program reviewed and developed assistance material to support scholarship holders during and following their scholarship period. Employment opportunities reflecting the scholarship holder's career and education action plan have increased both in Canberra and in the rest of Australia. The specialist tutor program during the January to June period continued to provide high-quality support for AIS residential scholarship holders.

AIS Applied Research Centre

The AIS Applied Research Centre continued its focus on increasing the capacity for relevant research across the various sports science and sports medicine disciplines. Major achievements included the establishment of formal collaborative relationships with the Commonwealth Scientific and Industrial Research Organisation (CSIRO) and National ICT Australia. These organisations are now working with the AIS on a range of projects, and are providing both cash and in-kind commitments. A special arrangement has also been made with a small engineering company, Catapult Innovations, to provide a cost-effective mechanism for converting prototype equipment into multiple units suitable for regular use in training and competition environments. These relationships have replaced the involvement of the AIS in the Cooperative Research Centre for MicroTechnology, which concluded in June 2006.

The Centre again managed the AIS Research Grants Program and oversaw further development of a PhD program, which is operated in conjunction with a number of Australian universities. It ran a seminar series on a weekly basis and also organised several conferences and workshops, including a national sports technology conference.

During the reporting period, the Centre introduced a new initiative — a Visiting Scholars Program, which involves bringing internationally recognised researchers to the AIS for periods of approximately one month to share expertise. Four researchers from different countries participated in the program during 2006–07.

Activities of other departments within the Centre are reported on the following pages.

Applied Sensors Unit

The Applied Sensors Unit supports scientists and coaches through the production of software for the capture, processing, analysis and interpretation of information from specialised sensor systems and video. During 2006–07, the unit successfully carried out projects for six different sports, and made a major contribution to technological developments associated with the new AIS Aquatic, Testing, Training and Research Unit.

Aquatic Testing, Training and Research Unit

The AIS Aquatic Testing, Training and Research Unit was established in January 2006, primarily to deliver sophisticated technology systems in the new AIS indoor 50-metre pool to assist coaches in the preparation of Australia's elite swimmers. The new pool was officially opened in October 2006 by the former Minister for Sport, Senator the Hon. Rod Kemp. The main objective of the Aquatic Testing, Training and Research Unit is to incorporate machine vision cameras and a wide variety of transducers to interface with computers and tailor-made software to make the pool one of the most advanced aquatic research centres in the world. The unit is also involved in a research project with the CSIRO on applying computational fluid mechanics to assist in the development of swimmers.

High Performance Innovation, Management and Systems

The High Performance Innovation, Management and Systems department takes a national leadership role in identifying future directions for innovation and world-leading practice for the AIS. It achieves this by researching emerging technologies, innovative service-delivery methods, operating strategies and management systems within Australia and overseas. During the reporting period, the AIS and national swimming and canoeing programs were reviewed, and many of the recommendations were adopted. A benchmarking exercise, involving comparison of the AIS Strength and Conditioning program against other world-leading programs commenced. The information obtained by the High Performance Innovation, Management and Systems department is used to help set the agenda for other research and to gain insights into the practical value of research initiatives.

National Elite Sports Research Program

During 2006–07, through the National Elite Sports Research Program, the AIS continued to support its sports-based PhD Scholarship Program. Scholarships were filled across the range of AIS sports science and sports medicine disciplines. Through the National Elite Sports Research Program and the AIS/National Elite Sports Council's discretionary research program, the AIS continued to deliver research outcomes that are recognised for their contribution to scientific knowledge and their practical application to the preparation of Australia's elite athletes. The AIS Research Publications Database, available online, provides information on research outcomes presented at conferences and/or published by AIS researchers.

AIS Sport Programs

The AIS Sport Programs section is responsible for the implementation of the AIS Performance Enhancement Framework across all AIS sport programs, and the ongoing effective management of these programs. This includes overall management of the programs, the implementation of the

AIS Performance Enhancement Framework, coordinating all AIS Sports Programs projects, and coordinating planning and reporting functions across the AIS.

AIS Sport Programs is also responsible for the management of the AIS Athletes' Residence and athlete welfare. The AIS Athletes' Residence provides a homely environment for 140 live-in athletes. There are four live-in houseparents and four full-time live-in house supervisors providing a high standard of welfare, services, recreation and supervision. The Residential Athletes' Committee continued to address any concerns and issues relating to life in the AIS Athletes' Residence and to formulate ideas for the new AIS Residence, which was officially opened on 26 June 2007.

During 2006–07, the AIS conducted 35 programs in 26 sports. As of May 2007, the AIS provided 692 scholarships for athletes in these programs. As agreed with national sporting organisations, the AIS plays one of two roles in the organisation's elite athlete pathway by conducting sports programs targeted at either:

- elite or senior international programs (23 sports programs)
- pre-elite or developmental programs (12 sports programs).

The AIS conducts residential programs, where the athletes live in one location to train under the direction of an AIS head coach. The AIS also conducts camps-based programs, where the athlete's daily training is conducted in their home environment and the AIS brings the athletes together for training camps throughout the year.

Biomechanics and Performance Analysis

Biomechanics and Performance Analysis integrates three distinct disciplines' insights to create a unique environment for the quantitative and qualitative observation and analysis of AIS athlete performance. Biomechanics services are provided by staff with extensive experience in the study of human movement and technical analysis. Performance analysts work with coaches in their observations and analyses of athlete performance in training and competition. Data analysts use a range of mathematical and statistical approaches to mine data gathered on athlete performance. The aim of all three groups in the department is to enhance AIS athlete performance.

During the year, AIS programs had access to a new indoor track testing facility opened as part of the AIS Redevelopment Project. There are 22 high-speed cameras available in this facility to provide insights into the forces that produce human motion and the effects of those forces on the human body. During 2006–07, other staff members in the department worked on developing the use of information and communications technology to support AIS coaches. The availability of a digital asset repository through the internet will assist this work.

National Athlete and Coach Career and Education

During the reporting period, National Athlete and Coach Career and Education provided advice and support to 31 national sporting organisations on the integration of coach and athlete career and education programs into their high performance plans.

Two new programs commenced to support the development of career and education plans for coaches from the AIS and dance artists. The National Coach Career and Education Program provides advice and support to 121 head and assistant coaches from the AIS and national

sporting organisations. SCOPE (Securing Career Opportunities and Professional Employment) is a new professional development program for Australian dance artists and choreographers, providing career and education support. In a unique partnership, SCOPE is a national program that will be delivered by the National Athlete and Coach Career and Education program and funded by the Australia Council for the Arts.

University student athletes have been supported by 38 Australian universities participating in the Elite Athlete Friendly University Network. This represented an increase from 30 universities participating in the last reporting period. The interactive website — aceonline — was redeveloped to include new modules on goal setting, time management and project management, supporting athletes, coaches and dance artists.

National Sport Science Quality Assurance Program

The National Sport Science Quality Assurance Program takes a national leadership role in overseeing quality assurance in the delivery of services to athletes and coaches through the institute and academy network. The main aims of the program are to promote continuous improvement in testing standards, and to assist programs to establish and maintain a national-standard environment.

During 2006–07, applications for exercise physiology accreditation from the Tasmanian Institute of Sport and the New South Wales Institute of Sport were approved. Re-accreditation visits were also completed at the Sydney Academy of Sport and the ACT Academy of Sport. There was continued interest in the exercise physiology accreditation program from both national and international organisations.

Accreditation programs in strength and conditioning, and biomechanics continued to develop and expand in 2006–07. All institutes and academies of sport continued their involvement in, and contribution to, accreditation programs.

During the reporting period, the National Sport Science Quality Assurance Program was also responsible for the facilitation, organisation and hosting of two workshops: Strength and Power — focusing on issues relating to quantifying strength and power, and establishing associations between institutes and academies of sport and tertiary institutions — and GPS Technology and Team Sports — focusing on the use and development of GPS units for use with team sports.

Additionally, the program continued to play a key role in the assessment and calibration of a range of indirect calorimetry systems that assess the ventilation and aerobic power of athletes. Testing systems from institutes and academies of sport as well as commercial organisations was carried out during 2006–07.

National Talent Identification and Development

In 2006–07, the National Talent Identification and Development program was created to aid in the expansion of the national high performance sporting base. The focus of the program is to help bridge specific gaps within the pathways of national sporting organisations through the identification and development of our future athletes and coaches. This has included the provision of new camp and competition opportunities, especially within the Australasian region.

The National Talent Identification and Development program provides support to 17 sports in three main areas: Indigenous (athletics, basketball, boxing, hockey and athletics), Asian-centric sports (badminton, beach volleyball, diving, judo, shooting, short-track speed skating, taekwondo and triathlon), and existing sport commitments from the former AIS National Talent Search program (canoeing, cycling, rowing and skeleton). In many cases, new and existing talent has benefited measurably from a number of value-add interventions including the employment of career and part-time coaches, enhanced training and competition environments, high-level sports science and sports medicine support, new equipment and research.

During 2006–07, advances were made in the development of internet-based self-identification programs (eTID), and the establishment of new regional partnerships with Australian universities in Canberra, Sydney, Perth, Brisbane, Melbourne, Townsville, Darwin, Lismore and Adelaide.

Nutrition

A range of new and innovative services was provided to AIS sports by the Nutrition department during the reporting period, including detailed monitoring of fluid balance on a daily basis and over a session of training or competition via new software developed by department members (Hydr8). The Nutrition department continued its involvement with the International Olympic Committee Diploma of Sports Nutrition in 2007, with the second intake of students. The AIS Sports Supplement Program, managed by the Nutrition department, increased its recognition at the national and international level, with licences being extended to several national sporting organisations and state institutes and academies of sport to allow them to devise their own programs based on the AIS model. The Gatorade and Nestlé Fellowships in Nutrition continued, with both fellowships now being conducted over two-year terms.

HEAD OF AIS NUTRITION WINS *THE BULLETIN* SMART 100 SPORT CATEGORY

In June 2007, Professor Louise Burke, Head of AIS Nutrition, won the sport category of *The Bulletin*'s Smart 100 — a 'who's who' of high achievers and innovators across disciplines such as science, business, the environment and sport.

Professor Burke has worked at the AIS for more than 17 years, and has overseen projects on metabolism and performance, supplements and nutritional ergomonic aids in sport, post-exercise recovery and hydration in sport. She has supported Australian athletes at national and world championships, the Commonwealth Games and the Olympic Games.

AIS Director, Professor Peter Fricker, said 'Louise's dedication is one of the reasons Australian sports science is internationally recognised. She works tirelessly to give our athletes that extra hundredth of a second or few millimeters that are often the difference in an Olympic final.'

Professor Burke was former Honorary Chair in Sports Nutrition at Deakin University, a founding board member of Sports Dieticians Australia and is a member of the Nutrition Working Group of the International Olympic Committee and a Director of the International Olympic Committee Diploma in Sports Nutrition.

Performance Psychology

The AIS Performance Psychology department has focused on providing a variety of services to accommodate the needs of residential and interstate AIS sport programs. Services delivered included programs to develop leadership, team building and mental toughness. The use of video review to enhance and modify intensity of training and competition behaviours, such as communication, recovery from errors and going through the motions, was conducted. A goal-setting intervention was also completed.

Individual consultations with athletes were also conducted to develop psychological skills such as goal-setting, imagery and visualisation, competition planning, self-efficacy and self-confidence. Athletes were very proactive in accessing the service with encouragement and support from coaches.

Funding obtained from the AIS Applied Research Centre and ASC Sport Innovation and Best Practice section has allowed Performance Psychology to create an internet-based program to help AIS athletes and coaches learn about mental toughness in sport. This will be ready to launch in early 2008.

Over the past 12 months, the department has completed research assessing the prevalence of psychological factors in elite athletes, determinants of quality sleep in elite athletes, and sport-specific applied research in football, men's basketball, volleyball, water polo, cricket and others. The department has also collaborated with Monash University to develop an internet-based program to enhance psychological wellbeing.

The Athlete Counselling Service provides innovative psychology services aimed at enhancing the psychological wellbeing of athletes. All AIS athletes now have access to counselling services and programs designed to support athlete mental health and assist in the development of skills to cope with the complex psychological demands associated with high performance sport. Collaborative research initiatives were established with the Centre for Mental Health Research at the Australian National University, which seek to improve mental health literacy and assist in tailoring the delivery of online mental health information to the elite sports environment.

Skill Acquisition's servicing and research activity was targeted towards:

- supporting coaches in the scheduling and organisation of their skill training sessions through practice auditing
- identifying avenues to further develop athlete perceptual–motor skills outside of the usual practice environment
- using learning styles to establish a framework for skill acquisition support
- exploring new technologies to develop game play skill.

As a result, a variety of new approaches and tools were trialled and implemented across a range of programs, building on previous work and through new innovations. Skill Acquisition continued its strong educational role through the supervision of sport-based PhD scholars, and presentations and publications on a variety of coach-education settings.

Physical Therapies

The Physical Therapies department continued to deliver services to AIS sports in their daily training environment and competitions. The restructure of the department was completed in accordance with the benchmarking recommendations.

The department hosts five collaborative PhD students. Of these, three are partly funded by Beiersdorf Australia in association with an Australian Research Council grant. Research within Physical Therapies in 2006–07 focused on continuing work on pain characteristics of tendinopathy, mechanical properties of patellar tendons, motor pattern changes associated with foot taping and orthoses, and cycling injuries. The department was also involved collaboratively with the Aquatic Testing, Training and Research Unit in the testing of swimsuits.

The Club Warehouse Visiting Fellow program continued with short-term sabbaticals hosting Professor Garry Allison from Western Australia, Professor Peter McNair from New Zealand, Dr Marc Sherry from the United States and Professor Jill Cook from Melbourne.

The department is currently working towards greater integration with Biomechanics, Medicine, Strength and Conditioning, Performance Analysis and Physiology on athlete monitoring.

Physiology

The Physiology department continued to provide support to a range of AIS sports and national sporting organisations with the sport-based PhD scheme acting as a vehicle for high levels of direct interaction with coaches and athletes. The department now has 14 sport-based or theme-based PhD scholars. Three of these commenced during the reporting period.

In December 2007, the Physiology department relocated to a new facility that includes an enhanced laboratory and an altitude simulation facility that can house ten athletes.

Major areas of applied research included exercise immunology, enhancement of recovery from exercise-induced fatigue, environmental physiology, quantifying training load and refinement of methods for athlete assessment. Collaborative research was undertaken with staff from the Nutrition, and Strength and Conditioning departments. A number of projects commenced in collaboration with CSIRO, which have the potential to impact on performances in Beijing.

During the past year, Physiology staff and PhD students published over 20 peer-reviewed articles in sports science and sports medicine journals, and were invited speakers at a number of international conferences. They also delivered appropriate educational material to coaches and athletes on a variety of topics, particularly related to recovery techniques

Sports Medicine

The Sports Medicine department continued to deliver sports medicine services to AIS and other elite athletes. Research within Sports Medicine in 2006–07 focused on fatigue in elite athletes, biochemical screening of athletes, the placebo response, tendon injuries and vitamin D levels in gymnasts. PhD-level research continued on the effects of a range of alternative therapies on muscle soreness and inflammation. The department forged strong links with the new Australian National University Medical School, which will lead to increased research opportunities.

Strength and Conditioning

The Strength and Conditioning department continued its role of service delivery for all Canberra-based sports programs and provided management of all service providers for state-based programs. The implementation of three new staff positions within the department enabled it to proactively increase the level of services available to each sports program. Strength and Conditioning staff played an integral part in a number of sports programs service teams. The department utilised the research services of a Strength and Power Physiologist during the year, which was highly innovative in terms of developing valid testing protocols to provide meaningful feedback to coaches across a number of programs.

Technical Research Laboratory

The Technical Research Laboratory provides a high level of electronic and mechanical expertise for all departments within AIS Sports Science and Sports Medicine as well as working with AIS coaches and athletes. It assisted with numerous projects for the Aquatic Training, Testing and Research Unit, including:

- assembling and installing wiring harnesses in the new start blocks
- underwater camera housings and installations
- swim dynamometer setup and installation
- magnetic timing system.

Some of the projects that the Technical Research Laboratory has been involved with in 2006–07 include:

- machining of several different types of bike adaptors for both the dynamometer and the 'wombat' physiology lab test bike
- data acquisition and trigger unit for Physical Therapies
- several adaptors to assist Physical Therapies in attaching ultrasound transducers to various locations on the body
- assembling and welding the frame of the new Aquatic Training, Testing and Research Unit force start block
- in conjunction with Biomechanics and AIS Track and Field, design and development of a new version of the adjustable throwing frame
- installation of a video and audio system to allow Boxing coaches and Performance Analysis to view and hear bouts and provide feedback on a large screen
- design and development of a liquid dispenser to provide a consistent dosing volume for Nutrition
- machining and installation of a new adaptor plate for the existing Biomechanics force start block
- major overhaul, setup and testing of an old Kin-com machine for Physical Therapies.

Australian Institute of Sport sports performance

Highlights of AIS athlete and coach performances in 2006–07 are reported on the following pages. These results have contributed to the successful achievement of Outcome 2: excellence in sports performance by Australians.

2006 AIS Athlete and Coach Awards

Philippe Rizzo (coached by Vladimir Vatkin) was named winner of the prestigious 2006 AIS Athlete of the Year Award. This was the second time Rizzo has won the award, having been a joint winner with Petria Thomas in 2001. Rizzo won Australia's first gold medal at a gymnastics World Championship event, scoring 16.125 on the high bar and defeating former World Champion Aljaz Pegan from Slovenia.

The 2006 AIS Junior Athlete of the Year was awarded to long jumper Robbie Crowther (coached by Craig Hilliard). The 19-year-old created history when he became the first Indigenous and AIS Track and Field athlete to win a gold medal at a World Junior Championships. Crowther produced an Oceania and Australian under-20 record of 8.00 metres to win the long jump final.

The Australian women's water polo team (coached by Greg McFadden) won the 2006 AIS Team of the Year. The team defeated Olympic champions Italy to claim the gold medal at the FINA World Cup. The team continued its strong form at the 2007 FINA World Championships in Melbourne. It was narrowly defeated by the United States in the final 6–5 to win the silver medal.

The Australian women's water polo team has enjoyed a successful history in international competition, and the gold medal at the World Cup and silver at the World Championships confirmed its return to the top after a developmental period following the Athens Olympics.

A major key to the success of the Australian women's water polo team has been Head Coach Greg McFadden, awarded the 2006 AIS Coach of the Year Award. A former AIS/Australian water polo player himself, McFadden has worked hard to ensure he has a strong group of athletes to compete in major events.

The AIS/South Australia.com Men's Under-23 Road Cycling program (coached by Brian Stephens) was awarded the 2006 AIS Program of the Year. The program, which consists of 14 riders and is based in Italy, enjoyed an excellent domestic and international season in 2006. The highlight of the year was AIS rider Matthew Goss winning Italy's leading under-23 road cycling race.

AIS ATHLETE ROBBIE CROWTHER CREATES HISTORY

In August 2006, AIS scholarship holder Robbie Crowther became the first Indigenous and AIS athlete to win a gold medal at a World Junior Athletics Championships. He produced an Australian and Oceania under-20 record of 8.00 metres to win gold in the long jump final.

Just 18 months prior, Robbie was spotted by AIS coaches at a clinic in north Queensland. He turned his back on a career in rugby league and accepted a scholarship at the AIS in Canberra. A year-and-a-half later, after intensive training at the AIS where he added 80 centimetres to his personal best, he was crowned Junior World Champion.

Robbie said of his gold-medal winning performance: 'It has been a huge journey for me to just get to the World Championships and I'm so relieved to achieve this result ... My coach at the AIS, Craig Hilliard, told me to just get ready for the Worlds as he was confident I could win it — he was right.'

2006 AIS Education Achievement and Vocation Achievement Awards

Suzie Fraser (Water Polo) was awarded a 2006 AIS Education Achievement Award for her performance in her fifth year of a Bachelor of Science/Law degree at the University of Queensland. Fraser has received the Dean's Commendation for High Achievement seven times, and in 2006 received high distinctions in the subjects of law and medicine, law of companies and Asian legal studies.

Andrew Ogilvy (Basketball) was also awarded a 2006 AIS Education Achievement Award. Ogilvy completed Year 12 at Lake Ginninderra College and was named one of its top academic performers. He received awards for achievements in mathematical applications, external sports studies and psychology.

AIS Vocation Achievement Award winner Lisa Oldenhof (Flatwater Canoe) completed a Postgraduate Diploma in Occupational Health and Safety following her Bachelor of Physiotherapy degree. Oldenhof combines her training and competition with part-time work as a physiotherapist and helps with slalom canoe coaching clinics.

The second AIS Vocation Achievement Award was given to Mark Bellofiore (Slalom Canoe). Bellofiore completed his study in accounting and finance last year and moved onto studying for his chartered accounting qualification. He also works full time as an accountant.

2006 AIS memorial scholarship winners

Sally Foster was awarded the Brent Harding Memorial Scholarship Award for Swimming.

Sharleen Stratton was awarded the Nathan Meade Memorial Scholarship Award for Diving.

Wesley Sulzberger was awarded the Darren Smith Memorial Scholarship Award for Road Cycling.

David Myers was awarded the Ben Mitchell Memorial Scholarship Award for Australian Football.

AIS athletes' performance highlights

- **Archery** — Ryan Tyack and Jane Waller excelled at the 2006 Cadet Junior World Championships, both taking out a gold medal.
- **Athletes with a Disability** — At the 2006 International Paralympic Committee World Swimming Championships, AIS athletes won 17 of the Australian team's 27 medals. AIS athlete Matthew Cowdrey (AIS/SASI) was Australia's best performing athlete at the World Championships. He won five gold, two silver and one bronze medal, and broke three world records. In alpine skiing, four AIS athletes finished the international season ranked in the world top ten. The outstanding performer was Cameron Rahles–Rabula (AIS/VIS) who was the overall world number one in the standing class after finishing the season ranked third in the slalom, fourth in the giant slalom and eighth in the super-G world rankings.
- **Athletics** — Robbie Crowther (long jump) won gold at the 2006 World Junior Championships. Nathan Deakes set a world record for the men's 50-kilometre walk and now holds the Australian road walking records in all four distances. At the 2006 International Paralympic Committee Athletics World Championships in Holland, AIS athletes won eight medals and set two world records. These included three gold medals won by Heath Francis.
- **Australian Football** — Twenty-nine of 33 first time eligible scholarship holders were drafted in 2006.

AIS/AFL ACADEMY TURNS TEN

The AIS Australian Football program was established in 1997 to provide high-quality training and education to footballers at the elite junior level. Through a partnership with the Australian Football League (AFL), scholarship holders are part of the AIS/AFL Academy. The program aims to prepare scholarship holders for drafting to senior AFL clubs.

In November 2006, the AIS/AFL Academy celebrated its tenth year. Since 1997, 300 AIS scholarships have been awarded and AIS/AFL Academy graduates now comprise 18 per cent of AFL lists. AFL CEO Andrew Demetriou said, 'The AIS/AFL Academy ... has consistently produced footballers that excel on and off the field. We are pleased to be involved with the AIS, a world-class organisation that offers scholarships to our best young players.'

To celebrate its tenth anniversary, an AIS/AFL Academy Team of the Decade was announced:

- Luke Ball (St Kilda)
- Adam Cooney (Western Bulldogs)
- Kane Cornes (Port Adelaide
- Brett Deledio (Richmond)
- Andrew Embley (West Coast)
- Josh Fraser (Collingwood)
- Ryan Griffen (Western Bulldogs)
- Adam Hunter (West Coast)
- Daniel Kerr (West Coast)
- Mark McVeigh (Essendon)
- Brent Stanton (Essendon)
- Daniel Wells (Kangaroos).
- Shaun Burgoyne (Port Adelaide)
- Joel Corey (Geelong)
- Nick Dal Santo (St Kilda)
- Alan Didak (Collingwood)
- Lance Franklin (Hawthorn)
- Brendon Goddard (St Kilda)
- Luke Hodge (Hawthorn)
- Chris Judd (West Coast)
- Cameron Ling (Geelong)
- Brady Rawlings (Kangaroos)
- Andrew Walker (Carlton)

> **Basketball** — 11 members of the 2006 World Championship-winning women's team were former AIS scholarship holders.

> **Beach Volleyball** — Natalie Cook and Tamsin Barnett won the gold medal at a World Tour event in Korea.

> **Boxing** — Current AIS athletes won three gold medals (Brad Pitt, Jarrod Fletcher and Luke Boyd) and two silver (Todd Kidd and Daniel Beahan) at the 2007 Oceania Championships.

> **Canoe** — Robin Bell won a silver medal in the C1 class at the 2007 World Cup 3.

> **Cricket** — The AIS /national women's squad had a successful 2006–07 program with the highlights including the Australian team's 5–0 victory in the annual Rosebowl series against New Zealand in October. The tour also included the first women's international 20-twenty

match hosted in Australia, which after a tied finish was won by Australia in an exciting bowl-off. The victory at home was followed up with a win in a quadrangular tournament in India in February 2007, which included the top four nations in the world.

In July 2006, the AIS Men's Cricket Centre of Excellence team finished second in the Emerging Players Tournament, which included teams from South Africa, New Zealand and Karnataka (India). This competition was followed by an international tour of South Africa where the team won seven of their nine matches. The highlight for the Men's Cricket program was two of the 2006 AIS scholarship holders Adam Voges and Ben Hilfenhaus making their Australian debuts.

- **Cycling** — Australia won six medals (two gold and four bronze) at the 2007 Track Cycling World Championships. Gold medallists were Katherine Bates (AIS/NSWIS) in the women's points race and Anna Meares (AIS/QAS) in the 500-metre time trial. Anna Meares went on to take out bronze in the women's sprint and women's keirin, as well as teaming with Kristine Bailey for the bronze in the team sprint. Katie Mactier (AIS/VIS) was a bronze medallist in the women's individual pursuit.
- **Diving** — At the FINA World Championships, AIS athletes won silver (Briony Cole and Melissa Wu) in the ten-metre synchronised event and bronze (Sharleen Stratton and Briony Cole) in the three-metre synchronised springboard.
- **Football** — The women's team was runner-up in the 2006 Asian Championships and qualified for the 2007 World Cup. Twelve members of the highly successful Socceroos that competed in the 2006 World Cup were graduates of the AIS Men's Football program.
- **Golf** — The AIS Golf program recommenced operations in March 2007 with a new program aimed at supporting the Australian national amateur squad and targeted Australian rookie professionals.
- **Gymnastics** — Phillipe Rizzo won the gold medal on the high bar at the 2006 World Championships.
- **Hockey** — The men's and women's teams both won silver medals at the 2006 World Cups.
- **Netball** — Five AIS netballers were selected to represent Australia in the 2007 21-and-under team.
- **Rowing** — Brooke Pratley (AIS/NSWIS) and Elizabeth Kell (AIS/NSWIS) won gold in the women's double skull at the 2006 World Rowing Championships.
- **Rugby League** — 26 out of 30 athletes who graduated from the AIS program in 2006 were recruited by either an NRL club or an NRL club feeder program. The AIS team won all four of its international matches in 2006, defeating the Great Britain under-18s 18–14, the English Academy under-17s 32–22, the French under-19s 52–10 and the French under-18s 36–8.
- **Rugby Union** — The Australian under-19 side, all of which are AIS scholarship holders, won the International Rugby Board Under-19 World Championships.
- **Sailing** — Michael Blackburn (AIS/NSWIS) won gold at the 2006 World Championships while Tom Slingsby (AIS/NSWIS) won silver. Darren Bundock (AIS/NSWIS) and Glenn Ashby (AIS/VIS) combined to take the gold medal in the tornado class at the World Championships.
- **Softball** — Australia won the gold medal at the 2006 Canada Cup Competition held in July 2006. The Australian women's team received a bronze medal at the International Softball Federation XI Women's World Championships held in Beijing in 2006. This result automatically qualified Australia for the 2008 Olympic Games.

- **Squash** — Former AIS scholarship holder David Palmer won the 2006 World Championships and Natalie Grinham, also a former scholarship holder, was runner-up. Current athletes Stewart Boswell and Kasey Brown both took the honours as 2006 Australian Open Champions.
- **Swimming** — At the 2007 FINA World Championships, Brenton Rickard won a gold (4x100-metre medley relay), silver (200-metre breaststroke) and bronze medal (100-metre breaststroke); Jodie Henry won two gold medals (4x100-metre freestyle relay and 4x100-metre medley relay); Tarnee White and Felicity Galvez swam the heats of the gold-medal winning 4x100-metre medley relay, and Sally Foster swam the heats of the gold-medal winning 4x100-metre freestyle relay.
- **Tennis** — In 2006 all AIS athletes improved their ATP rankings, with Chris Guccione moving into the top 100 at the end of the 2006 calendar year. For the first time since 2004, Australia has three players in the top 100, two of whom are AIS scholarship holders: Chris Guccione and Peter Luczak. All of the female AIS scholarship holders, since joining the program, have achieved career-high rankings.
- **Triathlon** — Brad Kahlefeldt (AIS/NSWIS) was the stand-out athlete for 2006 winning four ITU World Cup events and claiming the world number-one ranking. World Championship bronze was taken out by Felicity Abram (AIS/QAS). Emma Moffat (AIS/QAS) performed well with a silver at the under-23 World Championships.
- **Volleyball** — The Australian men's volleyball team competed at the 2006 World Championships. The team placed 21st overall, with very good performances against powerhouses Germany, France and Greece. The AIS team won the 2006 Australian Volleyball League competition.
- **Water Polo** — The Australian women's water polo team won gold at the 2006 World Cup, with co-captain Kate Gynther awarded the highest goal scorer of the tournament. The team also won silver at the 2007 FINA World Championships.
- **Winter Sports** — AIS athletes won three medals at the 2007 World Championships. Dale Begg–Smith won one gold and one silver medal in mogul skiing, and Jacqui Cooper (AIS/VIS) won bronze in the aerials. Michelle Steelle won a silver medal in skeleton at the World Cup in Nagano, Japan. Holly Crawford was the runner-up World Cup Champion with one World Cup victory, three silver medals and two bronze medals. Andrew Burton won a World Cup bronze medal in Sungwoo, Korea. The Australian short track speed skating relay team (Jeremy Beck, Lachlan Hay, Alex Merriman, Ben Southee and Elliot Shriane) finished the season ranked seventh in the world and set a new Australian record for the 5000-metre event of 6:57.35.

High Performance Success Program (formerly Sports Excellence Program)

Under the High Performance Success Program, the ASC provides integrated and targeted funding and services to national sporting organisations, national sporting organisations for people with a disability and the Australian Paralympic Committee based on individual strategic plans with an emphasis on high performance. The High Performance Success Program is managed by the Sport Services section of Sport Performance and Development.

The ASC provides strategic leadership, support and advice to assist national sporting organisations coordinate their own high performance programs. These programs operate with

the assistance of partners such as the AIS, the state and territory institute and academy of sport network and their own member associations. National sporting organisations, along with these partners, are responsible for the identification, development and preparation of their elite athletes and coaches, as well as the management of their high performance programs.

In 2006–07, the ASC provided high performance grants of $50 177 287 to national sporting organisations, $6 209 905 to the Australian Paralympic Committee and national sporting organisations for people with a disability, as well as a further $20 852 400 investment through the AIS elite sports programs. The ASC's principal point of contact for national sporting organisations with respect to this funding is the Sport Services section. The nature of this relationship is integral in strengthening national sporting structures so that Australian athletes, coaches and support personnel have the support systems and programs to sustain and build international sporting success.

Through the provision of strategic advice and assistance, the ASC challenges national sporting organisations to strive to achieve higher organisational, participation and athlete performance targets. With an in-depth knowledge of each of their sport's high performance programs, along with governance, management and financial structures, Sport Services consultants administer ASC funding and services so that the sports achieve improved efficiency and effectiveness. Through the efforts of the Sport Relations unit and the quality-assurance role provided by the Funding and Strategy unit, the ASC also monitors agreed national sporting organisation high performance targets and outcomes.

The Business Support unit complements this role by providing leadership, advice and support to selected national sporting organisations with a view to improving their operational capacity and business practices to assist in maintaining their ongoing viability.

Results of Australian performances in international events are tracked and analysed by the ASC's Sport Innovation and Best Practice section, with a focus on world championship performances. Analyses of the results provide an assessment of the performance of Australia and its major competitors, particularly in major medal-winning sports.

National sports performance

Following is an overview of national performance highlights of ASC-funded sports during 2006–07. These results have contributed to the successful achievement of Outcome 2: excellence in sports performance by Australians.

Archery

Jane Waller and Ryan Tyack completed a rare double, winning gold medals in the female and male cadet divisions, respectively, of the Junior World Championships in October 2006. This success augurs well for the future of Australian archery at the senior level. In the past 12 months, Australian archers have had mixed success at the senior level. One highlight, however, was a silver-medal winning performance by David Barnes, Tim Cuddihy and Michael Narray at the 2nd Archery World Cup in Italy in May 2007.

Athletics

The 2006 European season produced outstanding results for Australian track and field athletes, with 28 athletes reaching the top 20 in the world, ten athletes reaching the top ten, and World Cup wins to Steve Hooker (pole vault) and Craig Mottram (3000 metres). Hooker finished the year with the world number-one ranking, just ahead of world number-two ranked Paul Burgess, while Nathan Deakes finished the year ranked number two in race walking. Discus thrower Dani Samuels and long jumper Robbie Crowther both won gold at the World Junior Championships, the first time ever Australia has collected two gold medals at the event. In Paralympic events, Australia won 32 medals at the 2006 International Paralympic Committee Athletics World Championships, including 16 gold, placing Australia second to China on both the gold medal and overall ranking.

Australian University Sport

The Australian University Sport Match Racing Sailing team won the World University Championships in Palma de Mallorca, Spain, in 2006. Australia's Elsa O'Hanlon from the University of Sydney won the gold medal in the women's lightweight single scull at the World University Championships in 2006. Australia had its largest-ever contingent (21) for the World Winter Universiade held in Torino, Italy, in January 2007.

Basketball

Australia's standing among the world's basketball elite was further enhanced during the year with a number of outstanding performances by Australia's national teams, highlighted by the Australian women's team — the Opals — historic gold-medal win at the 2006 World Championships in Brazil. As a direct result of this win, Australia qualified for the Beijing 2008 Olympics. The Opal's forward, Penny Taylor, was named the tournament's Most Valuable Player, while Lauren Jackson finished as the competition's leading points scorer and rebounder.

The Australian men's team — the Boomers — finished ninth at the World Championships in Brazil, progressing to a quarterfinal with the United States after recording wins over Brazil and Qatar in the group stages.

The Australian men's wheelchair team — the Rollers — made history by winning bronze at the World Championships in Amsterdam in July 2006. After winning bronze at a Pre-world Championship tournament, the Australian women's wheelchair team — the Gliders — narrowly missed another bronze medal by losing to Germany at the World Championships in Amsterdam. The combination of these performances earned Australia the number-two ranking in the world.

Bowls

The Australian bowls team continued its strong performances in major competitions including the 2007 Asia Pacific Bowls Championship held in New Zealand. The Australian team finished with four gold medals, two silver and two bronze to secure the Team Men and Team Women trophies.

At the Trans Tasman event held in New Zealand in March 2007, Australia won gold medals in three of the four events: men's open, men's under-25 and the women's open event.

In May 2007, the Australian team completed another remarkable double when it won both the men's and women's events at the inaugural World Team Cup.

Boxing

Australian boxers continued to dominate the Oceania region, with Australia winning five gold medals and three silver at the Oceania Championships in Samoa. Brad Pitt (91 kilograms), Jarrod Fletcher (75 kilograms), William Tomlinson (60 kilograms) and Luke Boyd (54 kilograms) all won gold medals. Other notable performances during the year include Paul Fleming winning a bronze at the World Junior Championships and Australian boxers winning five gold medals at the Arafura Games.

Canoe/Kayak

There were many finalists in flatwater and slalom events at their respective World Championships. Australian athletes also won medals at the Australian Youth Olympic Festival in both flatwater and slalom canoe. Non-Olympic disciplines also performed well, with a World Cup Champion in freestyle, canoeing's first senior medallist in wildwater and a junior medallist in the Marathon World Championships. The 2005 World Slalom Champion, Robin Bell, was the best-placed Australian after the 2006 season, finishing eighth in the 2006 world rankings. Bell has continued his strong form, finishing fourth in the first of the 2007 World Cup events in June.

Cricket

The Australian men's cricket team re-affirmed its pre-eminent status in world cricket by breaking the Champions Trophy jinx with an eight-wicket victory over title holders, West Indies. Australia then went on to regain the Ashes after defeating England in a 5–0 clean-sweep. This is the first time a 5–0 Ashes series result has occurred in 86 years.

Australia also dominated the World Cup, securing its fourth World Cup title and its third consecutive victory since 1999 by defeating Sri Lanka in the final by 53 runs in a rain-shortened game.

In October 2006, the Australian women's team won all five one-day international matches against New Zealand. In February 2007, it also went on to win the Four Nations Tournament in India, defeating New Zealand in the final.

Cycling/BMX

Australian road cyclists continued to perform well during the year. Robbie McEwen won three stages in the 2006 Tour de France and won the sprinter's green jersey competition, while Cadel Evans and Michael Rogers finished in the top ten of the general classification. Stuart O'Grady became the first Australia to win the prestigious Paris–Roubaix One-day Classic.

On the track, Australian cyclists performed admirably, with a younger group of athletes winning medals at the 2007 Track Cycling World Championships in Majorca. Australia managed six medals, including gold to Anna Meares in the 500-metre time trial and Katherine Bates in the women's points race.

At the Mountain Bike World Championships in New Zealand, Australian downhill athletes secured two medals, while at the International Paralympic Committee European Championships, Australian athletes won 14 medals, including three gold.

Diving

Melissa Wu started the competition season by winning her first junior world diving title in the 14–15-years age group on the ten-metre platform at the Junior World Championships in Kuala Lumpur. Wu nailed her final dive to score three perfect tens and claim victory.

The FINA World Championships in Melbourne brought further success for Wu and diving partner, Briony Cole, when they won silver in the ten-metre synchronised event. Cole won a second medal in the three-metre synchronised springboard event with Sharleen Stratton.

Equestrian

The year 2006–07 was another superb one for Australian equestrians. It started with a great result for showjumping when Edwina Alexander and Isovlas Pialotta finished second in the Grand Prix Costa do Estoril. This success was followed in eventing, where Australian riders made a clean sweep of the top-three placings at the Burghley Horse Trials in Britain. Lucinda Fredericks and Headley Britannia finished in first place, Andrew Hoy and Moonfleet took second and Shane Rose and All Luck took third. It should be noted that Hoy had two horses in the top five, with Mr Pracatan finishing in fifth place.

Three-time Olympic gold medallist Hoy was competing to take out the Eventing Grand Slam, awarded to any rider who wins the Kentucky Three-day Event in the United States, the Badminton Horse Trials in the United Kingdom and the Burghley Horse Trials consecutively. Hoy won the events at Kentucky and Badminton earlier in 2006. The Grand Slam has been achieved only once before in 2003.

Of the other Australians at Burghley, Matt Ryan and Sam Griffiths also achieved top-ten finishes; Griffiths's Connigar Bay finished in eighth place and Ryan's Bonza Puzzle placed ninth.

Australia had its most successful World Equestrian Games in Germany in November 2006. The performance included two eventing medals, two teams qualifying for the Beijing 2008 Olympics and, for the first time, a rider in the final-four showjumping decider. With 61 nations competing, Australia finished equal fifth on the medal tally, which is very encouraging in the lead-up to Beijing.

Personal bests were achieved by almost every Australian competitor in each discipline. Australia won a team bronze medal and Clayton Fredericks won an individual silver medal in eventing. Edwina Alexander placed fourth in showjumping with just a single rail dashing her chance of a medal. Matthew Dowsley and Christy Oatley reached the Grand Prix Special in dressage, while Australia reached the top ten in the world in vaulting. The endurance riders all completed their gruelling event and Boyd Exell produced the performance of his life in carriage driving.

Australia's eventing success continued in 2007 when Clayton Fredericks won the Kentucky International Three-day Event followed by Lucinda Fredericks taking out the Badminton Horse Trials.

Football (soccer)

During the year, the Australian men's football team — the Socceroos — participated in a number of international matches, including against China, Ghana, Netherlands, Uruguay and Singapore, recording mixed results in their preparations for the 2007 Asian Cup.

The Australian women's team — the Matildas — had a successful Asian Football Confederation Women's Asian Cup, narrowly losing the final to China 4–2 on penalty kicks after scores were

tied 2–2 at the conclusion of extra time. The disappointment for the Australian side was tempered by qualifying for the 2007 FIFA Women's World Cup, achieved courtesy of a semifinal victory over Japan.

Matildas captain, Cheryl Salisbury, made history when she competed for the FIFA Women's World Stars against China. Australia's most-capped male or female player made her second appearance for the World Stars team following the last such match held in Paris in 2004 to mark FIFA's centenary.

The Matildas and Young Matildas goalkeeper, Lydia Williams, was nominated for the 2006 Deadly Awards Female Sportsperson of the Year. The Awards recognise Indigenous excellence in music, sport, the arts, entertainment and community achievement.

The Matildas striking duo, Kate Gill and Sarah Walsh, were among a list of five players announced by the Asian Football Confederation as contenders for the 2007 Asian Football Confederation Women's Player of the Year Award to be announced in November 2007.

The men's under-23 Olympic team commenced its 2008 Olympic campaign at the Four Nations Tournament played in Vietnam. After being held to a scoreless draw by Vietnam and Iran, the Olyroos went on to defeat Uzbekistan to finish second behind Iran, courtesy of goal difference.

Golf

Geoff Ogilvy's one-shot victory in the 2006 US Open was the first win by an Australian in the US Open since David Graham won in 1981. Ogilvy finished the four rounds with a score of 5-over-par 285, one shot ahead of Americans Jim Furyk and Phil Mickelson, and Scot Colin Montgomerie, who all finished on 6-over. Ogilvy, who started playing as a junior at Melbourne's Cheltenham Golf Club, jumped nine positions to be ranked eighth in the world, two places behind fellow Australian Adam Scott.

Karrie Webb confirmed her status as Australia's leading female golfer when she won the MFS Women's Australian Open at the Royal Sydney Golf Club as well as five other significant events. Webb is the only Australian female currently ranked in the world top ten. Her career has been recognised with entry into the World Golf Hall of Fame.

Gymnastics

It was a memorable year for Australian gymnastics with history-making performances at the 2006 Artistic World Championships in Denmark. Philippe Rizzo continued his run of firsts by becoming the first Australian gymnast to win a gold medal on the high bar at a World Championship event. Prashanth Sellathurai took silver in the pommel horse final. In what would turn out to be a week of firsts, Josh Jefferis finished 12th in the all around final — establishing a new record for men's gymnastics in Australia. The Australian men's team finished in 14th place — the highest placing by an Australian men's team at a World Championships. The women's team showed the depth of the program in Australia with a sixth place. Daria Joura and Hollie Dykes finished fifth and seventh, respectively, in the all around final. Australia was the only nation with more than one athlete in the top eight in this event.

Meanwhile Dykes made up for missing the beam final at the World Championships by defeating the World Champion to win the World Cup in Stuttgart, Germany. Joura took the silver on the floor, with Dykes also placing sixth on uneven bars.

This effort was followed by a silver-medal high bar performance by Rizzo at the World Cup final in Brazil, with Sellathurai also qualifying for finals and placing fourth on the pommel horse.

In early 2007, Australian women gymnasts competed at the World Olympic Gymnastics Academy Classic held in the United States. The Australian team placed second to Russia, ahead of the Ukraine in the team event, while Lauren Mitchell placed fifth in the all around, second on the beam and equal third on the floor, and Olivia Vivian placed sixth in the all around and first on the bars.

In trampoline, Australian athletes Scott Brown and Ben Wilden won a bronze medal in the World Cup series synchronised event in Switzerland.

Hockey

Australia remained at the forefront of world hockey with two silver medals at the 2006 World Cup. The Kookaburras came close to winning the World Cup, losing 3–4 in the final against the world number-one ranked German team. The Germans were lifted to another level by their home crowd of 15 000 urging them on after trailing 2–1 at half time.

The Kookaburras maintained their number-two world ranking after winning four games in the preliminary rounds. The Hockeyroos also won silver at the World Cup after going down 3–1 to world number-one team, Netherlands, in Madrid. This result saw the Hockeyroos's world ranking rise to number three.

Indoor cricket

Australian men's and women's indoor cricket teams participated in the World Indoor Cricket Federation Four Nations Tournament in South Africa in October 2006. The women won a gold medal, defeating South Africa in a close final 80–79, while the men won a silver, losing to South Africa 94–80.

Judo

Judo was successful in a number of competitions during the year, with the highlights being nine gold medals, three silver and nine bronze at the 2006 Oceania Judo Union Championships in Tahiti. This was followed by a silver medal to Semir Pepic at the US Open. In addition, Australia had a number of judokas, including Daniel Kelly and Simone Dahl finishing in the top five at these and other key international events.

Karate

Jessica Bratich won the bronze medal in the 60+ kilogram kumite division at the 2006 World Karate Championships held in Finland.

Lacrosse

The Australian men's lacrosse team won the bronze medal at the 2006 World Lacrosse Championships held in Canada.

Motor cycling

Australian riders continued to impress on the international stage. Highlights of the year include Jason Crump's world speedway title and Troy Bayliss's world superbike title. Kevin Curtain came second in the world title race in supersport, and Casey Stoner had an impressive debut season in motoGP.

Netball

In the past 12 months, Australia has turned around New Zealand's run of successes. After losing to New Zealand in the Commonwealth Games gold-medal playoff in 2006, Australia has maintained a winning streak against the Silver Ferns. In October 2006, Australia defeated New Zealand, two tests to one.

At the Tri Series in May 2007 in the United Kingdom, Australia defeated New Zealand 50–47 in the first match of the series, then defeated England 47–40 in their second game.

This success augurs well for Australia as the days count down to the World Championships, which will be held in New Zealand in November 2007.

Orienteering

Hanny Alston won two gold and one silver medal at the World Orienteering Championships in 2006. Alston was the first Australian and non-European to win a senior World Championships and was also the first orienteer to win a gold medal in a junior and senior World Championships in the same year.

Paralympics

In partnership with the Oceania Paralympic Committee and the Australian Paralympic Committee, the Oceania Paralympic Championships were incorporated into the Arafura Games. Initiated by the Australian Paralympic Committee, this partnership was of international significance and presented a unique opportunity to provide potential Paralympians within Australia and the Oceania region the opportunity to compete in an international event close to home. All athletes with a disability events were open to athletes from participating countries. The games also provided an opportunity to prepare athletes and teams heading to the Beijing 2008 and London 2012 Paralympic Games.

The Arafura Games showcased more than 322 athletes from 24 countries in the following sports: athletics, basketball, cycling, swimming, table tennis, tennis and powerlifting.

Polocrosse

The Australian polocrosse team won the 2007 Polocrosse World Cup, held in Warwick, Queensland, successfully defending the title Australia won in 2003.

Rowing

Australian rowers performed well at the 2006 World Rowing Championships in Eton, England, winning seven medals and emerging as the number-one ranked rowing nation in Olympic events. Australia won gold medals in the women's four, men's pair, women's double scull and men's adaptive arms single scull; silver in the women's lightweight double and the women's eight; and bronze in the women's quad scull.

At the under-23 World Championships, Australia won four medals including one gold, while at the Junior World Championships, Australian won two medals including one gold.

Rugby league

The Australian Kangaroos continued their resurgence by opening their 2006 campaign with a clinical 30–18 win over New Zealand in Auckland in the 2006 Tri Nations Tournament. The Kangaroos then suffered a loss to Great Britain 23–12, leaving the series wide open. Great Britain however then went on to suffer heavy defeats in their last two games, leaving Australia and New Zealand to contest the final. Australia won the final 16–12 in golden point extra time, after scores were locked at 12–12 after 80 minutes.

Australia re-affirmed its dominance of the sport by defeating New Zealand in the 2007 Anzac Test 30–6.

Rugby union

Australian rugby union experienced another successful year. The Wallabies put in solid performances against England to retain the Cook Cup, while the Australian under-19 team won the International Rugby Board Under-19 World Championships in Dubai.

George Gregan played his 120th test during the year and became the most capped rugby player, while Australian under-19 scrumhalf Josh Holmes was named International Rugby Board Under-19 Player of the Year.

Sailing

The Australian sailing team had an outstanding year, winning gold and silver in laser and gold in tornado at the World Championships. In addition, the end of year world rankings included top-three rankings in four classes. Yachting Australia's athletes of the year, Darren Bundock and Glenn Ashby, finished number one in the tornado class, Tom Slingsby finished number two in the laser class, Nathan Wilmot and Malcolm Page finished second in the men's 470, and Krystal Weir was ranked third in the laser radial.

Shooting

Adam Vella and Warren Potent both finished the year with the number-one ranking in men's trap and men's 50-metre rifle prone, respectively, both securing Olympic quota places for Australia. In addition, Dina Aspandiyarova (with an overall world ranking of seventh) and Lalita Yauhleuskaya have both secured Olympic quota places in the women's ten-metre air pistol.

Skate (roller sports)

Kristen Slade won the inline artistic skating silver medal at the 2006 World Artistic Roller Skating Championships in Spain.

The Australian junior men's inline hockey team finished third at the Junior World Cup in the United States.

Ski and snowboard

Australian athletes completed the most successful international season in Australian winter sports history. Australia finished the season with World Cup champions, one runner-up and more athletes in the world's top ten. These performances include an unprecedented medal haul at the Freestyle World Championships, and an incredible 19 World Cup medals won in three disciplines. Dale Begg–Smith maintained his domination in moguls, winning the World Cup title, and gold in dual moguls and silver in single moguls at the Moguls World Championships.

Jacqui Cooper completed a successful return to the top of the aerial skiing world, winning the final event of the season in Apex, Canada, to claim the fourth World Cup title of her career. In doing so, Cooper became the greatest winner in the history of women's aerial skiing with 18 victories. She is also the first woman to win four World Cup titles. Cooper then went on to win bronze at the World Aerial Championships.

Softball

The Australian softball team — Aussie Spirit — finished third at the 2006 International Softball Federation XI Women's World Championships, held in Beijing. The bronze-medal result automatically qualified Australia for the Beijing 2008 Olympic Games.

Squash

In the Men's World Open held in September 2006, world number two, David Palmer, won the final defeating Frenchman Gregory Gaultier. In the Women's World Open, the Grinham sisters were again prominent in the final rounds of a World Championship event, with Natalie Grinham losing in the final to world number one, Nicol David from Malaysia. David defeated Rachael Grinham in the semifinal.

Surfing

The Australian team was declared the Champion Team at the World Surfing Games held at Huntington Beach, California, in December 2006. This result was on the back of Australia winning the prestigious International Surfing Association Nations Cup (Tag Team).

The Australian junior team followed up this result with success at the International Surfing Association World Junior Championships in Portugal in May 2007. Sally Fitzgibbons and Garrett Parkes won the World Junior Champions in the girls under-18 division and the boys under-16 division, respectively, and the Australian team was declared the overall World Junior Champion Team.

On the World Championship tour for professional surfers, Layne Beachley won a remarkable seventh World Championship title.

Surf lifesaving

Australia has dominated the sport of surf lifesaving for many years and is performing well in pool lifesaving. Australia finished an outstanding second overall at the 2006 German Cup — a pool lifesaving competition dominated by European countries. The most notable individual performances were Downie Langthorne winning a gold medal in the 200-metre super lifesaver and a silver in the 200-metre obstacles, with Jenny Parry winning silver medals in both the 200-metre obstacles and the 100-metre rescue medley.

Swimming

Australian swimmers continued their strong international performance during the year. At the International Paralympic Committee World Championships in Durban, Matthew Cowdrey brought home individual gold and a relay gold while setting three new world records. Fellow relay swimmer Peter Leek also won gold, with the 22-member team winning 27 medals overall.

In open water swimming, Josh Santacaterina won the 25-kilometre event at the 4th FINA World Open Water Swimming Championships in Naples, Italy. Santacaterina finished 1:22.00 ahead of the silver medallist Russian Yuri Kudinov, a four-time World Champion in the event. Kate Brookes–Peterson became the first Australian to win open water medals at a FINA World Championships when she won bronze in both the five-kilometre and the Olympic discipline 10-kilometre event.

In the pool at the FINA World Championships in Melbourne, the Australian swimming team won gold, silver and bronze and half of the titles on offer. Libby Lenton collected gold medals in the highly prized 50-metre and 100-metre freestyle double to confirm her place as one of the world's best female swimmers.

Australia's men struck gold in the 4x100-metre medley relay. The team of Matt Welsh, Brenton Rickard, Andrew Lauterstein and Eamon Sullivan won in 3:34.93. The performances of Sullivan and Rickard at the World Championships were positive signs for Australia's men, with Sullivan winning bronze in the men's 100-metre freestyle and Rickard finishing with gold, silver and bronze.

Table tennis

Seventeen-year-old Trent Carter made history by becoming the first-ever Australian to win a junior world circuit event by claiming victory in the Venezuelan Junior Open in March 2007. Carter then went on to become the first Australian to be at the top of the junior world circuit rankings after his win in Venezuela and a quarterfinal finish in the Chile Junior Open.

In the senior ranks, Miao Miao won a bronze medal in the women's singles and the men's team of Kyle Davis, William Henzell, Kiet Tran and George Tang won a bronze in the men's teams event at the 2007 Commonwealth Championships in India in June.

At the Arafura Games, the athletes with a disability team performed strongly with David Moffatt, Catherine Morrow, Julie Davis, Sarah Lazzaro and Rebecca Julian all picking up gold medals. This solid performance has moved them all closer to qualifying for the Beijing 2008 Paralympic Games.

Taekwondo

It was a record-breaking year for taekwondo, with Australia winning its first-ever gold medal at the 2006 World Cup in Bangkok. Tina Morgan, competing in the welterweight division, took home gold while Kylie Treadwell, competing in the flyweight division, and Ryan Carneli, competing in the bantamweight division, both claimed silver medals.

Tennis

Wimbledon 2006 saw Australia's Rennae Stubbs and her Zimbabwean partner, Cara Black, reach the women's doubles semifinals only to lose to the Chinese pair Zi Yan and Jie Cheng. Towards the end of 2006, Chris Guccione won his second successive singles title with a victory in the Serguros Boliva Open in Medellin, Colombia. Samantha Stosur finished 2006 ranked as the co-number one in doubles with her partner Lisa Raymond of the United States. The pair defeated number-three seeds Stubbs and Black in the final of the WTA Championships.

Alicia Molik and Mara Santangelo (Italy), in only their second outing as partners, won the 2007 French Open, defeating Katarina Srebotnik from Slovakia and Japan's Ai Sugiyama. In the French Open Junior Championships, Sydney's Greg Jones advanced to the final.

Peter Luczak and Robert Smeets both had a successful start to 2007. Luczak continued his excellent results on clay when he won the ATP Challenger event in Furth, Germany, defeating Fabio Fognini (Italy) in three sets. Smeets was successful at the ITF Futures event in Puerto Cruz, Spain, where he defeated Guillermo Alcaide (Spain) in straight sets.

Andrew Coelho and Sam Groth combined to make a clean sweep of the events in Puerto Cruz, defeating the Spanish pair of Boje–Ordones and Martin–Adalia in the doubles final.

Luczak has broken into the world's top 100 for the first time after winning an ATP Challenger in Poland. Having improved his ranking from 166 in January to 98, Luczak's victory in Poland is one of four ATP Challenger events he has won this year.

At the Orlen Plock Wheelchair Tournament in Poland, Michael Esler continued on his winning way defeating Poland's Jerzy Kulik in the semifinal, only to be defeated in the final.

Tenpin bowling

Jason Belmonte and Jarrod Lean won the bronze medal in the doubles at the Men's World Tenpin Bowling Championships in Korea, with Belmonte also claiming bronze in the masters.

Belmonte won the prized 2007 World Tenpin Masters in England, bowling a perfect 300 in the first of the two-game final. He also claimed another of tenpin's sought-after international titles, winning the High Roller Tournament in Nevada, United States.

At the 2006 World Youth Championships in Berlin, Australia won the teams gold medal and secured bronze in both the all events and masters.

At the 2006 Commonwealth Championships in Melbourne, Australia won two gold, three silver and four bronze medals.

Touch

Australia continued to be ranked number one in international touch football during the year. The benchmark event for senior national teams in 2007 was the Federation of International Touch World Cup, held in Stellenbosch, South Africa, in January 2007. Australia sent men's, women's and mixed open and senior division sides to the tournament and featured in all seven finals, winning five of the seven divisions including the men's and women's open divisions. As a result of these performances, Australia retained the Federation of International Touch World Cup in 2007.

Triathlon

Australian triathletes performed admirably at the 2006 Triathlon World Championships in Lausanne. Emma Snowsill made it back-to-back World Championship victories, with Felicity Abrams finishing second to record her first senior World Championship medal.

In the under-23 events, Erin Densham won gold with fellow Australian Emma Moffat taking silver, while Nathan Campbell was second in the men's event and Dan Wilson third.

Australian athletes also excelled at World Cup level, with Emma Snowsill, Brad Kahlefeldt, Courtney Atkinson, Emma Moffatt and Rina Hill all winning International Triathlon Union World Cup events.

Volleyball

Alice Rohkamper and Becchara Palmer won Australia's first-ever under-19 FIVB Beach Volleyball World Championships in Bermuda. Senior beach pair, Natalie Cook and Tamsin Barnett won gold at the Korean World Cup event early in the 2007 season, just months after the pair joined forces for their attack on the Beijing 2008 Olympic Games.

The Australian men's team jumped one place in the international men's rankings after the World Championships, despite the fact that Australia did not win a match in their pool. While Australia returned home without a win, performances at the World Championships proved that with further international experience they can be at the top of world volleyball.

Waterskiing

At the 2006 World Water Ski Racing Championships, Jason Walmsley won the F1 men's title with Daniel Campbell third, Chris Stout won the F2 men's title, Ann Procter the F1 women's title and Tania Teelow the F2 women's title. Australian skiers also placed second and third in the junior boys' division and first in the junior girls' division.

At the 2006 World Barefoot Skiing Championship held in the United States, Ashley Stebbings won the women's overall silver medal and the jump silver medal, and also won the junior girls' division overall gold, tricks gold and jump bronze. Stebbings was named the International Water Ski Federation 2006 Female Barefoot Skier of the Year. Nerissa Wright won the gold medal in the women's slalom, while Laura Dickers won two bronze medals in the junior girls' tricks and slalom. The Australian team won the silver medal, finishing behind the United States.

At the 2007 World Disabled Water Ski Championships held in Townsville, the Australian team won the silver medal — the best-ever Australian team result. Gold medals were won by Jamie McDonald (four), Chris Edwards (two), Ian Denman, Jason Sleep, Scott Wintle, Scott Reardon and Darryl Hoyle. Hoyle also broke the jump world record. Australian skiers also won five silver and three bronze medals at the event.

Water polo

The Australian women's water polo team had a very successful year, claiming gold at the 2006 World Cup tournament in Beijing, before winning the silver medal at the FINA World Championships in Melbourne in March 2007.

FINANCIAL ACCOUNTABILITY

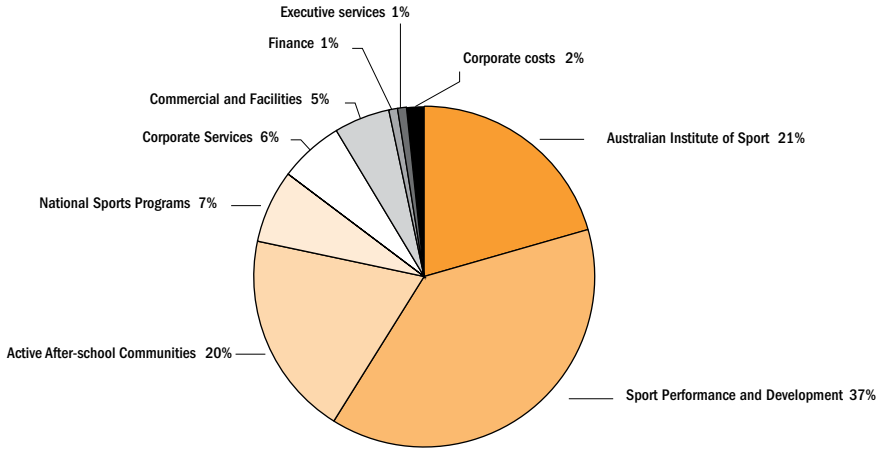
Budget

The Australian Government appropriation to the ASC for the 2006–07 financial year was $193.017 million. In addition, the ASC generated in the order of $24.426 million in revenue from corporate sources such as sponsorship, hire of facilities and interest, from external sources such as Government departments and agencies, and from national sporting organisations.

The independent audit report and financial statements for the year ended 30 June 2007 are at Appendix 1. The disbursement of funds across the ASC is depicted below.

Through its Sports Grants Program, the ASC provides financial assistance to 65 sports. Details of grant allocations to sports are at Appendix 3.

Figure 1 Disbursement of the budget across the Australian Sports Commission, 2006–2007



Planning and accountability framework

The ASC has in place a planning and accountability framework that is based on the Australian Government's outcome and output framework. The framework is designed to ensure the ASC meets its legislative responsibilities as described in the *Australian Sports Commission Act 1989* and effectively meets its objectives, which are:

- to secure an effective national sports system that offers improved participation in quality sports activities by Australians
- to secure excellence in sports performance by Australians.

The Operational Plan 2006–2007 stems from the *Strategic Plan 2006–2009*, and reflects these outcomes to ensure consistent reporting on performance measures identified in the Australian Government's budget papers.

The planning and accountability framework is continually being reviewed and refined to take account of emerging needs and better-practice approaches.

Internal and external scrutiny

The Audit Committee, which is a standing committee of the ASC Board, develops and delivers the ASC's financial-management and accountability framework (see 'The Australian Sports Commission Board'). It helps the ASC to fulfil its accountability responsibilities by reviewing audits conducted by the Australian National Audit Office and internal auditors (KPMG), and by monitoring the adequacy of the ASC's administrative, operational and accounting controls.

There were four Audit Committee meetings in 2006–07. Attendance by committee members was as follows:

Name	Position	Meetings attended
Roy Masters	Chairperson/member	3
Kieren Perkins	Member	4
Geoff Stooke	Member	4

The Committee oversaw the signing of the 2005–06 financial statements by the ASC Chairman, CEO and CFO, as audited by the Australian National Audit Office and their contractors, Deloittes.

The Audit Committee reviewed the following internal audit reports during 2006–07:

- payments and payables
- Active After-school Communities grants management and program delivery
- tendering and contract management
- credit cards
- travel allowances
- human resources management information system data migration review
- the ASC's compliance with *Commonwealth Authorities and Companies Act 1997* requirements.

The Committee endorsed the re-appointment of KPMG as the internal audit service provider for the ASC until 30 June 2008, and approved a two-year strategic internal audit program following extensive consultation with the Executive and senior officers of the ASC.

The Committee was kept informed of any ASC action in response to Australian National Audit Office across-agency reports as tabled in Parliament throughout 2006–07.

APPENDIXES

Appendix 1

Financial report

Australian National Audit Office

INDEPENDENT AUDITOR'S REPORT

To the Minister for Arts and Sport

Scope

I have audited the accompanying financial statements of the Australian Sports Commission for the year ended 30 June 2007, which comprise: a Statement by the Director, Chief Executive Officer and Chief Financial Officer; Income Statement; Balance Sheet; Statement of Changes in Equity; Cash Flow Statement; Schedules of Commitments and Contingencies; a Summary of Significant Accounting Policies; and other explanatory notes.

The Responsibility of the Chief Executive for the Financial Statements

The Australian Sports Commission's Chief Executive is responsible for the preparation and fair presentation of the financial statements in accordance with the Finance Minister's Orders made under the *Commonwealth Authorities and Companies Act 1997* and the Australian Accounting Standards (including the Australian Accounting Interpretations). This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

My responsibility is to express an opinion on the financial statements based on my audit. My audit has been conducted in accordance with the Australian National Audit Office Auditing Standards, which incorporate the Australian Auditing Standards. These Auditing Standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Commission's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Commission's internal control. An audit also includes evaluating the appropriateness of

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accounting policies used and the reasonableness of accounting estimates made by the Chief Executive, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Independence

In conducting the audit, I have followed the independence requirements of the Australian National Audit Office, which incorporate the ethical requirements of the Australian accounting profession.

Auditor's Opinion

In my opinion, the financial statements of the Australian Sports Commission:

(a) have been prepared in accordance with the Finance Minister's Orders made under the *Commonwealth Authorities and Companies Act 1997,* and the Australian Accounting Standards (including the Australian Accounting Interpretations); and

(b) give a true and fair view of the matters required by the Finance Minister's Orders including the Australian Sports Commission's financial position as at 30 June 2007 and of its financial performance and its cash flows for the year then ended.

Australian National Audit Office

Jocelyn Ashford
Executive Officer

Delegate of the Auditor-General
Canberra
13 September 2007

AUSTRALIAN SPORTS COMMISSION

STATEMENT BY DIRECTOR, CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER

In our opinion, the attached financial statements for the Australian Sports Commission for the year ended 30 June 2007 are based on properly maintained financial records and give a true and fair view of the matters required by the Finance Ministers Orders made under the *Commonwealth Authorities and Companies Act 1997*.

In our opinion, at the date of this statement, there are reasonable grounds to believe that the Commission will be able to pay its debts as and when they become due and payable.

This statement is made in accordance with a resolution of the directors.

Signed.....

P. BARTELS
Chairman

30 August 2007

Signed.....

M. PETERS
Chief Executive Officer

30 August 2007

Signed.....

L. DALY
Chief Financial Officer

30 August 2007

INCOME STATEMENT
for the year ended 30 June 2007

	Notes	2007 $'000	2006 $'000
INCOME			
Revenue			
Revenue from Government	3A	**193,017**	168,631
Sale of goods and rendering of services	3B	**19,664**	17,933
Interest	3C	**2,905**	2,713
Rental income	3D	**1,857**	1,249
Total revenue		**217,443**	190,526
Gains			
Sale of assets	3E	**233**	-
Total gains		**233**	-
Total Income		**217,676**	190,526
EXPENSES			
Employee benefits	4A	**58,480**	50,090
Suppliers	4B	**52,602**	46,774
Grants	4C	**100,808**	82,750
Depreciation and amortisation	4D	**11,314**	9,581
Finance costs	4E	**-**	334
Losses from asset sales	4F	**-**	104
Total Expenses		**223,204**	189,633
(Deficit) Surplus attributable to the Australian Government		**(5,528)**	893

The above statement should be read in conjunction with the accompanying notes.

BALANCE SHEET
as at 30 June 2007

	Notes	2007 $'000	2006 $'000
ASSETS			
Financial Assets			
Cash and cash equivalents	5A	**32,113**	45,615
Trade and other receivables	5B	**7,363**	4,639
Loans	5C	**4,166**	4,450
Total financial assets		**43,642**	54,704
Non-Financial Assets			
Land and buildings	6A	**206,386**	150,955
Infrastructure, plant and equipment	6B	**15,437**	11,985
Intangibles	6C	**920**	1,036
Inventories	6D	**601**	824
Other non-financial assets	6E	**361**	3,765
Total non-financial assets		**223,705**	168,565
Total Assets		**267,347**	223,269
LIABILITIES			
Payables			
Suppliers	7A	**7,632**	9,961
Grants	7B	**1,371**	837
Other payables	7C	**2,486**	1,887
Total payables		**11,489**	12,685
Interest Bearing Liabilities			
Loans	8A	**4,000**	4,000
Total interest bearing liabilities		**4,000**	4,000
Provisions			
Employee provisions	9A	**11,673**	10,991
Total provisions		**11,673**	10,991
Total Liabilities		**27,162**	27,676
Net Assets		**240,185**	195,593
EQUITY			
Contributed equity		**148,322**	132,289
Reserves		**99,863**	65,778
Accumulated deficit		**(8,000)**	(2,474)
Total Equity		**240,185**	195,593
Current Assets		**40,484**	55,269
Non-Current Assets		**226,863**	168,000
Current Liabilities		**19,162**	25,182
Non-Current Liabilities		**8,000**	2,494

The above statement should be read in conjunction with the accompanying notes.

STATEMENT of CHANGES in EQUITY

as at 30th June 2007

	Retained Earnings		Asset Revaluation Reserves		Contributed Equity/Capital		Total Equity	
	2007	2006	**2007**	2006	**2007**	2006	**2007**	2006
	$'000	$'000	**$'000**	$'000	**$'000**	$'000	**$'000**	$'000
Opening balance								
Balance carried forward from previous period	**(2,474)**	(3,367)	**65,778**	65,778	**132,289**	111,617	**195,593**	174,028
Adjustment for changes in accounting policies	-	-	-	-	-	-	-	-
Adjusted opening balance	**(2,474)**	(3,367)	**65,778**	65,778	**132,289**	111,617	**195,593**	174,028
Income and expense								
Revaluation increment recognised directly in equity	-	-	**34,085**	-	-	-	**34,085**	-
General expense (accumulated rounding)	**2**	-	-	-	-	-	**2**	-
Sub-total income and expenses recognised directly in equity	**2**	-	**34,085**	-	-	-	**34,087**	-
(Deficit) Surplus for the period	**(5,528)**	893	-	-	-	-	**(5,528)**	893
Total income and expenses	**(5,528)**	893	**34,085**	-	-	-	**28,559**	893
Contributions by Owners								
Appropriation (equity injection)	-	-	-	-	**16,033**	20,672	**16,033**	20,672
Sub-total transactions with owners	-	-	-	-	**16,033**	20,672	**16,033**	20,672
Closing balance at 30 June	**(8,000)**	(2,474)	**99,863**	65,778	**148,322**	132,289	**240,185**	195,593
Closing Balance attributable to the Australian Government	**(8,000)**	(2,474)	**99,863**	65,778	**148,322**	132,289	**240,185**	195,593

The above statement should be read in conjunction with the accompanying notes.

CASH FLOW STATEMENT

for the period ended 30 June 2007

	Notes	2007 $'000	2006 $'000
OPERATING ACTIVITIES			
Cash received			
Goods and services		**20,413**	20,421
Appropriations		**193,017**	168,631
Interest		**2,874**	2,422
Net GST (paid) received		**(986)**	13,076
Total cash received		**215,318**	204,550
Cash used			
Employees		**57,798**	49,221
Suppliers		**51,304**	41,635
Grants		**100,274**	94,107
Total cash used		**209,376**	184,963
Net cash from Operating Activities	10	**5,942**	19,587
INVESTING ACTIVITIES			
Cash received			
Proceeds from sales of property, plant and equipment		**798**	986
Loans		**284**	-
Total cash received		**1,082**	986
Cash used			
Purchase of property, plant and equipment		**36,559**	40,095
Loans		**-**	200
Total cash used		**36,559**	40,295
Net cash used by investing activities		**(35,477)**	(39,309)
FINANCING ACTIVITIES			
Cash received			
Appropriations - capital injections		**16,033**	20,672
Total cash received		**16,033**	20,672
Cash used			
Repayment of borrowings		**-**	-
Total cash used		**-**	-
Net cash from financing activities		**16,033**	20,672
Net (decrease) or increase in cash held		**(13,502)**	950
Cash at the beginning of the reporting period		**45,615**	44,665
Cash at the end of the reporting period	5A	**32,113**	45,615

The above statement should be read in conjunction with the accompanying notes.

SCHEDULE OF CONTINGENCIES

as at 30 June 2007

Contingent Liabilities	Guarantees		Claims for damages or costs		TOTAL	
	2007	2006	**2007**	2006	**2007**	2006
	$'000	$'000	**$'000**	$'000	**$'000**	$'000
Balance from previous period	**55**	-	**-**	170	**55**	170
New	**-**	55	**-**	-	**-**	55
Re-measurement	**-**	-	**-**	(10)	**-**	(10)
Liabilities crystallised	**-**	-	**-**	(40)	**-**	(40)
Obligations expired	**-**	-	**-**	(120)	**-**	(120)
Total Contingent Liabilities	**55**	55	**-**	-	**55**	55
Net Contingent Assets (Liabilities)					**55**	**55**

Details of each class of contingent liabilities and assets, including those not included above because they cannot be quantified, are disclosed in Note 11: Contingent Liabilities and Contingent Assets.

The above schedule should be read in conjunction with the accompanying notes.

SCHEDULE OF COMMITMENTS

as at 30 June 2007

	2007	2006
BY TYPE	**$'000**	$'000
Commitments Receivable		
Sponsorship	**(1,918)**	(1,462)
GST recoverable on commitments	**(9,231)**	(10,802)
Other commitments receivable	**(100)**	-
Total Commitments Receivable	**(11,249)**	(12,264)
Capital commitments		
Land and buildings [1]	**2,566**	27,156
Infrastructure, plant and equipment	**-**	569
Intangibles	**30**	-
Total capital commitments	**2,596**	27,725
Other commitments		
Operating leases	**1,092**	1,861
Grants [2]	**94,658**	87,953
Other commitments	**3,202**	-
Total other commitments	**98,952**	89,814
Net commitments by type	**90,299**	105,275
BY MATURITY		
Commitments receivable		
One year or less	**(10,183)**	(11,171)
From one to five years	**(1,066)**	(1,093)
Over five years	**-**	-
Total commitments receivable	**(11,249)**	(12,264)
Commitments payable		
Capital commitments		
One year or less	**2,596**	27,725
From one to five years	**-**	-
Over five years	**-**	-
Total capital commitments	**2,596**	27,725
Operating lease commitments		
One year or less	**1,079**	1,440
From one to five years	**13**	421
Over five years	**-**	-
Total operating lease commitments	**1,092**	1,861
Other Commitments		
One year or less	**96,759**	87,034
From one to five years	**1,101**	919
Over five years	**-**	-
Total other commitments	**97,860**	87,953
Net Commitments by Maturity	**90,299**	105,275

NB: Commitments are GST inclusive where relevant.

1. Outstanding contractual payments for building under construction.
2. Amounts payable under grant agreements in respect of which the recipient is yet to either perform the services required or meet eligibility conditions, and other contracts for service in progress.

Notes to and Forming part of the Financial Statements

Note 1: Summary of Significant Accounting Policies
Note 2: Events after the Balance Sheet Date
Note 3: Income
Note 4: Expenses
Note 5: Financial Assets
Note 6: Non-Financial Assets
Note 7: Payables
Note 8: Interest Bearing Liabilities
Note 9: Provisions
Note 10: Cash Flow Reconciliation
Note 11: Contingent Liabilities and Assets
Note 12: Directors Remuneration
Note 13: Related Party Disclosures
Note 14: Executive Remuneration
Note 15: Remuneration of Auditors
Note 16: Average Staffing Levels
Note 17: Financial Instruments
Note 18: Appropriations
Note 19: Compensation and Debt Relief
Note 20: Assets Held in Trust
Note 21: Reporting of Outcomes

Note 1: Summary of Significant Accounting Policies

1.1 Basis of Preparation of the Financial Report

The Financial Statements and notes are required by clause 1(b) of Schedule 1 to the *Commonwealth Authorities and Companies Act 1997* and are a General Purpose Financial Report.

The continued existence of the Australian Sports Commission (the Commission) in its present form and with its present programs is dependent on Government policy and on continuing appropriations by Parliament for the Australian Sports Commission's administration and programs.

The Financial Statements and notes have been prepared in accordance with:

· Finance Minister's Orders (or FMOs) for reporting periods ending on or after 01 July 2006; and

· Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that apply for the reporting period.

The financial report has been prepared on an accrual basis and is in accordance with historical cost convention, except for certain assets at fair value. Except where stated, no allowance is made for the effect of changing prices on the results or the financial position.

The financial report is presented in Australian dollars and values are rounded to the nearest thousand dollars unless otherwise specified.

Unless an alternative treatment is specifically required by an accounting standard or the FMOs, assets and liabilities are recognised in the balance sheet when and only when it is probable that future economic benefits will flow to the entity and the amounts of the assets or liabilities can be reliably measured. However, assets and liabilities arising under agreements equally proportionately unperformed are not recognised unless required by an accounting standard. Liabilities and assets that are unrealised are reported in the Schedule of Commitments and the Schedule of Contingencies (other than unquantifiable contingencies, which are reported at Note 11).

Unless alternative treatment is specifically required by an accounting standard, revenues and expenses are recognised in the Income Statement when and only when the flow, consumption or loss of economic benefits has occurred and can be reliably measured**.**

1.2 Significant Accounting Judgements and Estimates

In the process of applying the accounting policies listed in this note, the Commission has made the following judgements that have the most significant impact on the amounts recorded in the financial

The fair value of land is valued at market selling price. Buildings have been taken to be the depreciation replacement cost as determined by an independent value because Commission buildings are purpose built and may in fact realise more or less in the market place.

No accounting assumptions or estimates have been identified that have a significant risk of causing a material adjustment to carrying amounts of assets and liabilities within the next accounting period.

1.3 Statement of Compliance

Australian Accounting Standards require a statement of compliance with International Financial Reporting Standards (IFRS) to be made where the financial report complies with these standards. Some Australian equivalents to IFRS and other Australian Accounting Standards contain requirements specific to not-for-profit entities that are inconsistent with IFRS requirements. The Commission is a not for profit entity and has applied these requirements, so while this financial report complies with Australian Accounting Standards including Australian Equivalents to International Financial Reporting Standards (AEIFRS) it cannot make this statement.

Adoption of new Australian Accounting Standard requirements

No accounting standard has been adopted earlier than the effective date in the current period.

The following amendments, revised standards or interpretations have become effective but have had no financial impact or do not apply to the operations of the Commission.

Amendments:

2006-1 Amendments to Australian Accounting Standards [AASB 121]

2006-3 Amendments to Australian Accounting Standards [AASB 1045]

2006-4 Amendments to Australian Accounting Standards [AASB 134]

Interpretations:

UIG 4 Determining whether an arrangement contains a lease

UIG 5 Rights to interests arising from decommissioning, restoration and environmental rehabilitation funds

UIG 7 Applying the restatement approach under AASB 129 Financial Reporting in Hyperinflationary Economies

UIG 8 Scope of AASB 2

UIG 9 Reassessment of Embedded Derivatives

UIG 10 Interim Financial Reporting and Impairment

UIG 11 AASB 2 - Group and Treasury Share Transactions

Future Australian Accounting Standard requirements

The following new standards, amendments to standards or interpretations have been issued by the Australian Accounting Standards Board but are effective for future reporting periods. It is estimated that the impact of adopting these pronouncements when effective will have no material financial impact on future reporting periods.

- 2005-10 Amendments to Australian Accounting Standards [AASBs 132, 101, 114, 117, 133, 139, 1, 4, 1023, 1038]
- 2007-1 Amendments to Australian Accounting Standards arising from AASB Interpretation 11 [AASB
- 2007-2 Amendments to Australian Accounting Standards arising from AASB Interpretaion 12 [AASB 1, 117, 118, 120, 121, 127, 131, 139]
- 2007-3 Amendments to Australian Accounting Standards arising from AASB 8 [AASB 5, 6, 102, 107, 119, 127, 134, 136, 1023, 1038]
- 2007-4 Amendments to Australian Accounting Standards arising from ED 151 and other amendments [AASB 1, 2, 3, 4, 5, 6, 7, 102, 108, 110, 112, 114, 116, 117, 118, 119, 120, 121, 127, 128, 129, 130, 131, 132, 134, 136, 137, 138, 139, 141, 1023, 1038]
- 2007-5 Amendments to Australian Accounting Standard - Inventories held for distribution by Not-for-profit Entities [AASB 102]
- 2007-6 Amendments to Australian Accounting Standards arising from AASB 123 [AASB1, 101, 112B, 107, 111, 116, 138 and Interpretations 1 & 12]
- 2007-7 Amendments to Australian Accounting Standards [AASBs 1, 2, 4, 5, 107,
- AASB 8 Operating Segments
- AASB 101 Presentation of Financial Statements - revised standard
- AASB Interpretation 13 Customer Loyalty Programmes
- AASB Interpretation 14 AASB 119 - The Limit on a Defined Benefit Asset, Minimum

Financial instrument disclosure

AASB 7 *Financial Instruments: Disclosures* is effective for reporting periods beginning on or after 1 January 2007 (the 2007-08 financial year) and amends the disclosure requirements for financial instruments. In general AASB 7 requires greater disclosure than that presently. Associated with the introduction of AASB 7 a number of accounting standards were amended to reference the new standard or remove the present disclosure requirements through 2005-10 Amendments to Australian Accounting Standards [AASB 132, AASB 101, AASB 114, AASB 117, AASB 133, AASB 139, AASB 1, AASB 4, AASB 1023 & AASB 1038]. These changes have no financial impact but will affect the disclosure presented in future financial reports.

Other

The following standards and interpretations have been issued but are not applicable to the operations of the Commission:

- AASB 1049 Financial Reporting of General Government Sectors by Governments
- UIG 10 Interim Financial Reporting and Impairment
- IFRIC 11 Guidance on applying IFRS 2 - group and treasury share transactions; and
- IFRIC 12 Service concession arrangements

1.4 Revenue

Other Types of Revenue

Revenue from the sale of goods is recognised when:

- The risks and rewards of ownership have been transferred to the buyer;
- The seller retains no managerial involvement nor effective control over the goods;
- The revenue and transaction costs incurred can be reliably measured; and
- It is probable that the economic benefits associated with the transaction will flow to the Entity.

Revenue from rendering of services is recognised by reference to the stage of completion of contracts at the reporting date. The revenue is recognised when:

- The amount of revenue, stage of completion and transaction costs incurred can be reliably measured; and
- The probable economic benefits of the transaction will flow to the entity.

The stage of completion of contracts at the reporting date is determined by reference to the proportion that costs incurred to date bear to the estimated total costs of the transaction.

Receivables for goods and services, which have 30 day terms, are recognised at the nominal amounts due less any provision for bad and doubtful debts. Collectability of debts is reviewed at balance date. Provisions are made when collectability of the debt is no longer probable.

Interest revenue is recognised using the effective interest method as set out in AASB 139 *Financial Instruments: Recognition and Measurement* .

Revenues from Government

Amounts appropriated for Departmental outputs appropriations for the year (adjusted for any formal additions and reductions) are recognised as revenue, except for certain amounts that relate to activities that are reciprocal in nature, in which case revenue is recognised only when it has been earned.

Appropriations receivable are recognised at their nominal amounts.

1.5 Gains

Sale of Assets

Gains from disposal of non-current assets is recognised when control of the asset has passed to the buyer.

1.6 Transactions with the Government as Owner

Equity injections

Amounts appropriated which are designated as 'equity injections' for a year (less any formal reductions) are recognised directly in Contributed Equity in that year.

Restructuring of Administrative Arrangements

Net assets received from or relinquished to another Australian Government Agency or Agency under a restructuring of administrative arrangements are adjusted at their book value directly against contributed equity.

Other distributions to owners

The FMOs require that distributions to owners be debited to contributed equity unless in the nature of a dividend.

1.7 Employee Benefits

Liabilities for services rendered by employees are recognised at the reporting date to the extent that they have not been settled.

Liabilities for 'short-term employee benefits' (as defined in AASB 119) and termination benefits due within twelve months of balance date are measured at their nominal amounts.

The nominal amount is calculated with regard to the rates expected to be paid on settlement of the liability.

All other employee benefit liabilities are measured at the present value of the estimated future cash outflows to be made in respect of services provided by employees up to the reporting date.

Leave

The liability for employee benefits includes provision for annual leave and long service leave. No provision has been made for sick leave as all sick leave is non-vesting and the average sick leave taken in future years by employees of the Commission is estimated to be less than the annual entitlement for sick leave.

The leave liabilities are calculated on the basis of employees' remuneration, including the Commission's employer superannuation contribution rates to the extent that the leave is likely to be taken during service rather than paid out on termination.

The non-current portion of the liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at 30 June 2007. In determining the present value of the liability, attrition rates and pay increases through promotion and inflation have been taken into account.

Separation and Redundancy

Provision is made for separation and redundancy benefit payments. The Commission recognises a provision for termination when it has developed a detailed formal plan for the terminations and has informed those employees affected that it will carry out the terminations.

Superannuation

Staff of the Commission are members of the Commonwealth Superannuation Scheme (CSS), the Public Sector Superannuation Scheme (PSS) or the PSS accumulation plan (PSSap).

The CSS and PSS are defined benefit schemes of the Australian Government. The PSSap is a defined contribution scheme.

The liability for defined benefits is recognised in the financial statements of the Australian Government and is settled by the Australian Government in due course.

The Commission makes employer contributions to the Employee Superannuation Scheme at rates determined by an actuary to be sufficient to meet the cost to the Government of the superannuation entitlements of the Commission's employees. The Commission accounts for the contributions as if they were contributions to defined contribution plans.

From 1 July 2005, new employees are eligible to join the PSSap scheme.

The liability for superannuation recognised as at 30 June represents outstanding contributions for the final fortnight of the year.

1.8 Leases

A distinction is made between finance leases and operating leases. Finance leases effectively transfer from the lessor to the lessee substantially all the risks and rewards incidental to ownership of leased non-current assets. An operating lease is a lease that is not a finance lease. In operating leases, the lessor effectively retains substantially all such risks and benefits.

Where a non-current asset is acquired by means of a finance lease, the asset is capitalised at either the fair value of the lease property or, if lower, the present value of minimum lease payments at the inception of the contract and a liability is recognised at the same time and for the same amount.

The discount rate used is the interest rate implicit in the lease. Leased assets are amortised over the period of the lease. Lease payments are allocated between the principal component and the interest expense.

Operating lease payments are expensed on a straight line basis which is representative of the pattern of benefits derived from the leased assets.

1.9 Borrowing Costs

All borrowing costs are expensed as incurred.

1.10 Cash

Cash means notes and coins held and any deposits held at call with a bank or financial institution. Cash is recognised at its nominal amount.

1.11 Financial Risk Management

The Commission's activities expose it to normal commercial financial risk. As a result of the nature of the Commission's business and internal and Australian Government policies, dealing with the management of financial risk, the Commission's exposure to market, credit, liquidity and cash flow and fair value interest rate risk is considered to be low.

1.12 Derecognition of Financial Assets and Liabilities

Financial assets are derecognised when the contractual rights to the cash flows from the financial assets expire or the asset is transferred to another Entity. In the case of a transfer to another Entity, it is necessary that the risks and rewards of ownership are also transferred.

Financial liabilities are derecognised when the obligation under the contract is discharged, cancelled or expires.

1.13 Impairment of Financial Assets

Financial assets are assessed for impairment at each balance date.

Financial Assets held at Amortised Cost

If there is objective evidence that an impairment loss has been incurred for loans and receivables or held to maturity investments held at amortised cost, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the asset's original effective interest rate. The carrying amount is reduced by way of an allowance account. The loss is recognised in the Income Statement.

Financial Assets held at Cost

If there is objective evidence that an impairment loss has been incurred on an unquoted equity instrument that is not carried at fair value because it cannot be reliably measured, or a derivative asset that is linked to and must be settled by delivery of such an unquoted equity instrument, the amount of the impairment loss is the difference between the carrying amount of the asset and the present value of the estimated future cash flows discounted at the current market rate for similar assets.

Available for Sale Financial Assets

If there is objective evidence that an impairment loss on an available for sale financial asset has been incurred, the amount of the difference between its cost, less principal repayments and amortisation, and its current fair value, less any impairment loss previously recognised in expenses, is transferred from equity to the Income Statement.

1.14 Interest Bearing Liabilitiess

Government loans are carried at the balance yet to be repaid. Interest is expensed as it accrues.

1.15 Supplier and other payables

Supplier and other payables are recognised at their nominal amounts. Liabilities are recognised to the extent that the goods or services have been received (and irrespective of having been invoiced).

1.16 Contingent Liabilities and Contingent Assets

Contingent Liabilities and Contingent Assets are not recognised in the Balance Sheet but are reported in the relevant schedules and notes. They may arise from uncertainty as to the existence of a liability or asset, or represent an existing liability or asset in respect of which settlement is not probable or the amount cannot be reliably measured. Contingent assets are reported when settlement is probable, and contingent liabilities are recognised when settlement is greater than remote.

1.17 Acquisition of Assets

Assets are recorded at cost on acquisition except as stated below. The cost of acquisition includes the fair value of assets transferred in exchange and liabilities undertaken. Financial assets are initially measured at their fair value plus transaction costs where appropriate.

Assets acquired at no cost, or for nominal consideration, are initially recognised as assets and revenues at their fair value at the date of acquisition, unless acquired as a consequence of restructuring of administrative arrangements. In the latter case, assets are initially recognised as contributions by owners at the amounts at which they were recognised in the transferor Commission's accounts immediately prior to the restructuring.

1.18 Property, Plant and Equipment

Asset Recognition Threshold

Purchases of property, plant and equipment are recognised initially at cost in the Balance Sheet, except for purchases costing less than $2,000 which are expensed in the year of acquisition (other than where they form part of a group of similar items which are significant in total).

The initial cost of an asset includes an estimate of the cost of dismantling and removing the item and restoring the site on which it is located. This is particularly relevant to 'makegood' provisions in property leases taken up by the Commission where there exists an obligation to restore the property to its original condition. These costs are included in the value of the Commission's leasehold improvements with a corresponding provision for the 'makegood' taken up.

Revaluations

Fair values for each class of asset are determined as shown below:

Asset class	Fair value measured at:
Land	Market selling price
Buildings	Depreciated replacement cost
Leasehold improvements	Depreciated replacement cost
Plant & equipment	Market selling price and depreciated replacement cost

Following initial recognition at cost, valuations are conducted with sufficient frequency to ensure that the carrying amounts of assets do not differ materially from the assets' fair values as at the reporting date. The regularity of independent valuations depends upon the volatility of movements in market values for the relevant assets.

Revaluation adjustments are made on a class basis. Any revaluation increment is credited to equity under the heading of asset revaluation reserve except to the extent that it reverses a previous revaluation decrement of the same asset class that was previously recognised through surplus or deficit. Revaluation decrements for a class of assets are recognised directly through surplus or deficit except to the extent that they reverse a previous revaluation increment for that class.

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the asset restated to the revalued amount.

Depreciation

Depreciable property, plant and equipment assets are written-off to their estimated residual values over their estimated useful lives to the Commission using, in all cases, the straight-line method of depreciation. Leasehold improvements are amortised on a straight line basis over the lessor of the estimated useful life of the improvements or the unexpired period of the lease.

Depreciation rates (useful lives), residual values and methods are reviewed at each reporting date and necessary adjustments are recognised in the current, or current and future reporting periods, as appropriate.

Depreciation rates applying to each class of depreciable asset are based on the following useful lives:

	2007	2006
Land improvements	**20-40 years**	20-40 years
Buildings	**3-75**	3-75
Leasehold improvements	**5-10**	5-10
Infrastructure, fittings, plant and equipment	**4-25**	4-25
Computer hardware	**4-15**	4-15
Marine fleet	**2-20**	2-20
Motor vehicles	**2-10**	2-10

Impairment

All assets were assessed for impairment at 30 June 2007. Where indications of impairment exist, the assets recoverable amount is estimated and an impairment adjustment made if the assets recoverable amount is less than its carrying amount.

The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use. Value in use is the present value of the future cash flows expected to be derived from the asset. Where the future economic benefit of an asset is not primarily dependent on the asset's ability to generate future cash flows, and the asset would be replaced if the Commission were deprived of the asset, its value in use is taken to be its depreciated replacement cost.

1.19 Intangibles

The Commission's intangibles comprise purchased sofware and internally developed software for internal use. These assets are carried at cost.

Software is amortised on a straight-line basis over its anticipated useful life. The useful lives of the Commission's software are 3 to 5 years (2005-06: 3 to 5 years).

All software assets were assessed for indications of impairment as at 30 June 2007.

1.20 Inventories

Inventories held for sale are valued at the lower of cost and net realisable value.

Inventories acquired at no cost or nominal consideration are measured at current replacement cost at the date of acquisition.

All the Commission's inventories are held for resale.

1.21 Taxation

The Commission is exempt from all forms of taxation except fringe benefits tax (FBT) and the goods and services tax (GST).

Revenues, expenses and assets are recognised net of GST:

- except where the amount of GST incurred is not recoverable from the Australian Taxation Office; and
- except for receivables and payables.

Note 2: Events after the Balance Sheet Date

There are no events occurring after the reporting date which would significantly affect the ongoing structure or financial activities of the Commission.

Note 3: Income

	2007	2006
Revenue	**$'000**	$'000
Note 3A: Revenue from Government		
Appropriation for Departmental outputs	**193,017**	168,631
Total revenue from Government	**193,017**	168,631
Note 3B: Sale of goods and rendering of services		
Provision of goods - external entities	**1,208**	1,331
Total sale of goods	**1,208**	1,331
Rendering of services - related entities	**5,307**	3,370
Rendering of services - external entities	**13,149**	13,232
Total rendering of services	**18,456**	16,602
Total sale of goods and rendering of services	**19,664**	17,933
Note 3C: Interest		
Loans	**20**	337
Deposits	**2,885**	2,376
Total interest	**2,905**	2,713
Note 3D: Rental income		
Other	**1,857**	1,249
Total rental income	**1,857**	1,249
Previously reported as Rendering of services - external entities		
Gains		
Note 3E: Sale of assets		
Property, plant and equipment		
Proceeds from sale	**798**	-
Carrying value of assets sold	**565**	-
Net gain from sale of assets	**233**	-

Note 4: Expenses

	2007 $'000	2006 $'000
Note 4A: Employee benefits		
Wages and salaries	**49,166**	42,541
Superannuation	**6,589**	5,675
Leave and other entitlements	**2,118**	1,666
Separation and redundancies	**607**	208
Total employee benefits	**58,480**	50,090
Note 4B: Suppliers		
Provision of goods – external entities	**4,211**	4,092
Rendering of services – related entities	**2,070**	1,807
Rendering of services – external entities	**42,606**	38,716
Operating lease rentals	**2,842**	1,457
Workers compensation premiums	**873**	702
Total supplier expenses	**52,602**	46,774
Note 4C: Grants		
Non-profit organisations	**100,808**	82,750
Total grants	**100,808**	82,750
Note 4D: Depreciation and amortisation		
Depreciation:		
Infrastructure, plant and equipment	**3,587**	3,110
Land improvements & buildings	**7,379**	6,153
Total depreciation	**10,966**	9,263
Amortisation:		
Intangibles:		
Computer Software	**348**	318
Total amortisation	**348**	318
Total depreciation and amortisation	**11,314**	9,581
Note 4E: Finance costs		
Loans	**-**	334
Total finance costs	**-**	334
Note 4F: Losses from asset sales		
Land and buildings		
Proceeds from sale	**-**	-
Carrying value of assets sold	**-**	7
Infrastructure, plant and equipment		
Proceeds from sale	**-**	897
Carrying value of assets sold	**-**	994
Total losses from asset sales	**-**	104

Note 5: Financial Assets

	2007 $'000	2006 $'000
Note 5A: Cash and cash equivalents		
Cash on hand and at bank	**6,631**	11,862
Deposits at call	**25,482**	33,753
Total cash and cash equivalents	**32,113**	45,615
Note 5B: Trade and other receivables		
Goods and services	**3,472**	2,297
GST receivable from the Australian Taxation Office	**3,455**	1,958
Other:		
Interest	**447**	416
Total other receivables	**447**	416
Total trade and other receivables (gross)	**7,374**	4,671
Less Allowance for doubtful debts:		
Goods and services	**(11)**	(32)
Total trade and other receivables (net)	**7,363**	4,639
Receivables are aged as follows:		
Not overdue	**4,687**	2,827
Overdue by:		
Less than 30 days	**1,856**	1,332
30 to 60 days	**275**	215
61 to 90 days	**34**	59
More than 90 days	**522**	238
Total receivables (gross)	**7,374**	4,671
The allowance for doubtful debts is aged as follows:		
Not overdue	**-**	-
Overdue by:		
Less than 30 days	**-**	-
30 to 60 days	**-**	-
61 to 90 days	**-**	-
More than 90 days	**(11)**	(32)
Total allowance for doubtful debts	**(11)**	(32)
All receivables are current assets		
Note 5C: loans		
Loan - National Sporting Organisation	**4,166**	4,450
Total loans	**4,166**	4,450
The balance of loans is aged as follows:		
Less than one year	**46**	3,290
One to two years	**1,374**	1,040
More than two years	**2,746**	120
Total loans	**4,166**	4,450

Note 6: Non-Financial Assets

	2007 $'000	2006 $'000
Note 6A: Land and buildings		
Leasehold land at at fair value	**7,400**	6,760
Land improvements at fair value	**3,345**	9,038
Accumulated depreciation	**-**	(4,640)
	3,345	4,398
Buildings on leased land:		
– work in progress	**2,558**	31,716
– fair value	**193,129**	220,372
– accumulated depreciation	**(125)**	(112,380)
Total buildings on freehold land	**195,562**	139,708
Leasehold improvements		
– fair value	**159**	160
– accumulated depreciation	**(80)**	(71)
– accumulated impairment losses	**-**	-
Total leasehold improvements	**79**	89
Total land and buildings (non-current)	**206,386**	150,955

Land and Buildings assets were revalued at 30 June 2007 to fair value.

All revaluations are conducted in accordance with the revaluation policy stated at Note 1. In 2006-07, the Australian Valuation Office, an independent valuer conducted the revaluations.

Revaluation increment of $289,000 for land (2006: nil), an increment of $34,802,000 for buildings on leased land (2006: nil) and a decrement of $1,006,000 for land improvements (2006: nil) were credited to the asset revaluation reserve and included in the equity section of the balance sheet; no decrements were expensed (2006: nil expensed).

No indicators of impairment were found for land and buildings

Note 6B: Infrastructure, plant and equipment		
Furniture, fittings, plant and equipment:		
- gross carrying value (at fair value)	**17,457**	15,095
- accumulated depreciation	**(9,948)**	(9,022)
Total furniture, fittings, plant and equipment	**7,509**	6,073
Computers:		
- Computers – at fair value	**8,308**	6,354
- accumulated depreciation	**(4,562)**	(3,728)
Total computers	**3,746**	2,626
Marine fleet:		
- Marine fleet – at fair value	**2,474**	1,424
- accumulated depreciation	**(1,247)**	(893)
Total marine fleet	**1,227**	531

Note 6: Non-Financial Assets (continued)

	2007 $'000	2006 $'000
Note 6B: Infrastructure, plant and equipment (continued)		
Motor vehicles:		
- Motor vehicles – at fair value	**4,071**	3,637
- accumulated depreciation	**(1,116)**	(882)
Total motor vehicles	**2,955**	2,755
Total infrastructure, plant and equipment (non-current)	**15,437**	11,985

No indicators of impairment were found for infrastructure, plant and equipment

Note 6C: Intangibles

Purchased computer software at cost:		
Purchased software – at cost	**2,092**	1,860
Accumulated amortisation	**(1,172)**	(824)
Total purchased computer software	**920**	1,036
Total intangibles (non-current)	**920**	1,036

Software is valued at cost
No indicators of impairment were found for intangible assets

Note 6: Non-Financial Assets

Note 6A, 6B: Analysis of land, buildings, infrastructure, plant and equipment

TABLE A – Reconciliation of the opening and closing balances of land, buildings, infrastructure, plant and equipment (2006-07)

	Land	Buildings	Total Land and Buildings	Other IP & E	Total
	$'000	$'000	$'000	$'000	$'000
As at 1 July 2006					
Gross book value	13,896	255,213	269,109	28,093	297,202
Accumulated depreciation/amortisation and impairment	(4,442)	(113,712)	(118,154)	(16,108)	(134,262)
Net book value 1 July 2006	9,454	141,501	150,955	11,985	162,940
Additions:					
by purchase	562	28,166	28,728	7,699	36,427
Revaluations and impairments through equity	(717)	34,802	34,085	-	34,085
Reclassification	1,705	(1,708)	(3)	(95)	(98)
Depreciation/amortisation expense	(259)	(7,120)	(7,379)	(3,587)	(10,966)
Disposals:					
Other disposals	-	-	-	(565)	(565)
Net book value 30 June 2007	10,745	195,641	206,386	15,437	221,823
Net book value as of 30 June 2007 represented by:					
Gross book value	10,745	195,846	206,591	32,310	238,901
Accumulated depreciation/amortisation and impairment	-	(205)	(205)	(16,873)	(17,078)
	10,745	195,641	206,386	15,437	221,823

TABLE A – Reconciliation of the opening and closing balances of land, buildings, infrastructure, plant and equipment (2005-06)

Item	Land	Buildings	Total Land and Buildings	Other IP & E	Total
	$'000	$'000	$'000	$'000	$'000
As at 1 July 2005					
Gross book value	13,896	223,605	237,501	24,785	262,286
Accumulated depreciation/amortisation and impairment	(4,442)	(107,559)	(112,001)	(12,998)	(124,999)
Net book value 1 July 2005	9,454	116,046	125,500	11,787	137,287
Additions:					
by purchase	-	31,615	31,615	4,302	35,917
Reclassification	-	-	-	-	-
Depreciation/amortisation expense	-	(6,153)	(6,153)	(3,110)	(9,263)
Disposals:					
Other disposals	-	(7)	(7)	(994)	(1,001)
Net book value 30 June 2006	9,454	141,501	150,955	11,985	162,940
Net book value as of 30 June 2006 represented by:					
Gross book value	13,896	255,213	269,109	28,093	297,202
Accumulated depreciation/amortisation and impairment	(4,442)	(113,712)	(118,154)	(16,108)	(134,262)
	9,454	141,501	150,955	11,985	162,940

Note 6C: Intangibles (cont.)

Table B: Reconciliation of the opening and closing balances of intangibles (2006-07).

Item	Computer software purchased $'000	Total $'000
As at 1 July 2006		
Gross book value	**2,015**	**2,015**
Accumulated depreciation/amortisation and impairment	**(979)**	**(979)**
Net book value 1 July 2006	**1,036**	**1,036**
Additions:		
by purchase or internally developed	**232**	**232**
Reclassifications	**-**	**-**
Amortisation	**(348)**	**(348)**
Disposals:		
other disposals	**-**	**-**
Net book value 30 June 2007	**920**	**920**
Net book value as of 30 June 2007 represented by:		
Gross book value	**2,092**	**2,092**
Accumulated depreciation/amortisation and impairment	**(1,172)**	**(1,172)**
	920	**920**

Table B: Reconciliation of the opening and closing balances of intangibles (2005-06).

Item	Computer software purchased $'000	Total $'000
As at 1 July 2005		
Gross book value	1,479	1,479
Accumulated amortisation and impairment	(661)	(661)
Net book value 1 July 2005	818	818
Additions:		
by purchase or internally developed	536	536
Reclassifications	-	-
Amortisation	(318)	(318)
Disposals:		
other disposals	-	-
Net book value 30 June 2006	1,036	1,036
Net book value as of 30 June 2006 represented by:		
Gross book value	2,015	2,015
Accumulated depreciation/amortisation and impairment	(979)	(979)
	1,036	1,036

Note 6: Non-Financial Assets (continued)

	2007 $'000	2006 $'000
Note 6D: Inventories		
Inventories held for sale	**601**	824
Total inventories (current)	**601**	824

All inventories are current assets.

Note 6E: Other non-financial assets		
Prepayments	**361**	3,765
Total other non-financial assets	**361**	3,765

All other non-financial assets are current assets.

Note 7: Payables

	2007 $'000	2006 $'000
Note 7A: Suppliers		
Trade creditors	**7,632**	9,961
Total supplier payables	**7,632**	9,961
Accrued expenses previously reported as other payables now reported as trade creditors		
All supplier payables are current liabilities		
Note 7B: Grants		
Non-profit organisations	**1,371**	837
Total grants	**1,371**	837
All grant payables are current liabilities		
Note 7C: Other payables		
Prepayments received/unearned income	**1,869**	1,781
GST payable to ATO	**617**	106
Total other payables	**2,486**	1,887

Note 8: Interest bearing liabilities

Note 8: Loans		
Loan from Government	**4,000**	4,000
Total loans	**4,000**	4,000
Maturity schedule for loans:		
Payable:		
Within one year	**-**	3,000
In one to five years	**1,334**	1,000
In more than five years	**2,666**	-
Total loans	**4,000**	4,000

The loan was issued to the ASC in April 2004 and then in turn was reissued by the ASC to the FFA (Football Federation of Australia) with a maturity date of June 2008 and an interest rate of the 10yr Govt. bond rate plus 3%. The loan was renegotiated in January 2007 with an interest rate of 4.3% as at 30 June 2007 and a maturity date of June 2011.

Note 9: Provisions

Note 9: Employee provisions		
Salaries and wages	**359**	893
Leave	**10,260**	8,329
Superannuation	**50**	1,239
Separations and redundancies	**1,004**	530
Total employee provisions	**11,673**	10,991
Employee provisions are represented by:		
Current	**7,673**	9,497
Non-current	**4,000**	1,494
Total employee provisions	**11,673**	10,991

The classification of current includes amounts for which there is not an unconditional right of deferral of one year, hence in the case of employee provisions the above classification does not equal the amount expected to be settled within one year of reporting date.

Note 10: Cash flow reconciliation

	2007 $'000	2006 $'000
Reconciliation of cash and cash equivalents as per Balance Sheet to Cash Flow Statement		
Report cash and cash equivalents as per:		
Cash Flow Statement	**32,113**	45,615
Balance Sheet	**32,113**	45,615
Difference	**-**	-
Reconciliation of operating result to net cash from operating activities:		
Operating result	**(5,528)**	893
Depreciation /amortisation	**11,314**	9,581
(Gain) / Loss on disposal of assets	**(232)**	104
(Increase) / decrease in interest receivable	**(31)**	70
(Increase) / decrease in net receivables	**(1,196)**	(291)
(Increase) / decrease in inventories	**223**	162
(Increase) / decrease in prepayments	**3,403**	953
Increase / (decrease) in grant creditors	**534**	443
Increase / (decrease) in employee provisions	**682**	1,570
Increase / (decrease) in supplier payables	**(2,329)**	3,396
Increase / (decrease) in prepayments received	**88**	(603)
(Increase) / decrease in GST receivable	**(986)**	3,309
Net cash from / (used by) operating activities	**5,942**	19,587

Note 11: Contingent Liabilities and Assets

Quantifiable Contingencies

The Schedule of Contingencies in the Financial Report reports a contingent liability as at 30 June 2007 in respect of a bank guarantee in respect of office accomodation under lease. This guarantee expires in June 2008. As a result, the Australian Sports Commission has recognised the liability as at 30 June 2007.

Unquantifiable Contingencies

At 30 June 2007, the Australian Sports Commission has no unquantifiable contingent liabilities.

Remote Contingencies

At 30 June 2007, the Australian Sports Commission has no remote contingencies.

Note 12: Directors Remuneration

The number of directors of the Australian Sports Commission included in these figures are shown below in the relevant remuneration bands:

	2007	2006
	No.	No.
$ Nil - $ 14,999	**2**	2
$ 15,000 - $ 29,999	**5**	8
$ 30,000 - $ 44,999	**4**	2
Total number of directors of the Commission	**11**	12

	2007	2006
	$	$
Total remuneration received or due and receivable by directors of the Australian Sports Commission	**220,537**	273,777

Note 13: Related Party Disclosures

Commissioners and Commissioner-related entities

The Australian Sports Commission provides funding to the Australian Sports Foundation. For the year ended 30 June 2007, the funding totalled $460,729 (2006 - $476,924). The operating result of the Australian Sports Commission also takes into account an administration charge to the Australian Sports Foundation totalling $42,429 (2006 - $74,771).

At 30 June 2007 the following are members of the Board of the Australian Sports Commission: Mr P Bartels, Mr R Masters, Mr K Perkins, Mr A Jones, Mr J Eales, Mr G Hartung, Mr G Stooke, Ms P Tye, Ms M Ford-Eriksson, Ms A Camplin and Ms P Scott (Ex-officio). Mr C Bernardi and Ms M Foster that were listed in last years report resigned in April and May 2006. Ms A Camplin was appointed to the Board in March 2007. Ms P Scott replaced Ms H Williams in May 2007. There were no loans advanced to or outstanding with the Commissioners during either 2006-07 or 2005-06. The aggregate amounts brought to account in respect of the following types of transactions with Commissioner related entities were (only transactions occurring during the term of the Commissioners are recorded):

		2007	2006
		$	$
ENTITY	**COMMISSIONER**		
Donations to related entities:			
Reimbursement of National Sport Program expenses:			
NSW Department of Sport & Recreation	Mr A Jones	82,520	86,841
Hockey Australia	Ms P Tye	95,270	8,120
Swimming Australia	Mr K Perkins	241,439	134,557
Australian Paralympic Committee	Mr G Hartung	27,141	1,172
Grants to National Sporting Organisations:			
NSW Department of Sport & Recreation	Mr A Jones	586,644	604,262
Hockey Australia	Ms P Tye	4,922,555	4,479,933
Swimming Australia	Mr K Perkins	5,289,900	4,710,200
Australian Paralympic Committee	Mr G Hartung	6,262,300	6,281,000
National Aboriginal Sports Corporation	Mr A Jones	6,365	-
Provision of services:			
National Library of Australia	Ms H Williams (1)	97,519	22,794

(1) Ms H Williams is an ex-officio Director appointed on behalf of the Department of Communications, Information Technology and the Arts, who ceased duties on 7 May 2007. Transactions with these entities are based on normal terms and conditions.

Funding received by Commission programs:

There were also payments of a domestic nature to Commissioners and related entities to reimburse costs incurred on behalf of the Commission. These and the transactions referred to above were conducted with conditions no more favourable than would be expected if the transactions occurred at arms length.

Note 14: Executive Remuneration

	2007 No.	2006 No.
The number of senior executives who received or were due to receive total remuneration of $130,000 or more:		
$130 000 to $144 999	**-**	1
$160 000 to $174 999	**1**	-
$175 000 to $189 999	**1**	-
$190 000 to $204 999	**-**	1
$205 000 to $219 999	**1**	2
$250 000 to $264 999	**1**	-
$295 000 to $309 999	**-**	1
$325 000 to $339 999	**1**	-
Total	**5**	5

	2007 $	2006 $
The aggregate amount of total remuneration of executives shown above.	**1,165,332**	1,055,056
The aggregate amount of separation and redundancy/termination benefit payments during the year to executives shown above.	**32,311**	-

Note 15: Remuneration of Auditors

	2007 $	2006 $
The cost of financial statement audit services provided to the Australian Sports Commission were:	**98,000**	94,000

No other services were provided by the Auditor-General.

Note 16: Average Staffing Levels

	2007 No.	2006 No.
The average staffing levels for the Australian Sports Commission during the year were:	**782**	689

Note 17: Financial Instruments

Note 17A: Interest Rate Risk

Financial Instrument	Note	Floating Interest Rate		Fixed Interest Rate Maturing In						Non-Interest Bearing		Total		Weighted Average Effective Interest Rate	
				1 Year or Less		1 to 5 Years		> 5 Years							
		2007 $'000	2006 $'000	**2007 $'000**	2006 $'000	**2007 $'000**	2006 $'000	**2007 $'000**	2006 $'000	**2007 $'000**	2006 $'000	**2007 $'000**	2006 $'000	**2007 %**	2006 %
Financial Assets															
Cash at bank	5A	**32,113**	45,615	-	-	-	-	-	-	-	-	**32,113**	45,615	**6.30%**	5.30%
Receivables for goods and services	5B	-	-	-	-	-	-	-	-	**7,363**	4,639	**7,363**	4,639	**0.00%**	0.00%
Loan	5C	**4,166**	4,200	-	-	-	-	-	-	-	250	**4,166**	4,450	**4.35%**	8.70%
Total		**36,279**	49,815	-	-	-	-	-	-	**7,363**	4,889	**43,642**	54,704		
Total Assets												**267,347**	223,269		
Financial Liabilities															
Government loans	8A	**4,000**	4,000	-	-	-	-	-	-	-	-	**4,000**	4,000	**4.35%**	**8.70%**
Trade creditors	7A	-	-	-	-	-	-	-	-	**7,632**	9,961	**7,632**	9,961	**0.00%**	**0.00%**
Grants Payable	7B	-	-	-	-	-	-	-	-	**1,371**	837	**1,371**	837	**0.00%**	**0.00%**
Total		**4,000**	4,000	-	-	-	-	-	-	**7,632**	9,961	**13,003**	14,798		
Total Liabilities												**27,162**	27,676		

Note 17B: Fair Values of Financial Assets and Liabilities

	Notes	2007 Total Carrying Amount	2007 Aggregate Fair Value	2006 Total Carrying Amount	2006 Aggregate Fair Value
		$'000	**$'000**	$'000	$'000
Departmental					
Financial Assets					
Cash at bank	5A	**32,113**	**32,113**	45,615	45,615
Receivables for goods and services	5B	**7,363**	**7,363**	4,639	4,639
Loans	5C	**4,166**	**4,166**	4,450	4,450
Total Financial Assets		**43,642**	**43,642**	54,704	54,704
Financial Liabilities (Recognised)					
Government loans	8A	**4,000**	**4,000**	4,000	4,000
Finance lease liabilities	N/A	**-**	**-**	-	-
Trade creditors	7A	**7,632**	**7,632**	9,961	9,961
Grants payable	7B	**1,371**	**1,371**	837	837
Total Financial Liabilities (Recognised)		**13,003**	**13,003**	14,798	14,798

Note 17C: Credit Risk Exposures

The Australian Sports Commission's maximum exposures to credit risk at reporting date in relation to each class of recognised financial assets is the carrying amount of those assets as indicated in the Balance Sheet.

The Australian Sports Commission has no significant exposures to any concentrations of credit risk.

All figures for credit risk referred to do not take into account the value of any collateral or other security.

Note 18: Appropriations

Table A: Acquittal of Authority to Draw Cash from the Consolidated Revenue Fund for Ordinary Annual Services Appropriations and borrowings

Particulars	Departmental Outputs		Loans		Total	
	2007	2006	**2007**	2006	**2007**	2006
	$'000	$'000	**$'000**	$'000	**$'000**	$'000
Balance carried from previous period	**-**	-	**1,000**	1,000	**1,000**	1,000
Appropriation Act:						
Appropriation Act (No.1)	**192,428**	168,631	**-**	-	**192,428**	168,631
Appropriation Act (No.3)	**589**	-	**-**	-	**589**	-
Total appropriation available for payments	**193,017**	168,631	**1,000**	1,000	**194,017**	169,631
Cash payments made during the year (GST inclusive)	**193,017**	168,631	**1,000**	-	**193,017**	168,631
Appropriations credited to Special Accounts (excluding GST)	**-**	-	**-**	-	**-**	-
Balance of Authority to Draw Cash from the Consolidated Revenue Fund for Ordinary Annual Services Appropriations	**-**	-	**1,000**	1,000	**1,000**	1,000

The table reports on appropriations made by the Parliament of the Consolidatated Revenue Fund (CRF) for payment to the Commission. When received by the Commission, the payments made are legally the money of the Commission and do not represent any balance remaining in the CRF.

Table B: Acquittal of Authority to Draw Cash from the Consolidated Revenue Fund for Other than Ordinary Annual Services Appropriations

Particulars	Operating								Non – operating								Total	
	Outcome 1				*Outcome 2*													
	SPPs[2]		*NAE*[3]		*SPPs*[2]		*NAE*[3]		*Equity*		*Loans*		*Previous Years' Outputs*		*Admin assets and liabilities*			
	2007	2006	**2007**	2006	**2007**	2006	**2007**	2006	**2007**	2006	**2007**	2006	**2007**	2006	**2007**	2006	**2007**	2006
	$'000	$'000	**$'000**	$'000	**$'000**	$'000	**$'000**	$'000	**$'000**	$'000	**$'000**	$'000	**$'000**	$'000	**$'000**	$'000	**$'000**	$'000
Balance carried from previous period	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-
Appropriation Act:																		
Appropriation Act (No.2)	**-**	-	**-**	-	**-**	-	**-**	-	**12,121**	20,672	**-**	-	**-**	-	**-**	-	**12,121**	20,672
Appropriation Act (No.4)	**-**	-	**-**	-	**-**	-	**-**	-	**3,912**	-	**-**	-	**-**	-	**-**	-	**3,912**	-
Total appropriations available for payments	**-**	-	**-**	-	**-**	-	**-**	-	**16,033**	20,672	**-**	-	**-**	-	**-**	-	**16,033**	20,672
Cash payments made during the year (GST inclusive)	**-**	-	**-**	-	**-**	-	**-**	-	**16,033**	20,672	**-**	-	**-**	-	**-**	-	**16,033**	20,672
Balance of Authority to Draw Cash from the Consolidated Revenue Fund for Other Than Ordinary Annual Services Appropriations	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-	**-**	-

Note 19: Compensation and Debt Relief

	2007 $	2006 $
Departmental		
No payments were made during the reporting period. (2006: No payments made)	-	-

Note20: Assets Held in Trust

Gary Knoke Memorial Scholarship Trust Account

Purpose – The Gary Knoke Memorial Scholarship trust is to be used for the provision of scholarships to eligible persons. These monies are not available for other purposes of the Commission and are not recognised in the financial statements.

	2007 $'000	2006 $'000
Balance carried forward from previous year	55	54
Receipts during the year	-	-
Interest received	1	1
Available for payments	56	55
Payments made	(5)	-
Balance carried forward to next year	51	55

Promoters Trust Account

Purpose – The Australian Sports Commission operates a Promoters Trust Account into which it deposits monies received in the course of conducting events at the Commission. These monies are held until such time as the events are completed and all costs associated with the events have been finalised. The remainingt funds are then apportioned between the promoter and the Commission in accordance with the terms of each agreement. These monies are not available for other purposes of the Commission and are not recognised in the financial statements.

	2007 $'000	2006 $'000
Receipts		
Takings for events	1,704	1,284
	1,704	1,284
Expenditure		
Distributions to:		
Promoters	(1,315)	(1,006)
Australian Sports Commission	(169)	(101)
Payments to suppliers	(220)	(177)
Other	-	-
	(1,704)	(1,284)
Excess of receipts over expenditure	-	-
Assets		
Cash at bank	601	88
Debtors	-	-
	601	88

Liabilities		
Distribution to:		
Interest payable	**3**	8
Australian Sports Commission	**31**	26
Promoters	**555**	36
Payments to suppliers	**12**	18
	601	88

Australian College of Sport Trust Account

Purpose – The trust receives monies from fees for courses related to sport and from contributions from the University of Canberra and the Commission. The trust incurs costs associated with the development and presentation of these courses. These monies are not available for other purposes of the Commission and are not recognised in the financial statements.

	2007	2006
	$'000	$'000
Balance carried forward from previous year	**108**	104
Receipts during the year	**-**	-
Interest received	**5**	4
Available for payments	**113**	108
Payments made	**-**	-
Balance carried forward to next year	**113**	108

Note 21: Reporting of Outcomes

Note 21A: Outcomes of the Australian Sports Commission

The Commission is structured to meet two outcomes:
Outcome 1: An effective national sports system that offers improved participation in quality sports activities by Australians.
Outcome 2: Excellence in sports performances by Australians.
Only one Output is identified for each outcome.

Note 21B: Net Cost of Outcome Delivery

	Outcome 1		Outcome 2		Total	
	2007	2006	**2007**	2006	**2007**	2006
	$'000	$'000	**$'000**	$'000	**$'000**	$'000
Expenses						
Departmental	**68,211**	64,698	**154,993**	124,935	**223,204**	189,633
Total expenses	**68,211**	64,698	**154,993**	124,935	**223,204**	189,633
Provision of goods and services to the non government sector						
Departmental	**4,388**	5,776	**9,969**	9,577	**14,357**	15,353
Total costs recovered	**4,388**	**5,776**	**9,969**	**9,577**	**14,357**	**15,353**
Other external revenues						
Departmental						
Sale of Goods and Services to Related Parties	**1,622**	969	**3,685**	1,611	**5,307**	2,580
Interest	**888**	1,021	**2,017**	1,692	**2,905**	2,713
Other	**638**	471	**1,452**	778	**2,090**	1,249
Total Departmental	**3,148**	2,461	**7,154**	4,081	**10,302**	6,542
Total other external revenues	**3,148**	2,461	**7,154**	4,081	**10,302**	6,542
Net cost of outcome	**60,675**	56,461	**137,870**	111,277	**198,545**	167,738

A review was conducted of all cost centres used by the Commission. Where a cost centre could be directly attributed to a particular outcome all costs associated with that cost centre were attributed to that outcome. Where a cost centre was an overhead cost centre the attribution is based on the grants for the SPD (Sport Performance and Development) funding.

Note 21C: Major Classes of Departmental Revenues and Expenses by Output Groups and Outputs

Outcome 1	**Output Group 1.1**		**Outcome 1 Total**	
	2007	2006	**2007**	2006
	$'000	$'000	**$'000**	$'000
Departmental expenses				
Employees	**17,872**	17,096	**17,872**	17,096
Suppliers	**16,074**	15,964	**16,074**	15,964
Depreciation and amortisation	**3,458**	3,270	**3,458**	3,270
Grants	**30,807**	28,243	**30,807**	28,243
Finance costs	**-**	114	**-**	114
Net losses from asset sales	**-**	11	**-**	11
Total Departmental expenses	**68,211**	64,698	**68,211**	64,698
Funded by:				
Revenues from Government	**58,986**	57,666	**58,986**	57,666
Sale of goods and services	**6,009**	6,745	**6,009**	6,745
Interest	**888**	1,021	**888**	1,021
Other	**567**	471	**567**	471
Total Departmental revenues	**66,450**	65,903	**66,450**	65,903

Note 21C: Major Classes of Departmental Revenues and Expenses by Output Groups and Outputs (continued)

Outcome 2	Output Group 2.1		Outcome 2 Total	
	2007	2006	**2007**	2006
	$'000	$'000	**$'000**	$'000
Departmental expenses				
Employees	**40,608**	32,994	**40,608**	32,994
Suppliers	**36,468**	30,810	**36,468**	30,810
Depreciation and amortisation	**7,856**	6,311	**7,856**	6,311
Grants	**70,001**	54,507	**70,001**	54,507
Finance costs	**-**	220	**-**	220
Net losses from asset sales	**-**	93	**-**	93
Total Departmental expenses	**154,933**	124,935	**154,933**	124,935
Funded by:				
Revenues from Government	**134,031**	110,965	**134,031**	110,965
Sale of goods and services	**13,655**	11,188	**13,655**	11,188
Interest	**2,017**	1,692	**2,017**	1,692
Other	**1,290**	778	**1,290**	778
Total Departmental revenues	**150,993**	124,623	**150,993**	124,623

INDEPENDENT AUDITOR'S REPORT

To the members of Australian Sports Foundation Limited

Scope

I have audited the accompanying financial report of Australian Sports Foundation Limited, which comprises the Balance Sheet as at 30 June 2007, and the Income Statement, Statement of Changes in Equity and Statement of Cash Flows for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Directors' Declaration.

The Directors' Responsibility for the Financial Report

The directors of the Australian Sports Foundation Limited are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the *Corporations Act 2001*. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

My responsibility is to express an opinion on the financial report based on my audit. I conducted my audit in accordance with the Australian National Audit Office Auditing Standards, which incorporate the Australian Auditing Standards. These Auditing Standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of

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financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Independence

In conducting my audit, I have complied with the independence requirements of the *Corporations Act 2001*. I confirm that the independence declaration required by the *Corporations Act 2001*, provided to the directors of Australian Sports Foundation Limited on 28 September 2007, would be in the same terms if provided to the directors at the date this auditor's report.

Auditor's Opinion

In my opinion:

(a) the financial report of the Australian Sports Foundation Limited is in accordance with the *Corporations Act 2001*, including:

(i) giving a true and fair view of the Company's financial position as at 30 June 2007 and of its performance for the year ended on that date; and

(ii) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the *Corporations Regulations 2001*.

Australian National Audit Office

Jocelyn Ashford
Executive Director
Delegate of the Auditor-General

Canberra

10 October 2007

Australian National Audit Office

Auditor's Independence Declaration to the Directors of the Australian Sports Foundation Limited

In relation to our audit of the financial report of the Australian Sports Foundation Limited for the year ended 30 June 2007, to the best of my knowledge and belief, there have been:

(i) no contraventions of the auditor independence requirements of the *Corporations Act 2001*; and

(ii) no contravention of any applicable code of professional conduct.

Australian National Audit Office

Jocelyn Ashford
Executive Director

Canberra
28 September 2007

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AUSTRALIAN SPORTS FOUNDATION LIMITED
(A Company Limited by Guarantee)
ACN 008 613 858

DIRECTORS' REPORT

The Directors present their report together with the financial report of the Australian Sports Foundation Limited (ASF) for the year ended 30 June 2007 and the auditors report thereon.

Directors

The Directors of the ASF at any time during or since the end of the financial year are:

Name and qualifications	Experience and special responsibilities
Ms Alisa Camplin OAM	Alisa confirmed her status at the pinnacle of aerial skiing when she won the gold medal at the 2002 Winter Olympic Games. She was the reigning World Cup Grand Prix Champion, the reigning World Champion and became Australia's new Olympic Champion. At the 2006 Winter Olympics in Torino, Alisa claimed a bronze to become the first person in history to win back-to-back Olympic aerial medals. The performance at Torino was all the more remarkable considering four months prior to the Games, she re-injured her knee and was forced to have allograft surgery to repair her torn anterior cruciate graft. Since Alisa's recent retirement from competitive sport, she launched Alisa Camplin Ski Tours, where she personally hosts all components of ski/resort holidays. Alisa completed an Information Technology degree and has worked full-time with IBM for six years. Alisa was appointed to the Board of the ASF on the 6 July 2007 and is also a member of the Board of the Australian Sports Commission. *Appointed to 22 March 2009*
Mr John Eales AM, BA	John participated in two successful World Cup rugby campaigns, led Australia through three Bledisloe cup wins and two successful seasons of Tri-nations fixtures. He is the most capped forward in Australia's test rugby history (86 caps), has captained Australia on 55 occasions and is one of the most respected figures in world rugby. John is a Director of the Mettle Group, International Quarterback and QM Technologies and consults to BT Financial Group. He was appointed to the Board of the ASF in May 2006 and is also a member of the Board of the Australian Sports Commission. *Appointed to 6 February 2008*
Ms Michelle Ford-Eriksson MBE, BA, MA	As an Australian representative in swimming for ten years, Michelle won a gold medal in the 800 metres freestyle and a bronze medal in the 200 metres butterfly events at the Moscow Olympics in 1980. A dual world record holder for the 800 metres freestyle, Michelle also won Commonwealth Games gold medals in the 200 metres butterfly event in 1978 and 1982. Michelle was an inaugural member of the International Olympic Committee Athletes Commission and a member of the International Olympic Academy for the International Olympic Committee. For the Sydney 2000 Olympic Games, she was a regional manager for the National Olympic Committee services. Previously, Michelle was a consultant on the Olympic campaign bids for Sydney (2000), Brisbane (1992) and Melbourne (1996). She spent a number of years in Switzerland as a director of sport and a manager of sport science unit at the University and Polytechnic College of Lausanne.

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Ms Michelle Ford-Eriksson MBE, BA, MA (continued)

Recently Michelle has worked extensively in the Oceania region coordinating programmes between the IOC and National Olympic Committees. Michelle is a Director of the 2009 Masters Games Sydney.

She is currently working as General Manager of International Sales and Marketing for a Swiss based IT company, specialising in security and response management systems.

Michelle's appointment to the Board was renewed for a further year from July 2006. Throughout the past year, she has also served as a member of the Australian Sports Commission Board.

Appointed to 5 July 2007

Mr Greg Hartung OAM, BA, DIP JOURN (QLD), MA (SYD)

Greg has had an extensive career in sports administration, spanning 25 years. He is President of the Australian Paralympic Committee and is on the governing board of the International Paralympic Committee. Greg is the Chair of the Paralympic Games Commission for the International Paralympic Committee and is a member of the Olympic Committee Radio and Television Commission. He was Deputy Chair of the Sydney Paralympic Games Organising Committee.

Greg was the inaugural Chief Executive of the Australian Sports Commission (ASC) from 1984 to 1988 and was a member of the interim committee of the ASC in 1983. He was also President of the Confederation of Australian Sport from 1989 to 1995 and is a life member of that organisation. He was formerly a member of the ASF Board.

Greg has held a number of directorships with sporting organisations including the Australian Coaching Council and is currently serving on the ASC Board. Outside sport, Greg has pursued a career in business and media.

Appointed to 10 August 2007

Mr Geoff Stooke OAM, CIT WA

Geoff is the Managing Director and Chairman of Standard Wool Australia Group of Companies and holds a number of other directorships. He is a Fellow of the Australian Institute of Company Directors, a Fellow of the Australian Institute of Management and brings proven leadership and business management skills to the Board.

Geoff is the Chairman of RugbyWA and the Emirates Western Force Super 14 team and has a depth of experience in rugby as a player, coach and administrator. He has played over 650 grade games and represented at state and national level. He has coached at club, state and national level and has been Chairman of RugbyWA since 1988. In 2004 Geoff chaired the committee that successfully secured a Super 14 team for Perth. Geoff is also active in various other sports and in 1987 he was a grinder in the Kookaburra Crew that competed in the America's Cup Defence.

Geoff was appointed to the ASF Board in May 2006. He continued his appointment as Chair of the ASF Audit Committee. Geoff is also a member of the Board of the Australian Sports Commission

Appointed to 6 November 2007

Ms Pamela Tye AM, GRAD DIP ECE, GRAD DIP MAN ADMIN

Pamela had a long association with the Australian Women's Hockey Association before her appointment as the inaugural president of Hockey Australia, the amalgamated body representing men's and women's hockey. Until December 2004 she was a Vice-president and member of the Executive Board of the Federation of International Hockey (FIH) and was the recipient of the *FIH Award of Merit* in 2001.

In 2004 Pamela was awarded *The Women and Sport Diploma* by the International Olympic Committee, 'in recognition of her outstanding contribution in promoting the development and participation of women and girls in sport'. Pamela was a Director of the Board of the Sydney Paralympic Games and a member of the Sydney Youth Olympic Festival Committee. She has been a member of the State Sport Centre Trust in Sydney since 1984.

In addition to her appointment as Chair of the ASF Board, Pamela is also a member of the Board of the Australian Sports Commission.

Appointed to 6 February 2008

Directors' meetings

Seven Directors' meetings and one audit committee meeting were held during the financial year. The number of meetings attended by each Director of the ASF during the financial year is:

Director	Board Meetings		Audit Committee Meetings	
	A	B	A	B
John Eales	4	7	0	1
Michelle Ford-Eriksson	5	7		
Greg Hartung	7	7	1	1
Geoff Stooke	7	7	1	1
Pamela Tye	7	7		

A - Number of meetings attended
B – Number of meetings held during the time the director held office during the year

Principal activities

The principal activity of the ASF during the course of the financial year was to support the development of sport in Australia. Specifically the ASF increased opportunities for Australians to participate in sport activities and excel in sports performance. To achieve this, the ASF receives donations from individuals and businesses and makes discretionary grants to eligible organisations with a sporting project registered with the ASF. The administration of the ASF is supported by the Australian Sports Commission.

No significant change in the nature of these activities occurred during the year.

Enabling legislation, objectives and functions inherent in that legislation

The ASF's enabling legislation is the *Australian Sports Commission Act 1989*. The objectives and functions of the ASF inherent in the Act are that:

- The purpose of the company is to raise money for the development of sport in Australia
- Except to the extent necessary for the performance of its functions in relation to the Commission, the company is not empowered to do anything that the Commission is not empowered to do.

Organisational structure

Since reintegration within the administrative support of the Australian Sports Commission from 1 August 2001, the ASF operates from Canberra with five staff (4.7 full time equivalents - FTE), those being the General Manager and Company Secretary, Business Manager, Client Services Manager, two Client Services Officers and casual staff. The Business Manager position is currently vacant and a structural adjustment is planned in 2007/08.

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Location of major activities and facilities

The ASF assists incorporated non profit sporting, community, educational and government organisations throughout Australia and operates from an office located in Canberra.

Factors, events or trends influencing performance

The ASF receives administrative and operational support from the Australian Sports Commission in order to maximise its capacity to support the development of sport in Australia.

Risks and opportunities in future years.

The reintegration within the administrative support of the Australian Sports Commission's has enabled the cost of administration to the ASF to be reduced and hence enable a greater return to sport in the form of discretionary grants. A focus on involving relevant state and national sporting stakeholders in promoting the services offered by the ASF has significantly increased project activity. Activity is expected to continue to trend upwards as a result of business development initiatives including referrals from state sport and recreation departments and agencies. Rural and regional Australia encompassing club-based sport remains a development target.

State of affairs

Significant changes in the state of affairs of the ASF during the financial year were as follows:

The ASF continued implementation of a range of business development activities to sustain and increase its client base. A temporary increase in the hours of appointment of the Client Services Manager to full time was maintained and became ongoing from 1 July 2006. An external review of the resources required to enable the ASF outcomes to be effectively achieved was undertaken in February 2007. A resultant alteration to the staffing structure of the ASF is planned for after 1 July 2007.

As approved by the Minister in May 2006, Pamela Tye continued in her appointment as Chair. Her tenure is until 6 February 2008.

Review and results of operations

The net operating profit for the year ended 30 June 2007 was $2,231,246 (an operating profit of $1,099,689 was made in the year ended 30 June 2006). The variation in the operating results is due to the time delay between donations being received and discretionary grants being issued.

The company is exempt from income tax but is liable for Fringe Benefits Tax and Goods and Services Tax.

Dividends

No dividends are paid as the company has no shareholders.

Significant developments since the end of the financial year

There have been no significant developments since the end of the financial year. No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of operations or the state of affairs of the company in future years.

Likely developments in the operation of the company and the expected results of those operations in future financial years have not been included in this report as the inclusion of such information is likely to result in unreasonable prejudice to the company.

Environmental regulations

The company's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a State or Territory.

Directors, the Audit and Remuneration Committees

Apart from the extension of the appointment of Mr Greg Hartung from May 2007 to August 2007, there were no changes in appointments of Directors to the ASF in 2006/07 or to the membership of the Audit Committee. The Federal Minister for the Arts & Sport is responsible for appointing the Board of Directors.

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Indemnities and insurance premiums for officers

The Australian Sports Commission maintains Directors' and Officers' Liability and Civil Liability Professional Indemnity insurance policies for Directors of the ASF.

The ASF indemnifies the retiring Directors to the maximum extent permitted by law, against legal costs reasonably incurred in defending an action for a liability incurred as a Director of the ASF, unless the costs are incurred by the Director in defending or resisting proceedings brought against the Director by the ASF. Each indemnity is a continuing obligation, separate and independent from the other obligations of the parties.

If the retiring Director becomes liable to pay any amount for which the Director is entitled to be indemnified, the ASF must pay that amount at the direction of the Director within 30 days of the date on which the Director provides evidence satisfactory to the foundation that the Director is liable to pay that amount and is entitled to be indemnified.

No person has applied for leave of Court to bring proceedings on behalf of the company or to intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or any part of those proceedings.

The company was not a party to any such proceedings during the year.

Auditor's independence declaration

A copy of the auditor's independence declaration in relation to the audit for the financial year is provided with this report.

Directors' benefits

Since the end of the previous financial year, no Director has received or become entitled to receive a benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by Directors) by reason of the contract made by the company or a related corporation with the Director or with a firm of which he or she is a member, or with a company in which he or she has a substantial financial interest. Directors fees ceased to be payable from 1 August 2001.

Dated at Sydney (city) this 4th Day of October 2007

Signed in accordance with the resolution of the Directors

Geoff Stooke
Director

Alisa Camplin
Director

AUSTRALIAN SPORTS FOUNDATION LIMITED
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DIRECTORS' DECLARATION

The Directors of the Australian Sports Foundation Limited (ASF) declare that:

a) the financial statements and notes, as attached, are in accordance with the *Corporations Act 2001*, including:

   (i) giving a true and fair view of the financial position of the ASF as at 30 June 2007 and its performance, as represented by the results of its operations and cash flows for the year ended on that date, and

   (ii) complying with Accounting Standards in Australia and the *Corporations Regulations 2001*; and

b) there are reasonable grounds to believe that the ASF will be able to pay its debts as and when they become due and payable.

Dated at Sydney (city) this 9th day of October 2007.

Geoff Stooke
Director

Alisa Camplin
Director

This declaration is made in accordance with the resolution of the Directors.

AUSTRALIAN SPORTS FOUNDATION LIMITED
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INCOME STATEMENT
FOR THE YEAR ENDED 30 JUNE 2007

	Note	2007 $	2006 $
Revenue			
Donations	4	12,786,000	9,853,824
Resources received free of charge	4	460,729	476,924
Interest	4	136,011	91,994
Other revenues	4	4,950	8,572
Total revenue		13,387,690	10,431,314
Expenses			
Employee expenses	5a	378,138	399,403
Suppliers expenses	5b	169,419	187,037
Grants	5c	10,608,887	8,745,185
Total expenses		11,156,444	9,331,625
Net profit		2,231,246	1,099,689

The above statement should be read in conjunction with the accompanying notes.

AUSTRALIAN SPORTS FOUNDATION LIMITED
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BALANCE SHEET
AS AT 30 JUNE 2007

	Note	2007 $	2006 $
Assets			
Current assets			
Cash assets	6	7,034,134	4,575,014
Receivables	7	106,047	115,699
Total current assets		7,140,181	4,690,713
Total assets		7,140,181	4,690,713
Liabilities			
Current liabilities			
Payables	8	445,473	227,251
Total current liabilities		445,473	227,251
Total liabilities		445,473	227,251
Net assets		6,694,708	4,463,462
Equity			
Reserves	9	6,694,708	4,463,462
Retained profits		-	-
Total equity		6,694,708	4,463,462

The above statement should be read in conjunction with the accompanying notes.

AUSTRALIAN SPORTS FOUNDATION LIMITED
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STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2007

	Note	2007 $	2006 $
Cash flows from operating activities			
Donations received		13,059,510	10,263,018
Interest received		128,316	87,243
GST received from ATO		1,019,792	871,988
Other revenues received		6,076	16,947
Grants paid		(11,622,810)	(9,589,240)
Suppliers paid		(130,514)	(160,586)
GST paid to ATO		(1,250)	(8,372)
Net cash provided by operating activities	10b	2,459,120	1,480,998
Cash flows from investing activities		-	-
Cash flows from financing activities		-	-
Net increase in cash held		2,459,120	1,480,998
Cash at the beginning of the financial year		4,575,014	3,094,016
Cash at the end of the financial year	6	7,034,134	4,575,014

The above statement should be read in conjunction with the accompanying notes.

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STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2007

	Reserves		Retained profits		Total equity	
	2007 $	2006 $	2007 $	2006 $	2007 $	2006 $
Opening Balance	4,463,462	3,363,773	-	-	4,463,462	3,363,773
Movement						
Profit	-	-	2,231,246	1,099,689	2,231,246	1,099,689
Transfer to reserves	2,231,246	1,099,689	(2,231,246)	(1,099,689)	-	-
Total movement	2,231,246	1,099,689	-	-	2,231,246	1,099,689
Closing balance at 30 June	6,694,708	4,463,462	-	-	6,694,708	4,463,462

The above statement should be read in conjunction with the accompanying notes.

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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2007

Note	Description
1	Statement of significant accounting policies
2	Economic dependency
3	Segment reporting
4	Revenue
5	Profit
6	Cash assets
7	Receivables
8	Payables
9	Reserves
10	Notes to the Statement of Cash Flows
11	Employee entitlements
12	Key management remuneration
13	Members' funds
14	Auditor's remuneration
15	Related parties
16	Financial instruments
17	Commitments
18	Contingent liabilities and assets
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20	Additional company information

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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2007

1. Statement of significant accounting policies

1.1 Basis of preparation

The financial report is a general purpose financial report which has been prepared in accordance with Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board and the *Corporations Act 2001*.

The financial report has been prepared on an accrual basis and in accordance with historical cost convention. Except where stated the report does not take into account money values or fair value of non-current assets. These accounting policies have been consistently applied and are consistent with those of the previous year.

The financial statements were authorised for issue by the Directors on 4 October 2007.

1.2 Significant accounting judgements and estimates

No accounting assumptions or estimates have been identified that have a significant risk of causing a material adjustment to carrying amounts of assets and liabilities within the next accounting period.

1.3 Statement of compliance

Australian Accounting Standards require a statement of compliance with International Financial Reporting Standards (IFRSs) to be made where the financial report complies with these standards. Some Australian equivalents to IFRSs and other Australian Accounting Standards contain requirements specific to not for profit entities that are inconsistent with IFRS requirements. The Australian Sports Foundation Limited (ASF) is a not for profit entity and has applied these requirements, so while this financial report complies with Australian Accounting Standards including Australian Equivalents to International Financial Reporting Standards (AEIFRSs) it cannot make this statement.

Adoption of new Australian Accounting Standard requirements

No accounting standard has been adopted earlier than the effective date in the current period.

The ASF is required to disclose Australian Accounting Standards and Interpretations which have been issued but are not yet effective that have not been early adopted by the ASF. The following adopted requirements have resulted in a change to the ASF's accounting policies or have affected the amounts reported in the current or prior periods or are estimated to have a financial affect in future reporting periods.

Future Australian Accounting Standard requirements

At the date of authorisation of the financial report, a number of Standards and Interpretations were in issue but not yet effective.

Initial application of the following Standards will not affect any of the amounts recognised in the financial report, but will change the disclosures presently made in relation to the company's financial report:

- AASB 7 'Financial Instruments: Disclosures' and consequential amendments to other accounting standards resulting from its issue
- AASB 101 'Presentation of Financial Statements' – revised standard
- AASB 2007-7 'Amendments to Australian Accounting Standards'
- AASB 8 'Operating Segments'

Initial application of the following Standards and Interpretations is not expected to have any material impact to the financial report of the company:

- AASB Interpretation 10 'Interim Financial Reporting and Impairment'
- AASB Interpretation 11 'AASB 2 – Group and Treasury Share Transactions'
- AASB 2007-1 'Amendments to Australian Accounting Standards arising from AASB Interpretation 11'
- AASB Interpretation 12 'Service Concession Arrangements'
- AASB 2007-2 'Amendments to Australian Accounting Standards arising from AASB Interpretation 12'
- AASB 2007-4 'Amendments to Australian Accounting Standards arising from ED 151 and Other Amendments'
- AASB Interpretation 13 'Customer Loyalty Programmes'
- AASB Interpretation 14 'AASB 119 – The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction'
- AASB 123 'Borrowing Costs' – revised standard
- AASB 2007-6 'Amendments to Australian Accounting Standards arising from AASB 123'

1.4 Income tax

The Australian Sports Foundation Limited (ASF) is a not for profit organisation and as such is exempt from income tax under section 23 of the *Income Tax Assessment Act* and sub section 51(1) of the *Australian Sports Commission Act 1989*. The ASF is not exempt from Fringe Benefits Tax (FBT) and Goods and Services Tax (GST).

1.5 Revenue recognition

Revenues are recognised at the fair value of the consideration received net of the amount of GST payable to the taxation authority. Exchanges of goods and services of the same nature and value without any cash consideration are not recognised as revenue.

Administrative services provided free of charge

At the direction of the Government, the Australian Sports Commission (ASC) provides financial support for the administration of the ASF by way of staff, administration expenses and accommodation. These services are recognised as revenue when and only when a fair value can be reliably determined and the services would have been purchased if they had not been donated. Use of these resources is recognised as an expense.

Interest revenue

Interest revenue is recognised as it accrues taking into account the effective yield on the financial asset.

Donations revenue

Donations are recognised in the year they are received subject to meeting criteria determined by the ASF. Donations not supported by required documentation are treated as unearned revenue and shown as uncleared donations in the Balance Sheet.

1.6 Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the Australian Taxation Office (ATO) is included as a current asset or liability in the Balance Sheet.

Cash flows are included in the Statement of Cash Flows on a gross basis. The GST components of cash flow arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

1.7 Cash

Cash means notes and coins held and any deposits held at call with a bank or financial institution.

1.8 Receivables

The collectibility of debts is assessed at balance date and specific provision is made for any doubtful accounts.

1.9 Payables

Liabilities are recognised for amounts to be paid in the future for goods and services received.

1.10 Grants

The ASF makes grant payments to sporting and community non profit organisations to facilitate the development of sport in Australia. They are made at the discretion of the Board of Directors and only after criteria set out in the ASF guidelines have been met. Grants are recognised as a liability upon approval for payment by the ASF Board.

1.11 Comparative figures

Comparative figures have been adjusted to conform to changes in presentation in these Financial Statements where required.

2. Economic dependency

The ASF was established by Section 10 of the *Australian Sports Commission ACT 1989*. The ASF is dependent on the ASC to provide staff and other overheads to support its operational expenditure.

3. Segment reporting

The ASF was established by the Australian Government to support the development of sport in Australia. It is therefore considered that for segment reporting, the ASF operates in one industry and one geographical location.

	2007 $	2006 $
4. Revenue		
Donations	12,786,000	9,853,824
Resources provided to ASF by ASC [1]	460,729	476,924
Interest	136,011	91,994
Administration revenue	4,950	8,572
	13,387,690	10,431,314

[1]Value of ASF administrative operations funded from the ASC.

	Note	2007 $	2006 $
5. Profit			
Profit from ordinary activities has been arrived at after charging the following:			
(a) Employee expenses			
Salaries and related expenses		378,138	399,403
(b) Suppliers expenses			
Provision of goods and services		75,469	70,934
Contribution by ASF towards administration		42,429	74,771
Banking fees		44,399	34,746
Rental charges		6,998	6,286
Other expenses		124	300
		169,419	187,037
(c) Grants			
Grants issued		10,608,887	8,745,185
6. Cash assets			
Cash at bank and on hand		7,034,134	4,575,014
7. Receivables			
Current			
Interest		18,428	10,733
Trade debtors		86,105	103,780
GST receivables		1,514	1,186
		106,047	115,699
8. Payables			
Current			
Grants payable		1,534	7,860
Uncleared donations		384,251	128,417
Other creditors and accruals		59,688	90,974
		445,473	227,251
9. Reserves			
Future grants		4,463,462	3,363,773
Transfers to reserve		2,231,246	1,099,689
		6,694,708	4,463,462

Nature and purpose of reserves

The future grants reserve includes amounts received from donors for which grants will be made in the following year. From the $6,694,708 held as at 30 June 2007 the ASF Board approved grants of $4,582,811 (ex GST) for payment on 12 July 2007. At the corresponding time in 2006 the ASF Board approved grants of $3,550,375 (ex GST) for payment on 13 July 2006 from the $4,463,462 held as at 30 June 2006.

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	Note	2007 $	2006 $
10. Notes to the Statement of Cash Flows			
(a) Reconciliation of cash			
For the purposes of the Statement of Cash Flows, cash includes cash on hand and at bank. Cash as at the end of financial year as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet			
Cash assets		7,034,134	4,575,014
(b) Reconciliation of profit from ordinary activities to net cash provided by operating activities			
Profit from ordinary activities		2,231,246	1,099,689
Change in assets and liabilities			
Decrease in receivables		9,652	361,473
Increase/(decrease) in grants liability		(6,326)	3,921
Increase in other liabilities		224,548	15,915
Net cash provided by operating activities		2,459,120	1,480,998

11. Employee entitlements[1]

	2007 $	2006 $
Aggregate liability for employee entitlements including on-costs		
Current	-	-

	2007	2006
Number of employees at year end	4	4

[1] The ASC had provided 4 employees to assist in the administration of the ASF as at 30 June 2007.

12. Key management remuneration

The number of ASF Directors whose income from the ASF or any related party falls within the following bands:

	2007	2006
$nil - $15,000	5	5

	2007 $	2006 $
Total income paid or payable, or otherwise made available to all Directors of the ASF or related party	-	-

13. Members' funds

The ASF is incorporated under the *Corporations Act, 2001* and is a public company limited by guarantee. Every member of the ASF undertakes to contribute to the property of the ASF in the event of winding up to an amount not exceeding $100.

The income and property of the company shall be applied solely towards the promotion of the objects of the company and not for distribution in any way to the members of the company.

The ASF has 5 members.

14. Auditor's remuneration

	2007 $	2006 $
The cost of financial statement audit services provided by the Auditor-General were	9,400	9,200

No other services were provided by the Auditor-General during the reporting period.

15. Related parties

The names of each person holding the position of Director of the ASF during the financial year are as follows: John Eales, Michelle Ford-Eriksson, Greg Hartung, Geoff Stooke and Pam Tye.

Details of Directors' remuneration and retirement benefit are set out in Note 12. Apart from the details enclosed in this note, no Director has entered into a contract with the ASF since the end of the previous financial year and there are no contracts involving Director's interest existing at year-end.

The ASC has provided funding and this has been recognised as administration services provided free of charge in calculating the operating result. For the 2006-07 financial year, these services totalled $460,729 (2005-06 totalled $476,924). The operating result of the ASF for the 2006-07 financial year also takes into account a contribution to the ASC towards administration totalling $42,429 (2005-06 totalled $74,771).

As at 30 June 2007 the following 5 Directors were also Board Members of the ASC, John Eales, Michelle Ford-Eriksson, Greg Hartung, Geoff Stooke and Pam Tye.

There were no discretionary grants paid to related party projects during the 2006-07 or 2005-06 financial years.

16. Financial instruments

(a) Terms, conditions & accounting policies

Cash Note 6	Items included in cash are recognised at their nominal amounts. Interest is credited to revenue as it accrues.	Cash on hand & cash held on account at two banks. Interest is earned on daily balances of funds held with the banks.
Receivables for goods & services Note 7	Receivables are recognised at the nominal amounts due less any provision for bad and doubtful debts. Provision for bad and doubtful debts is made when collection is unlikely.	Credit terms are 30 days net

Financial Liabilities

Trade Creditors Note 8	Creditors and accruals are recognised at their nominal amounts, being amounts at which the liabilities will be settled. Liabilities are recognised to the extent that the goods or services have been received (and irrespective of having been invoiced).	Settlement is usually made net 30 days

(b) Interest rate risk

The ASF's exposure to interest rate risk and the effective weighted average interest rate for classes of financial asset and liability is set out below:

	Note	2007 $	Weighted Average Interest rate	2006 $	Weighted Average Interest rate
Financial Assets					
Cash assets	6	7,034,134	5.75%	4,575,014	5.25%
Receivables	7	106,047	-	115,699	-
		7,140,181		4,690,713	

Effective interest rate equals the weighted average interest rate of all cash holdings which attract a floating interest rate. All other financial assets and financial liabilities are non interest bearing.

	Note	2007 $	Effective Interest rate	2006 $	Effective Interest rate
Financial Liabilities					
Payables	8	445,473	-	227,251	-
		445,473		227,251	

16. Financial instruments (continued)

(c) Fair values of financial assets and liabilities

The net fair value of all financial assets and liabilities of the ASF equals the carrying value. Financial assets and liabilities are disclosed in the Balance Sheet and the related notes.

(d) Credit risk exposures

The ASF's maximum exposure to the credit risk at reporting date in relation to each class of recognised financial asset is the carrying amount of those assets as indicated in the Balance Sheet. The ASF does not have significant exposures to any concentrations of credit risk.

17. Commitments

There are no capital or other commitments identifiable for the 2006-07 financial year.

18. Contingent liabilities and assets

There are no quantifiable, unquantifiable or remote contingencies identifiable for the 2006-07 financial year (2005-06 - Nil).

19. Events subsequent to balance date

There have been no events subsequent to balance date.

20. Additional company information

Australian Sports Foundation Limited is a public company limited by guarantee incorporated and operating in Australia.

Registered office
C/- Australian Sports Commission
Leverrier Crescent
Bruce ACT 2617

Principal place of business
Australian Sports Commission
Leverrier Crescent
Bruce ACT 2617

Appendix 2

Australian Sports Commission staffing statistics

The statistics in Tables A1, A2 and A3 are measures of full-time equivalent jobs as at 30 June 2007.

Table A1 Total job establishment, 30 June 2007

Ongoing employment – full time and part time	383.4
Non-ongoing employment – fixed term (full time and part time) and casual employment	399.0
Total	**782.4**

Table A2 Jobs by employment type, 30 June 2007

	CEO Office & GBS	AIS	NSP	CS	Finance	C&F	SPD	Total
Ongoing (full time)	7.0	104.8	34.0	79.0	19.0	92.0	32.0	367.8
Ongoing (part time)	0	3.2	0.5	2.7	0	8.5	0.7	15.6
Fixed term (full time)	1.0	105.0	27.0	11.0	3.0	2.0	196.6	345.6
Fixed term (part time)	0	6.2	1.0	0.5	0	0	1.0	8.7
Casual[a]	0	5.6	0.8	0	0.4	32.7	5.2	44.7
Total	**8.0**	**224.8**	**63.3**	**93.2**	**22.4**	**135.2**	**235.5**	**782.4**

[a] Does not include AIS athletes and scholarship holders.

Table A3 Jobs by location, 30 June 2007[a]

State	Total
Australian Capital Territory	515.3
New South Wales	60.6
Queensland	44.3
Victoria	46.0
South Australia	31.0
Western Australia	24.0
Northern Territory	9.0
Tasmania	5.5
Overseas	2.0
Total	**737.7**

[a] Excluding casual employment.

Table A4 Gender profile, 30 June 2007 (per cent)[a]

	Female	Male
Executive	25	75
Sports Officer Grade 4	34	66
Sports Officer Grade 3	48	52
Sports Officer Grade 2	76	24
Sports Officer Grade 1	51	49

[a] Represents a 'headcount' profile of the workforce (excluding casual employment).

Table A5 Scholarship holders, 30 June 2007

Coach scholarship holders	19.5
Sports science and sports medicine scholarship holders	11.4

Staff separation rate

The voluntary separation rate at 30 June 2007 was 13.4 per cent. This is a measure of voluntary employee-initiated separations, including those occurring within a period of fixed-term employment. Casual employment, employer-initiated separations and employment that ceases at the end of fixed-term employment are excluded.

Appendix 3

Australian Sports Commission grant allocations to sports, 2006–2007

Sport	Australian Institute of Sport	High Performance	Sport Development	Other[a]	Total
Archery	589 100	420 000	27 200	3 900	1 040 200
Athletics	1 436 500	4 172 600	146 400	370 000	6 125 500
Australian football	200 000	0	216 000	70 000	486 000
Badminton	0	269 000	27 000	270 000	566 000
Baseball	0	1 373 500	146 000	0	1 519 500
Basketball	1 464 500	2 846 400	216 400	237 000	4 764 300
Bicycle motocross	0	447 500	147 500	6 000	601 000
Bocce	0	26 000	25 000	0	51 000
Bowls	0	414 200	146 800	100 000	661 000
Boxing	579 400	182 000	54 000	0	815 400
Canoeing	1 128 300	1 793 000	108 000	20 000	3 049 300
Cricket	462 900	0	216 000	55 000	733 900
Cycling	1 475 600	3 644 000	110 000	52 000	5 281 600
Diving	562 400	765 800	27 200	50 000	1 405 400
Equestrian	0	1 687 500	87 000	20 000	1 794 500
Fencing	0	34 400	26 600	0	61 000
Football	1 454 800	1 361 600	145 400	369 800	3 331 600
Golf	205 600	478 400	151 600	130 000	965 600
Gymnastics	1 245 700	1 340 200	216 800	26 000	2 828 700
Hockey	1 289 500	3 765 200	161 800	280 000	5 496 500
Ice racing	0	79 000	0	0	79 000
Indoor cricket	0	57 000	150 000	0	207 000
Judo	0	588 300	16 200	252 000	856 500
Karate	0	0	83 000	0	83 000
Lacrosse	0	0	60 000	0	60 000
Motor sport	0	302 200	64 800	0	367 000
Motorcycling	0	365 600	64 400	0	430 000
Netball	678 400	859 100	279 900	459 500	2 276 900
Orienteering	0	86 000	0	0	86 000
Polocrosse	0	61 000	60 000	0	121 000
Pony clubs	0	30 000	25 000	0	55 000
Roller sport	0	0	218 000	0	218 000
Rowing	1 677 000	3 816 600	89 400	50 000	5 633 000
Rugby league	200 300	0	216 000	47 000	463 300
Rugby union	206 000	0	216 000	47 000	469 000
Sailing	680 300	3 534 087	146 400	0	4 360 787

Sport	Australian Institute of Sport	High Performance	Sport Development	Other[a]	Total
Shooting	0	1 420 800	76 200	171 000	1 668 000
Skiing	0	836 300	16 400	0	852 700
Softball	401 700	1 468 200	161 800	105 250	2 136 950
Squash	421 600	424 600	118 400	0	964 600
Surf lifesaving	0	337 400	161 600	36 750	535 750
Surf riding	0	419 400	86 600	25 000	531 000
Swimming	1 410 400	4 632 000	216 000	90 000	6 348 400
Synchronised swimming	0	0	0	2 625	2 625
Table tennis	0	99 800	48 200	0	148 000
Taekwondo	0	760 000	27 000	245 800	1 032 800
Tennis	633 000	0	216 000	40 000	889 000
Tenpin bowling	0	70 000	150 000	0	220 000
Touch	0	147 000	200 000	104 500	451 500
Triathlon	487 700	1 257 600	96 400	120 000	1 961 700
University sports	0	30 000	0	2 700 000	2 730 000
Volleyball	1 449 800	1 283 000	64 000	116 250	2 913 050
Water polo	511 900	1 655 000	61 000	0	2 227 900
Water skiing	0	151 000	0	4 615	155 615
Weightlifting	0	355 000	0	0	355 000
Wrestling	0	30 000	0	0	30 000
Total	**20 852 400**	**50 177 287**	**5 791 400**	**6 676 990**	**83 498 077**
Disability sport organisations					
Australian Athletes with Disabilities	0	194 400	0	0	194 400
Deaf Sports Australia	0	86 715	0	0	86 715
Riding for the Disabled Association of Australia	0	107 620	0	0	107 620
Ausrapid (intellectual disability)	0	90 700	0	0	90 700
Australian Paralympic Committee	0	5 320 000	0	3 300	5 323 300
Special Olympics Australia	0	233 160	0	5 000	238 160
Transplant Australia	0	56 010	0	0	56 010
Australian Blind Sports Federation	0	72 700	0	0	72 700
Disabled Wintersport Australia	0	48 600	0	0	48 600
Total	**0**	**6 209 905**	**0**	**8 300**	**6 218 205**

[a] Includes funding through the National Talent Identification and Development program, Indigenous Sport program, officiating scholarships, elite coach development program, Sport Leadership Grants for Women and the Targeted Sports Participation Growth Program. With the exception of AIS allocations, this table does not include funding allocated but not paid to the sport.

Appendix 4

Objects and functions of the Australian Sports Commission

Objects

The objects of the ASC are set out in Section 6 of the *Australian Sports Commission Act 1989*. They are:

(a) to provide leadership in the development of sport in Australia;

(b) to encourage increased participation and improved performance by Australians in sport;

(c) to provide resources, services and facilities to enable Australians to pursue and achieve excellence in sport while also furthering their educational and vocational skills and other aspects of their personal development;

(d) to improve the sporting abilities of Australians generally through the improvement of the standard of sports coaches;

(e) to foster cooperation in sport between Australia and other countries through the provision of access to resources, services and facilities related to sport; and

(f) to encourage the private sector to contribute to the funding of sport to supplement assistance by the Commonwealth.

Functions

The functions of the ASC are set out in Section 7 of the *Australian Sports Commission Act 1989*. They are:

(a) to advise the Minister in relation to the development of sport;

(b) to coordinate activities in Australia for the development of sport;

(c) to develop and implement programs that promote equality of access to, and participation in, sport by all Australians;

(d) to develop and implement programs for the recognition and development of:

  (i) persons who excel, or who have the potential to excel, in sport; and

  (ii) persons who have achieved, or who have the potential to achieve, standards of excellence as sports coaches, umpires, referees or officials essential to the conduct of sport;

(e) to initiate, encourage and facilitate research and development in relation to sport;

(f) to undertake research and development related to sports science and sports medicine;

(g) to provide sports medicine services and sports science services to persons participating in programs of the Commission;

(h) to establish, manage, develop and maintain facilities for the purposes of the Commission;

(j) to collect and distribute information, and provide advice, on matters related to the activities of the Commission;

(k) for the purpose of fostering cooperation in sport between Australia and other countries, to provide access to persons from other countries to the resources, services and facilities of the Commission;

(m) to raise money through the Australian Sports Foundation, or by other means, for the purposes of the Commission;

(n) to administer and expend money appropriated by the Parliament, or raised in accordance with paragraph (m), for the purposes of the Commission;

(p) to consult and cooperate with appropriate authorities of the Commonwealth, of the states and of the territories, and with other persons, associations and organisations, on matters related to the activities of the Commission;

(q) to provide advice on matters related to sport to the Australian Olympic Federation or other persons, bodies or associations; and

(r) to cooperate with national and international sporting organisations in aiming to foster a sporting environment that is free from the unsanctioned use of performance enhancing drugs and doping methods.

Appendix 5

Australian Sports Commission corporate partners

AIS Sport Programs	AND 1 (Basketball)
	Lactos Pty Ltd — Australia Gold (Triathlon)
	Shimano (Triathlon)
	Signature Mouthguards Pty Ltd (Boxing)
	Speedo (Swimming)
	Sykes Racing (Rowing)
	The Berlei Group
	2XU Pty Ltd (Triathlon)
Athlete Career and Education	EnergyAustralia
	Nestlé Australia Ltd
	Victoria University of Technology
Corporate Services	Culligan Australia Pty Ltd
	Frontier Software
	Aurion Software
	System Union Pty Ltd (SunSystems)
Nutrition	Lactos Pty Ltd — Australia Gold
	Gatorade Australia Pty Ltd
	Nestlé Australia Ltd
	Sanitarium Health Food Company
	Wyeth Consumer Healthcare
Sport Performance and Development	Hart Sport (Active After-school Communities)
	Nestlé Australia Ltd
	Gatorade Australia Pty Ltd

Sports Science Sports Medicine	Ambulance Service Australia (Physiology)
	Beiersdorf Australia Ltd (Physical Therapies)
	Bio-Mediq DPC Pty Ltd (Physiology)
	BOC Gases Australia — Altitude House (Physiology)
	Church & Dwight (Australia) Pty Ltd (Physical Therapies)
	Club Warehouse Sports and Medical Supplies (Physical Therapies)
	Speedo (Biomechanics)
	The Berlei Group (Biomechanics)
	United Pacific Industries — Thermoskin (Physical Therapies)
Travel and accommodation	Avis Australia Pty Ltd
	Rydges Hotels and Resorts

Appendix 6

Australian Institute of Sport program locations

Sydney

AIS/Australian Paralympic Committee Alpine Skiing
PO Box 596
SYDNEY MARKETS NSW 2129
Tel: (02) 8736 2600
Fax: (02) 9746 0189

Rugby League
AIS/ARL Rugby League
GPO Box 4415
SYDNEY NSW 2001
Tel: (02) 9232 7566
Fax: (02) 9232 7242

Rugby Union
Australian Rugby Union Ltd
Rugby House
Level 7
181 Miller Street
NORTH SYDNEY NSW 2060
Tel: (02) 9956 3480
Fax: (02) 9929 7966

Sailing
Yachting Australia
Locked Bag 806
MILSONS POINT NSW 2061
Tel: (02) 9902 2155
Fax: (02) 9906 2366

Slalom Canoe
Sydney International
Regatta Centre
PO Box 4246
PENRITH NSW 2750
Tel: (02) 4729 4256
Fax: (02) 4729 4257

Melbourne

Australian Football
AIS/AFL Academy
GPO Box 1449N
MELBOURNE VIC 3001
Tel: (03) 9643 1973
Fax: (03) 9643 1878

Golf
Moonah Links Golf Course
Peter Thomson Drive
FINGAL VIC 3939
Tel: (03) 9588 5520
Fax: (03) 9588 5521

Olympic Winter Institute of Australia
Level 1
1–3 Cobden Street
SOUTH MELBOURNE VIC 3205
Tel: (03) 9686 2977
Fax: (03) 9686 2988

Tennis
c/- Melbourne Park
Private Bag 6060
RICHMOND SOUTH VIC 3121
Tel: (03) 9286 1534
Fax: (03) 9654 6867

Brisbane

Cricket (men and women)
1 Bogan Street
BREAKFAST CREEK QLD 4010
Tel: (07) 3624 8300
Fax: (07) 3624 8310

Diving
PO Box 91
CARINA QLD 4152
Tel: (07) 3823 1444
Fax: (07) 3823 1363

Softball
PO Box 280
WILSTON QLD 4051
Tel: (07) 3357 1577
Fax: (07) 3357 2081

Squash
Office 9, Sports House
Cnr Castlemaine and
Caxton Streets
MILTON QLD 4064
Tel: (07) 3367 3200
Fax: (07) 3367 3320

Gold Coast

Flatwater Canoe/Kayak
PO Box 190
ROBINA QLD 4226
Tel: (07) 5576 4386
Fax: (07) 5535 1325

Perth

Hockey
PO Box 478
COMO WA 6952
Tel: (08) 9458 5355
Fax: (08) 9458 9747

Adelaide

Beach Volleyball
PO Box 219
BROOKLYN PARK SA 5032
Tel: (08) 8416 6681
Fax: (08) 8416 6755

Cycling
PO Box 646
ENFIELD PLAZA SA 5085
Tel: (08) 8360 5888
Fax: (08) 8360 5800

Canberra

AIS/Australian Paralympic Committee Swimming
Archery
Athletics
Basketball
Boxing
Football (Soccer) (men and women)
Gymnastics
Netball
Triathlon
Swimming
Volleyball (men)
Water Polo (women)
PO Box 176
BELCONNEN ACT 2616
Tel: (02) 6214 1111
Fax: (02) 6251 268

Appendix 7

Contact officers

Chairman/Chief Executive Officer

Australian Sports Commission
Leverrier Crescent
BRUCE ACT 2617
or
PO Box 176
BELCONNEN ACT 2616
Tel: (02) 6214 1111
Fax: (02) 6251 2680

Distribution Officer

Shirley Jones
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Australian Sports Commission
PO Box 176
BELCONNEN ACT 2616
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Rachel Parry
Acting General Manager
Corporate Communications
Australian Sports Commission
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Tel: (02) 6214 1134
Fax: (02) 6214 1794

Freedom of Information Officer

Legal Unit
Australian Sports Commission
PO Box 176
BELCONNEN ACT 2616

Members of the public may make requests in writing to the Minister for the Arts and Sport, Senator George Brandis SC, or to officers of the ASC regarding a range of policy and other matters.

Enquiries relating to access to documents under the *Freedom of Information Act 1982* can be made to:
Freedom of Information Officer
Australian Sports Commission
PO Box 176
BELCONNEN ACT 2616
Email: FOI_Officer@ausport.gov.au.

Each request must be in writing, specify an address for return mail to be sent and be accompanied by a $30 application fee. It is ASC policy that charges and fees should be imposed for processing requests. However, fees and charges may be remitted, reduced or not imposed for any reason, including financial hardship or general public interest.

Documents available free of charge can be found on the ASC website at ausport.gov.au.

Appendix 8

Summary of compliance

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